

KETTLE CREEK CONSERVATION AUTHORITY

Financial Statements

December 31, 2019

KETTLE CREEK CONSERVATION AUTHORITY

Financial Statements

For The Year Ended December 31, 2019

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GRAHAM SCOTT ENNS^{LLP}
CHARTERED PROFESSIONAL ACCOUNTANTS

P. 519-633-0700 · F. 519-633-7009
450 Sunset Drive, St. Thomas, ON N5R 5V1

P. 519-773-9265 · F. 519-773-9683
25 John Street South, Aylmer, ON N5H 2C1

www.grahamscottenns.com

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of **Kettle Creek Conservation Authority**:

Opinion

We have audited the financial statements of **Kettle Creek Conservation Authority**, which comprise the statement of financial position as at December 31, 2019, and the statement of operations and accumulated surplus, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the organization's financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



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INDEPENDENT AUDITORS' REPORT (CONTINUED)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

St. Thomas, Ontario

February 19, 2020

Graham Scott Enns LLP

CHARTERED PROFESSIONAL ACCOUNTANTS

Licensed Public Accountants

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Financial Position As At December 31, 2019

	2019 <u>\$</u>	2018 <u>\$</u>
FINANCIAL ASSETS		
Cash	168,477	179,896
Short-term investments (Note 3)	992,763	904,410
Accounts receivable	<u>135,986</u>	<u>159,555</u>
	<u>1,297,226</u>	<u>1,243,861</u>
LIABILITIES		
Accounts payable and accruals	115,333	73,054
Deferred revenue (Note 8)	<u>410,133</u>	<u>415,440</u>
	<u>525,466</u>	<u>488,494</u>
NET FINANCIAL ASSETS	771,760	755,367
NON-FINANCIAL ASSETS		
Prepays and inventory	14,409	11,912
Tangible capital assets (Page 19 - 20)	<u>3,002,904</u>	<u>2,983,728</u>
ACCUMULATED SURPLUS (NOTE 9)	<u>3,789,073</u>	<u>3,751,007</u>

On behalf of the board:



See accompanying notes to the financial statements.

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Operations and Accumulated Surplus For The Year Ended December 31, 2019

	Unaudited Budget \$ (Note 6)	2019 \$	2018 \$
REVENUES			
Municipal levies (Note 2)	977,258	977,260	913,327
Municipal grants and fees for services	89,150	133,640	130,722
Provincial grants and fees for services	94,000	29,269	250,867
Federal grants and fees for services	32,000	86,386	58,412
Ministry of Natural Resources - operating grant	119,652	61,770	119,652
User fees and sales	858,074	907,802	1,027,004
Donations and fundraising	67,380	116,610	74,864
Other	<u>77,660</u>	<u>84,611</u>	<u>81,629</u>
	<u>2,315,174</u>	<u>2,397,348</u>	<u>2,656,477</u>
EXPENDITURES			
Program operations (Page 16)	1,248,844	1,179,933	1,158,689
Lake Whittaker Conservation Area (Page 15)	397,308	388,490	392,011
Dalewood Conservation Area (Page 15)	345,014	360,071	358,730
Stewardship (Page 18)	112,421	135,044	276,145
Administration (Page 14)	157,169	145,477	158,119
Vehicles and equipment (Page 18)	62,660	53,606	59,330
Carolinian Forest Festival (Page 18)	44,849	42,820	42,662
Other conservation area expenditures (Page 18)	33,260	32,426	34,380
Volunteerism and fundraising (Page 18)	<u>21,802</u>	<u>21,415</u>	<u>21,133</u>
TOTAL EXPENDITURES (NOTE 10)	<u>2,423,327</u>	<u>2,359,282</u>	<u>2,501,199</u>
NET SURPLUS (DEFICIT)	(108,153)	38,066	155,278
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>3,751,007</u>	<u>3,751,007</u>	<u>3,595,729</u>
ACCUMULATED SURPLUS, END OF YEAR (NOTE 9)	<u><u>3,642,854</u></u>	<u><u>3,789,073</u></u>	<u><u>3,751,007</u></u>

See accompanying notes to the financial statements.

