

KETTLE CREEK CONSERVATION AUTHORITY

Financial Statements

December 31, 2018

KETTLE CREEK CONSERVATION AUTHORITY

Financial Statements

Year Ended December 31, 2018

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INDEPENDENT AUDITORS' REPORT

To the Members of **Kettle Creek Conservation Authority**:

Opinion

We have audited the financial statements of **Kettle Creek Conservation Authority**, which comprise the statement of financial position as at December 31, 2018, and the statement of operations, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the organization's financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2018, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for public sector entities.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for public sector entities, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



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INDEPENDENT AUDITORS' REPORT (CONTINUED)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

St. Thomas, Ontario

February 20, 2019

Graham Scott Enns LLP

CHARTERED PROFESSIONAL ACCOUNTANTS

Licensed Public Accountants

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Financial Position As At December 31, 2018

	2018 <u>\$</u>	2017 <u>\$</u>
FINANCIAL ASSETS		
Cash	179,896	168,054
Short-term investments (Note 4)	904,410	890,349
Accounts receivable	<u>159,555</u>	<u>115,952</u>
	<u>1,243,861</u>	<u>1,174,355</u>
LIABILITIES		
Accounts payable and accruals	73,054	126,955
Deferred revenue (Note 9)	<u>415,440</u>	<u>350,030</u>
	<u>488,494</u>	<u>476,985</u>
NET FINANCIAL ASSETS	755,367	697,370
NON-FINANCIAL ASSETS		
Prepays and inventory	11,912	10,558
Tangible capital assets (Page 17 - 18)	<u>2,983,728</u>	<u>2,887,801</u>
ACCUMULATED SURPLUS (NOTE 10)	<u>3,751,007</u>	<u>3,595,729</u>

On behalf of the board: _____



See accompanying notes to the financial statements.

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Operations Year Ended December 31, 2018

	Unaudited Budget \$ (Note 7)	2018 \$	2017 \$
REVENUES			
Municipal levies (Note 3)	913,325	913,327	853,575
Municipal grants	53,260	130,722	112,699
Provincial grants	20,000	250,867	190,774
Federal grants	19,500	58,412	46,247
Ministry of Natural Resources - operating grant	119,652	119,652	119,652
User fees and sales	1,065,756	1,027,004	938,471
Donations	7,000	74,864	232,461
Other	<u>69,342</u>	<u>81,629</u>	<u>68,925</u>
	<u>2,267,835</u>	<u>2,656,477</u>	<u>2,562,804</u>
EXPENDITURES			
Program operations (Page 16)	1,155,266	1,158,689	1,145,087
Lake Whittaker Conservation Area (Page 15)	378,766	392,011	321,313
Dalewood Conservation Area (Page 15)	319,049	358,730	302,707
Stewardship (Page 18)	203,966	276,145	266,523
Administration (Page 14)	150,818	158,119	164,385
Vehicles and equipment (Page 18)	62,842	59,330	52,685
Carolinian Forest Festival (Page 18)	35,000	42,662	40,908
Other conservation area expenditures (Page 18)	31,950	34,380	32,596
Volunteerism and fundraising (Page 18)	22,281	21,133	22,530
Children's water festival (Page 18)	<u>-</u>	<u>-</u>	<u>78,380</u>
TOTAL EXPENDITURES (NOTE 11)	<u>2,359,938</u>	<u>2,501,199</u>	<u>2,427,114</u>
NET SURPLUS	(92,103)	155,278	135,690
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>3,595,729</u>	<u>3,595,729</u>	<u>3,460,039</u>
ACCUMULATED SURPLUS, END OF YEAR (NOTE 10)	<u><u>3,503,626</u></u>	<u><u>3,751,007</u></u>	<u><u>3,595,729</u></u>

See accompanying notes to the financial statements.

