

PUBLIC APPOINTMENTS SECRETARIAT

Appointments Information Form for Submission to the Standing Committee on Government Agencies

Board Name: Ontario Internal Audit Committee - Information and Information Technology Sector Audit Committee

Position: Member (Part-Time)

Part-time/Full-time: Part-Time

Candidate Name: ALIZABETH CALDER

Candidate Information: Attached

Responsibilities of the Agency, Board, or Commission:

An independent portfolio-based audit committee established as a subcommittee of the Ontario Internal Audit Committee (OIAC) with a mandate to: Provide advice and recommendations through the OIAC Chair to the President of the Treasury Board, including in consultation with the Secretary of the Cabinet, applicable ministries and the Ontario Internal Audit Division, on sector audits, specific to this sector, to be included in the annual Audit Plan. Support, in collaboration with Deputy Ministers and senior ministry management, information sharing across Sector Audit Committees (SACs) to provide OIAC with sector specific and government-wide perspectives of internal and external risks. This is not a separate agency, it is a subcommittee of the OIAC and is displayed separately for clarity. Portfolio The Information and Information Technology (I&IT) SAC portfolio includes: OPS-Wide I&IT

Public Appointment Application

Applicant

ALIZABETH CALDER

Position

Member (Part-Time)

Ontario Internal Audit Committee - Information and Information Technology Sector Audit Committee

Treasury Board Secretariat

Created On

1/18/2021 6:24:33 PM

Printed On

3/8/2021 8:59:46 AM

Application Notes/Comment/Additional Data

Language(s)

English Proficient

Education

Institution	Credentials	Year
Rotman	ICD.D Certified - Directors Education Program	2014
Carnegie Mellon University	NACD - Cyber Security Certification	2018
Ivey School of Business	MBA	1982
University of Western Ontario	BA	1979

Employment

Employer	Position/Title	Dates	Responsibilities
Sylvester Inc	Executive Consultant - Chief Information Officer assignee	2006 to present	CP Rail, CIBC, HomeEquity Bank, CML Healthcare - Digital transformation strategy for data-driven transformation in transportation, financial services and healthcare Technology investment leadership, delivering multi-year investments including industry-leading ERP for CP Rail and a workplace transformation at TD Bank CML Healthcare - Delivery of technology product and operating leverage strategies contributing to improved multiples in sale transactions TD Bank, CP Rail, IBM Proven consensus-based leadership of complex investments, having delivered projects totalling more than \$1billion Board-level enterprise risk and incident response leadership in healthcare and financial services
Airmiles (The Loyalty Group)	SVP Chief Information Officer	2004 - 2006	Leadership of big data strategy and investment including analytics, data governance and risk
IBM Global Services	Chief Operations Officer	1995 - 2004	COO - 2003 - 2004 - Experience engaging best-practice crisis management (SARS & Power Outage), including maintaining high net promoter scores through major client service incidents National Solution & Delivery Executive - 2000 - 2002 - Development and implementation of best practice model for alignment and delivery of client strategic requirements CIO - 1997 - 1999 (Canadian Y2K enablement) Consultant 1995 - 1997

Employer	Position/Title	Dates	Responsibilities
National Trust Company	AVP - Customer-Focused Digital Transformation & Banking Applications	1989 - 1995	Early adoption of customer information driven retail banking systems strategy
Peat Marwick (KPMG)	Global Practice Lead	1984 - 1989	Developed global specialized practice delivering early capabilities in cyber security and enabling advanced EDP audit
Canada Trust	Strategy Analyst & Project Manager	1982 - 1984	Delivered early best-practice enterprise data strategy and cyber security program

Community

Organization	Position/Title	Dates Involved	Responsibilities
IT Association of Canada (ITAC)	Board - Awards Adjudication (CIO of the Year)	2014 - Present	Support industry creativity and excellence through a robust and recognized annual awards program.
International Data Corporation (IDC)	Adjunct Researcher	2019 - Present	Leadership of new research focus addressing the challenges of communicating with executives and boards regarding technology investment and digital transformation.
The Founders Network	Board	2009 - 2011	Working with Dr. Fraser Mustard on Early Childhood Development Initiatives. Led technology strategy partnership with Aga Kahn University
Barbra Schlifer Memorial Clinic	Board	1987 - 1989	Leverage community support to bridge gaps in access to support for female victims of violence
United Way of Greater London	Board	1982 - 1984	Beginning as a funds allocation Committee Chair, moved to the Board to be part of a service transformation in response to community frustration with funding programs.
Loyal VC	Portfolio Company Advisor	01/01/2020 to present	Loyal VC is an evergreen VC fund, engaging with a data-driven process to invest in a global portfolio of companies. Over the past two years, they have invested in over 100 companies across 30 countries, 35% with women CEOs, and built an international network of over 250 advisors.
CIO Association of Canada	Director	06/01/2020	The CIO Association of Canada is a not-for-profit association of digital leaders facilitating networking and sharing of best practices. Leading internationally focused professional development and mentorship program creation to enable integrity and consistency in leadership capabilities toward establishment of a CIO certification program.