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Changes in Net Financial Assets For The Year Ended December 31, 2019

	Unaudited Budget <u>\$</u> (Note 6)	2019 <u>\$</u>	2018 <u>\$</u>
Net surplus (deficit) for the year	(108,153)	38,066	155,278
Amortization of tangible capital assets	127,517	127,517	123,655
Acquisition of tangible capital assets	(181,400)	(146,693)	(219,582)
Change in inventory and prepaids	<u>-</u>	<u>(2,497)</u>	<u>(1,354)</u>
CHANGE IN NET FINANCIAL ASSETS	(162,036)	16,393	57,997
NET FINANCIAL ASSETS, BEGINNING OF YEAR	<u>755,367</u>	<u>755,367</u>	<u>697,370</u>
NET FINANCIAL ASSETS, END OF YEAR	<u><u>593,331</u></u>	<u><u>771,760</u></u>	<u><u>755,367</u></u>

See accompanying notes to the financial statements.

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Cash Flows For The Year Ended December 31, 2019

	2019 \$	2018 \$
CASH FLOWS FROM OPERATING ACTIVITIES		
Net surplus for the year	38,066	155,278
Adjustments for non-cash items:		
Amortization of capital assets	127,517	123,655
Amortization of deferred capital contributions	<u>(23,711)</u>	<u>(22,131)</u>
	<u>141,872</u>	<u>256,802</u>
Changes in non-cash working capital:		
Decrease (increase) in accounts and other receivables	23,569	(43,603)
Increase in inventory and prepaids	(2,497)	(1,354)
(Decrease) increase in accounts payable and accrued liabilities	42,279	(53,901)
(Decrease) increase in deferred revenue	<u>18,404</u>	<u>69,015</u>
	<u>81,755</u>	<u>(29,843)</u>
	<u>223,627</u>	<u>226,959</u>
CASH FLOWS FROM CAPITAL ACTIVITIES		
Purchase of tangible capital assets	<u>(146,693)</u>	<u>(219,582)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Capital funding received	<u>-</u>	<u>18,525</u>
NET CHANGE IN CASH AND CASH EQUIVALENTS	76,934	25,902
CASH AND CASH EQUIVALENTS , BEGINNING OF YEAR	<u>1,084,306</u>	<u>1,058,404</u>
CASH AND CASH EQUIVALENTS , END OF YEAR	<u>1,161,240</u>	<u>1,084,306</u>
CASH AND CASH EQUIVALENTS ARE COMPRISED OF:		
Cash	168,477	179,896
Short-term investments	<u>992,763</u>	<u>904,410</u>
	<u>1,161,240</u>	<u>1,084,306</u>

See accompanying notes to the financial statements.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2019

PURPOSE OF ORGANIZATION

The Kettle Creek Conservation Authority (the "KCCA") is established under the Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals for the 520 square kilometres of watershed within its jurisdiction. KCCA's area of jurisdiction includes areas in the City of London, the City of St. Thomas, the Municipality of Central Elgin, the Township of Southwold, the Township of Middlesex Centre, Thames Centre and the Township of Malahide.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of KCCA are prepared by management in accordance with Canadian public sector accounting standards for organizations operating in local government sector as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Management is responsible for the integrity and objectivity of these statements, all of the notes and schedules and ensuring that this information is consistent, where appropriate, with the information contained in the financial statements. Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

Use of estimates

The preparation of any financial statement under Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditure during the year and as a result actual amounts could differ from those estimated. The KCCA made no significant estimates that would require additional disclosure in the year.