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Change in Net Financial Assets Year Ended December 31, 2018

	Unaudited Budget <u>\$</u> (Note 7)	2018 <u>\$</u>	2017 <u>\$</u>
Net surplus for the year	(92,103)	155,278	135,690
Amortization of tangible capital assets	123,655	123,655	105,098
Acquisition of tangible capital assets	(233,212)	(219,582)	(219,662)
Loss on disposal of tangible capital assets	-	-	904
Proceeds on sale of tangible capital assets	-	-	(1,631)
Change in inventory and prepaids	<u>-</u>	<u>(1,354)</u>	<u>-</u>
CHANGE IN NET FINANCIAL ASSETS	(201,660)	57,997	20,399
NET FINANCIAL ASSETS, BEGINNING OF YEAR	<u>697,370</u>	<u>697,370</u>	<u>676,971</u>
NET FINANCIAL ASSETS, END OF YEAR	<u>495,710</u>	<u>755,367</u>	<u>697,370</u>

See accompanying notes to the financial statements.

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Cash Flows Year Ended December 31, 2018

	2018 <u>\$</u>	2017 <u>\$</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Net surplus for the year	155,278	135,690
Adjustments for non-cash items:		
Amortization of capital assets	123,656	105,098
Loss on disposal of capital assets	-	904
Amortization of deferred capital contributions	<u>(22,131)</u>	<u>(13,617)</u>
	<u>256,803</u>	<u>228,075</u>
Changes in non-cash working capital:		
Decrease (increase) in accounts and other receivables	(43,603)	118,904
Increase in inventory and prepaids	(1,354)	(1,631)
(Decrease) increase in accounts payable and accrued liabilities	(53,901)	53,041
(Decrease) increase in deferred revenue	<u>69,015</u>	<u>(1,804)</u>
	<u>(29,843)</u>	<u>168,510</u>
	<u>226,960</u>	<u>396,585</u>
CASH FLOWS FROM CAPITAL ACTIVITIES		
Purchase of tangible capital assets	<u>(219,582)</u>	<u>(219,662)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Capital funding received	<u>18,525</u>	<u>60,786</u>
NET CHANGE IN CASH AND CASH EQUIVALENTS	25,903	237,709
CASH AND CASH EQUIVALENTS , BEGINNING OF YEAR	<u>1,058,403</u>	<u>820,694</u>
CASH AND CASH EQUIVALENTS , END OF YEAR	<u>1,084,306</u>	<u>1,058,403</u>
CASH AND CASH EQUIVALENTS ARE COMPRISED OF:		
Cash	179,896	168,054
Short-term investments	<u>904,410</u>	<u>890,349</u>
	<u>1,084,306</u>	<u>1,058,403</u>

See accompanying notes to the financial statements.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements Year Ended December 31, 2018

1. PURPOSE OF ORGANIZATION

The Kettle Creek Conservation Authority (the "KCCA") is established under the Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals for the 520 square kilometres of watershed within its jurisdiction. KCCA's area of jurisdiction includes areas in the City of London, the City of St Thomas, the Municipality of Central Elgin, the Township of Southwold, the Township of Middlesex Centre, Thames Centre and the Township of Malahide.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of KCCA are prepared by management in accordance with Canadian accounting standards for public sector entities for organizations operating in local government sector as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Management is responsible for the integrity and objectivity of these statements, all of the notes and schedules and ensuring that this information is consistent, where appropriate, with the information contained in the financial statements. Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

Use of estimates

The preparation of any financial statement under Canadian accounting standards for public sector entities requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditure during the year and as a result actual amounts could differ from those estimated. The KCCA made no significant estimates that would require additional disclosure in the year.

Revenue recognition

Municipal levy revenue is recognized in full once the Municipalities approve the levied amount. Campground rental revenue is recognized when the campsite is used. For seasonal campground rentals the revenue is recognized over the camping season to which it relates. Grant and donation revenue is recognized when the money is received.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements Year Ended December 31, 2018

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred revenue

KCCA receives certain amounts, principally from other public sector bodies, which may only be used in the conduct of certain programs or completion of specific work. These amounts are carried as deferred and recognized as revenue in the year the related expenditures are incurred or services performed.

Amounts are also received from seasonal campers for the forthcoming camping season. All amounts received from campers as down payments on the forthcoming season are deferred and brought into income over the forthcoming season.

Classification of expenditures

Expenditures are reported in various categories. The main categories include subwatershed rehabilitation, flood forecast and warning, significant areas, environmental monitoring and source protection, environmental planning and regulations, dam maintenance, information and education, tree and woodlot management, and GIS and data management. The total expenditures of these programs are outlined on Page 16 and include allocations of wages and benefits, utilities, insurance, program support allocations, vehicle charge allocations and other direct expenses incurred for these programs.

Reserves

KCCA sets up internal reserves for campground operations, capital replacement, legal and other items in order to ensure funds are available to finance shortfalls. These reserves are replenished from operating surplus as directed by the board of directors.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change in Net Financial Assets for the year.

Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements Year Ended December 31, 2018

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Asphalt and parking lot	20 years
Aerators	30 years
Bridges, boardwalks and other wood structures	30 years
Buildings	50 years
Dams	100 years
Hydro services	50 years
Monitoring systems	30 years
Office furnishings	25 years
Pools, courts and playgrounds	30 years
Roads	100 years
Septic systems	40 years
Signs, fencing and gates	50 years
Technology infrastructure and software	5 years
Vehicles	8 years
Water services and wells	50 years

Cash and cash equivalents

The KCCA reports cash and other investments as short term investments if it is expected these funds will not be used within the next fiscal year.

Government transfers

KCCA reports any government transfers received according to the purpose of the transfer, which is either capital or operating. A capital transfer, used to acquire a capital asset, will be deferred on the statement of financial position and brought into income as the related capital asset is expensed or amortized.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements Year Ended December 31, 2018

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Contaminated sites

KCCA may be exposed to litigation or other costs of remediation due to contaminated properties. A liability for remediation is recognized in the financial statements when an environmental standard exists, contamination exceeds the standard, KCCA is directly responsible for the remediation and a reasonable estimate of the liability can be made. As at December 31, 2018 there were no properties that KCCA was responsible to remedy and as such no liability has been accrued.

Accounting standards and amendments issued but not yet effective

PS3450 - Financial instruments - this standard establishes how to account for and report all types of financial instruments, including derivatives. This standard will be effective for periods beginning on or after April 1, 2021. KCCA will evaluate the impact of the change to its financial statements based on the characteristics of its financial instruments at the time of adoption.

3. MUNICIPAL LEVIES

The municipalities that participate as members of the KCCA and their corresponding financial levies are as follows:

	2018	2017
	\$	\$
City of London	505,184	466,954
City of St. Thomas	266,178	249,468
Municipality of Central Elgin	72,792	68,541
Township of Southwold	36,922	39,017
Township of Middlesex Centre	13,994	12,931
Thames Centre	11,880	10,906
Township of Malahide	6,377	5,758
	<u>913,327</u>	<u>853,575</u>

4. SHORT-TERM INVESTMENTS

The short-term investments consist of a high interest bank account. Total interest earned on the high interest bank account was \$13,941 (2017 - \$7,025).

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements Year Ended December 31, 2018

5. CREDIT FACILITY

KCCA has available a \$200,000 revolving demand loan with the Royal Bank of Canada that bears interest at prime plus 1.10%. At year end, KCCA had available \$200,000 of this operating loan. KCCA has provided a general security agreement covering all assets as security and is subject to a financial reporting covenant. KCCA was in compliance with this reporting covenant.

6. PENSION PLANS

KCCA makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of full-time members of staff and eligible contract staff. The plan is a defined benefit pension plan, which specifies the amount of retirement benefits to be received by the employees based on the length of service and rates of pay. The contributions paid by KCCA to OMERS for the year were \$85,040 (2017 - \$86,353).

7. BUDGETED FIGURES

Public Sector Accounting Standards require a comparison of the results of the period with those originally planned on the same basis as that used for actual results. The budget in the statement of operations has been adjusted to be presented on a consistent basis as actual results. Below is a reconciliation of the figures from the approved budget to the over the financial statements.

Approved budgeted revenue	2,940,379
Transfers from reserves - capital	(233,212)
Transfer from reserves - operating	(103,060)
Transfer from other departments	<u>(336,272)</u>
Budgeted revenue - PSAB	<u><u>2,267,835</u></u>
Approved budgeted expenses (excluding capital purchases)	2,707,167
Transfers to reserves	(10,957)
Transfer to other departments	<u>(336,272)</u>
Budgeted expenses - PSAB	<u><u>2,359,938</u></u>

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements Year Ended December 31, 2018

8. DONATED SERVICES

Community members have volunteered their time and work to KCCA. Since these services are not normally purchased and because of the difficulty of determining their fair value, donated services are not recognized in these statements.

9. DEFERRED REVENUE

	2018	2017
	\$	\$
Stewardship projects	90,339	144,529
Campground deposits	175,275	52,069
Capital funding	149,826	153,432
	<u>415,440</u>	<u>350,030</u>

10. ACCUMULATED SURPLUS AND RESERVES

	2018	2017
	\$	\$
Accumulated Surplus		
General fund	5,000	5,000
Reserves	912,105	824,215
Funded capital projects	-	32,146
Invested in tangible capital assets	2,833,902	2,734,369
	<u>3,751,007</u>	<u>3,595,730</u>

Reserves

Community Forest	2,671	2,671
Dan Patterson Conservation	4,485	4,485
Water Management	80,770	80,770
Watershed Rehabilitation	172,498	172,498
Wage Subsidy	123,408	110,440
Campground	60,000	60,000
Capital Replacement	239,952	204,339
Stewardship	102,917	102,917
Legal	41,946	37,946
Carolinian Forest Festival	53,112	48,149
Conservation Lands Management	30,346	-
	<u>912,105</u>	<u>824,215</u>

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements Year Ended December 31, 2018

11. SUPPLEMENTAL INFORMATION

	2018	2017
	<u>\$</u>	<u>\$</u>
[a] Current fund expenditures by object:		
Salaries, wages and employees benefits	1,386,803	1,314,634
Materials and supplies	927,898	944,578
Amortization	123,656	105,098
Loss on disposal of tangible capital assets	-	904
Vehicle and equipment charges	<u>62,842</u>	<u>61,900</u>
	<u><u>2,501,199</u></u>	<u><u>2,427,114</u></u>
[b] Cash flow information:		
Interest received	<u><u>13,941</u></u>	<u><u>7,025</u></u>

12. RELATED PARTY TRANSACTIONS AND BALANCES

The KCCA General Manager and Chair are ex officio of the Kettle Creek Environmental Trust ("KCET"). KCET is a public foundation that raises funds to support environmental works in the Kettle Creek Watershed. The KCCA does not exercise control or significant influence over the KCET and consequently the financial statements do not include the assets, liabilities or activities of the KCET. The KCCA and the KCET at this time do not share resources, employees or financing.

During the year KCET made a donation to KCCA for \$8,750 to support specific projects administrated by KCCA.

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Administrative Expenditures Year Ended December 31, 2018

	Budget \$	2018 \$	2017 \$
WAGES AND BENEFITS			
Administrative staff salaries and benefits	<u>115,878</u>	<u>105,679</u>	<u>107,738</u>
GENERAL			
Conservation Ontario Levy	21,420	21,965	21,314
Professional fees	13,000	20,656	31,175
Amortization	12,642	12,643	12,652
Insurance and taxes	10,914	10,468	11,124
Bank charges and interest	3,570	3,762	3,871
Memberships and subscriptions	3,570	3,309	2,794
Advertising	<u>2,000</u>	<u>1,689</u>	<u>1,727</u>
	<u>67,116</u>	<u>74,492</u>	<u>84,657</u>
RENT AND UTILITY SERVICES			
Office cleaning and maintenance	11,730	14,029	12,824
General	3,250	13,801	2,791
Light, heat, power and water	6,120	4,443	5,540
Telephone	<u>5,000</u>	<u>4,254</u>	<u>3,991</u>
	<u>26,100</u>	<u>36,527</u>	<u>25,146</u>
TRAVEL AND ALLOWANCE			
Members allowances	13,500	10,558	14,993
Staff mileage	<u>500</u>	<u>452</u>	<u>254</u>
	<u>14,000</u>	<u>11,010</u>	<u>15,247</u>
EQUIPMENT PURCHASES AND RENTAL			
Equipment purchase and rental	8,000	9,265	10,407
Equipment maintenance	<u>4,760</u>	<u>5,090</u>	<u>5,245</u>
	<u>12,760</u>	<u>14,355</u>	<u>15,652</u>
MATERIAL AND SUPPLIES			
Stationery and office supplies	6,500	7,844	5,994
Postage	<u>1,530</u>	<u>1,278</u>	<u>1,451</u>
	<u>8,030</u>	<u>9,122</u>	<u>7,445</u>
PROGRAM SUPPORT	<u>(93,066)</u>	<u>(93,066)</u>	<u>(91,500)</u>
	<u>150,818</u>	<u>158,119</u>	<u>164,385</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Conservation Areas Year Ended December 31, 2018

Dalewood Conservation Area

	Budget	2018	2017
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Campground wages	173,331	182,042	133,771
Campground purchases and supplies	83,870	113,380	96,245
Utilities	37,000	39,430	51,746
Amortization	<u>24,848</u>	<u>23,878</u>	<u>20,945</u>
	<u>319,049</u>	<u>358,730</u>	<u>302,707</u>

Lake Whittaker Conservation Area

	Budget	2018	2017
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Campground wages	194,960	197,310	135,838
Campground purchases and supplies	114,352	140,101	128,078
Amortization	27,278	27,378	25,832
Utilities	<u>42,176</u>	<u>27,222</u>	<u>31,565</u>
	<u>378,766</u>	<u>392,011</u>	<u>321,313</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Program Expenditures Year Ended December 31, 2018

	Budget	2018	2017
	\$	\$	\$
Subwatershed rehabilitation			
Wages and benefits	121,399	116,050	120,911
Purchases and materials	44,018	62,425	74,631
General	27,496	23,266	25,046
Amortization	257	129	1,391
Community Stewardship projects	-	-	25,000
	<u>193,170</u>	<u>201,870</u>	<u>246,979</u>
Flood forecast and warning			
Wages and benefits	167,327	166,187	159,336
General	27,588	25,689	26,023
	<u>194,915</u>	<u>191,876</u>	<u>185,359</u>
Significant areas			
Wages and benefits	88,244	88,247	92,516
General	38,603	37,727	38,941
Property and utility services	21,205	27,121	17,239
Amortization	9,488	9,488	8,571
	<u>157,540</u>	<u>162,583</u>	<u>157,267</u>
Environmental monitoring and source protection			
Wages and benefits	83,977	90,555	78,071
General	30,973	31,856	31,362
Amortization	7,521	7,521	7,521
	<u>122,471</u>	<u>129,932</u>	<u>116,954</u>
Environmental planning and regulations			
Wages and benefits	77,910	76,768	73,473
General	42,441	36,997	16,093
Capital studies	3,000	-	3,706
	<u>123,351</u>	<u>113,765</u>	<u>93,272</u>
Dam maintenance			
Wages and benefits	56,110	56,238	55,705
General	28,373	40,895	25,260
Amortization	3,665	3,665	3,665
	<u>88,148</u>	<u>100,798</u>	<u>84,630</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Program Expenditures Year Ended December 31, 2018

	Budget	2018	2017
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Information and education			
Wages and benefits	57,530	46,455	39,751
General	16,740	14,552	12,493
Amortization	<u>6,578</u>	<u>6,578</u>	<u>6,578</u>
	<u>80,848</u>	<u>67,585</u>	<u>58,822</u>
 Tree and woodlot management			
Wages and benefits	48,028	45,389	45,280
General	<u>7,639</u>	<u>7,160</u>	<u>6,908</u>
	<u>55,667</u>	<u>52,549</u>	<u>52,188</u>
 GIS and data management			
Wages and benefits	114,572	113,746	130,940
General	12,164	11,565	18,676
Amortization	<u>12,420</u>	<u>12,420</u>	<u>-</u>
	<u>139,156</u>	<u>137,731</u>	<u>149,616</u>
	<u>1,155,266</u>	<u>1,158,689</u>	<u>1,145,087</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Other Expenditures Year Ended December 31, 2018

	Budget	2018	2017
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Stewardship			
Stewardship projects	107,750	159,615	104,800
Purchases, materials, program support	31,909	70,425	96,311
Wages and benefits	<u>64,307</u>	<u>46,105</u>	<u>65,412</u>
	<u>203,966</u>	<u>276,145</u>	<u>266,523</u>
 Carolina Forest Festival			
Transportation	8,000	19,918	17,936
Purchases and materials	17,821	11,744	11,972
Wages and benefits	<u>9,179</u>	<u>11,000</u>	<u>11,000</u>
	<u>35,000</u>	<u>42,662</u>	<u>40,908</u>
 Children's Water Festival			
Wages and benefits	-	-	21,754
Purchases and materials	-	-	18,615
Transportation	<u>-</u>	<u>-</u>	<u>38,011</u>
	<u>-</u>	<u>-</u>	<u>78,380</u>
 Other Conservation Areas			
Wages and benefits	22,595	26,400	24,382
Purchases and materials	<u>9,355</u>	<u>7,980</u>	<u>8,214</u>
	<u>31,950</u>	<u>34,380</u>	<u>32,596</u>
 Vehicle and Equipment Maintenance			
Purchases and materials	44,553	41,040	36,408
Amortization	<u>18,289</u>	<u>18,290</u>	<u>16,277</u>
	<u>62,842</u>	<u>59,330</u>	<u>52,685</u>
 Volunteerism and Fund Raising			
Wages and benefits	19,532	18,633	20,030
Purchases and materials	<u>2,749</u>	<u>2,500</u>	<u>2,500</u>
	<u>22,281</u>	<u>21,133</u>	<u>22,530</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Tangible Capital Assets Year Ended December 31, 2018

ASSET TYPE	Opening Historical Cost Balance (Jan 1/2018)	2018 Acquisitions	2018 Disposals	2018 Write-Offs (Dec 31/2018)	Ending Historical Cost Balance (Dec 31/2018)	Opening Accumulated Amortization Balance (Jan 1/2018)	2018 Disposals	2018 Amortization	2018 Write-Offs (Dec 31/2018)	Ending Accumulated Amortization Balance (Dec 31/2018)	Ending Net Book Value (Dec 31/2018)
<u>Infrastructure Related</u>											
Land	619,169	-	-	-	619,169	-	-	-	-	-	619,169
Buildings	774,200	93,138	-	-	867,338	435,938	-	17,078	-	453,016	414,322
Dams	327,001	-	-	-	327,001	99,714	-	3,555	-	103,269	223,732
Bridges, boardwalks and other wood	170,558	10,811	-	-	181,369	115,904	-	5,353	-	121,257	60,112
Hydro and water services	581,518	43,491	-	-	625,009	202,179	-	10,037	-	212,216	412,793
Septic systems	65,241	-	-	-	65,241	38,480	-	1,585	-	40,065	25,176
Pools, courts and playgrounds	589,218	26,706	-	-	615,924	173,218	-	20,085	-	193,303	422,621
Roads	761,515	15,691	-	-	777,206	257,285	-	11,842	-	269,127	508,079
Infrastructure Related Sub-Total	<u>3,888,420</u>	<u>189,837</u>	<u>-</u>	<u>-</u>	<u>4,078,257</u>	<u>1,322,718</u>	<u>-</u>	<u>69,535</u>	<u>-</u>	<u>1,392,253</u>	<u>2,686,004</u>
<u>General Capital</u>											
Signs, fencing and gates	173,186	11,573	-	-	184,759	34,689	-	3,087	-	37,776	146,983
Equipment	180,575	11,159	-	-	191,734	135,446	-	17,683	-	153,129	38,605
Vehicles	160,717	-	-	-	160,717	121,128	-	14,352	-	135,480	25,237
Technology infrastructure	132,503	7,013	-	-	139,516	33,619	-	18,998	-	52,617	86,899
General Capital Sub-Total	<u>646,981</u>	<u>29,745</u>	<u>-</u>	<u>-</u>	<u>676,726</u>	<u>324,882</u>	<u>-</u>	<u>54,120</u>	<u>-</u>	<u>379,002</u>	<u>297,724</u>
Total Tangible Capital Assets	<u>4,535,401</u>	<u>219,582</u>	<u>-</u>	<u>-</u>	<u>4,754,983</u>	<u>1,647,600</u>	<u>-</u>	<u>123,655</u>	<u>-</u>	<u>1,771,255</u>	<u>2,983,728</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Tangible Capital Assets Year-ended December 31, 2017

ASSET TYPE	Opening Historical Cost Balance (Jan 1/2017)	2017 Acquisitions	2017 Disposals	2017 Write-Offs (Dec 31/2017)	Ending Historical Cost Balance	Opening Accumulated Amortization Balance (Jan 1/2017)	2017 Disposals	2017 Amortization	2017 Write-Offs (Dec 31/2017)	Ending Accumulated Amortization Balance (Dec 31/2017)	Ending Net Book Value (Dec 31/2017)
<u>Infrastructure Related</u>											
Land	619,169	-	-	-	619,169	-	-	-	-	-	619,169
Buildings	771,298	2,902	-	-	774,200	419,224	-	16,714	-	435,938	338,262
Dams	327,001	-	-	-	327,001	96,159	-	3,555	-	99,714	227,287
Bridges, boardwalks and other wood	146,191	30,396	-	6,029	170,558	116,490	-	4,539	5,125	115,904	54,654
Hydro and water services	545,420	36,098	-	-	581,518	186,279	-	15,900	-	202,179	379,339
Septic systems	65,241	-	-	-	65,241	36,923	-	1,557	-	38,480	26,761
Pools, courts and playgrounds	553,963	35,255	-	-	589,218	154,502	-	18,716	-	173,218	416,000
Roads	<u>761,515</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>761,515</u>	<u>245,443</u>	<u>-</u>	<u>11,842</u>	<u>-</u>	<u>257,285</u>	<u>504,230</u>
Infrastructure Related Total	<u>3,789,798</u>	<u>104,651</u>	<u>-</u>	<u>6,029</u>	<u>3,888,420</u>	<u>1,255,020</u>	<u>-</u>	<u>72,823</u>	<u>5,125</u>	<u>1,322,718</u>	<u>2,565,702</u>
<u>General Capital</u>											
Signs, fencing and gates	173,186	-	-	-	173,186	31,602	-	3,087	-	34,689	138,497
Equipment	155,778	24,797	-	-	180,575	122,535	-	12,911	-	135,446	45,129
Vehicles	133,267	27,450	-	-	160,717	104,851	-	16,277	-	121,128	39,589
Technology infrastructure	<u>69,739</u>	<u>62,764</u>	<u>-</u>	<u>-</u>	<u>132,503</u>	<u>33,619</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>33,619</u>	<u>98,884</u>
General Capital Total	<u>531,970</u>	<u>115,011</u>	<u>-</u>	<u>-</u>	<u>646,981</u>	<u>292,607</u>	<u>-</u>	<u>32,275</u>	<u>-</u>	<u>324,882</u>	<u>322,099</u>
Total Capital Assets Sub-Total	<u>4,321,768</u>	<u>219,662</u>	<u>-</u>	<u>6,029</u>	<u>4,535,401</u>	<u>1,547,627</u>	<u>-</u>	<u>105,098</u>	<u>5,125</u>	<u>1,647,600</u>	<u>2,887,801</u>
Work In Progress	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Tangible Capital Assets	<u>4,321,768</u>	<u>219,662</u>	<u>-</u>	<u>6,029</u>	<u>4,535,401</u>	<u>1,547,627</u>	<u>-</u>	<u>105,098</u>	<u>5,125</u>	<u>1,647,600</u>	<u>2,887,801</u>