Revenue recognition

The KCCA has the following revenue recognition policies:

- Municipal levy revenue is recognized in full once the Municipalities approve the levied amount.
- Campground rental revenue is recognized when the campsite is used. For seasonal campground rentals the revenue is recognized over the camping season to which it relates.
- Grant revenue is recognized when the corresponding expenditure is incurred.
- Donation revenue is recognized when received.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2019

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred revenue

KCCA receives certain amounts, principally from other public sector bodies, which may only be used in the conduct of certain programs or completion of specific work. These amounts are carried as deferred and recognized as revenue in the year the related expenditures are incurred or services performed.

Amounts are also received from seasonal campers for the forthcoming camping season. All amounts received from campers as down payments on the forthcoming season are deferred and brought into income over the forthcoming season.

Classification of expenditures

Expenditures are reported in various categories. The main categories include subwatershed rehabilitation, flood forecast and warning, significant areas, environmental monitoring and source protection, environmental planning and regulations, dam maintenance, information and education, tree and woodlot management, and GIS and data management. The total expenditures of these programs are outlined on Page 16 and include allocations of wages and benefits, utilities, insurance, program support allocations, vehicle charge allocations and other direct expenses incurred for these programs.

Reserves

KCCA sets up internal reserves for campground operations, capital replacement, legal and other items in order to ensure funds are available to finance shortfalls. These reserves are replenished from operating surplus as directed by the board of directors.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change in Net Financial Assets for the year.

Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2019

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Bridges, boardwalks and other wood structures	30 years
Buildings	50 years
Dams	100 years
Hydro and water services	50 years
Pools, courts and playgrounds	30 years
Roads	100 years
Septic systems	40 years
Signs, fencing and gates	50 years
Technology infrastructure	5 years
Vehicles and equipment	8 years

Cash and cash equivalents

The KCCA reports cash and other investments as short term investments if it is expected these funds will not be used within the next fiscal year.

Government transfers

KCCA reports any government transfers received according to the purpose of the transfer, which is either capital or operating. A capital transfer, used to acquire a capital asset, will be deferred on the statement of financial position and brought into income as the related capital asset is expensed or amortized.

Contaminated sites

KCCA may be exposed to litigation or other costs of remediation due to contaminated properties. A liability for remediation is recognized in the financial statements when an environmental standard exists, contamination exceeds the standard, KCCA is directly responsible for the remediation and a reasonable estimate of the liability can be made. As at December 31, 2019 there were no properties that KCCA was responsible to remedy and as such no liability has been accrued.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2019

2. MUNICIPAL LEVIES

The municipalities that participate as members of the KCCA and their corresponding financial levies are as follows:

	2019	2018
	<u>\$</u>	<u>\$</u>
City of London	540,209	505,184
City of St. Thomas	284,426	266,178
Municipality of Central Elgin	77,592	72,792
Township of Southwold	40,107	36,922
Township of Middlesex Centre	15,037	13,994
Thames Centre	12,993	11,880
Township of Malahide	6,896	6,377
	<u>977,260</u>	<u>913,327</u>

3. SHORT-TERM INVESTMENTS

The short-term investments consist of a high interest bank account. Total interest earned on the high interest bank account was \$18,353 (2018 - \$13,941).

4. CREDIT FACILITY

KCCA has available a \$200,000 revolving demand loan with the Royal Bank of Canada that bears interest at prime plus 1.10%. At year end, KCCA had available \$200,000 of this operating loan. KCCA has provided a general security agreement covering all assets as security and is subject to a financial reporting covenant. KCCA was in compliance with this reporting covenant.

5. PENSION PLANS

KCCA makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of full-time members of staff and eligible contract staff. The plan is a defined benefit pension plan, which specifies the amount of retirement benefits to be received by the employees based on the length of service and rates of pay. The contributions paid by KCCA to OMERS for the year were \$85,606 (2018 - \$85,040).

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2019

6. BUDGETED FIGURES

Public Sector Accounting Standards require a comparison of the results of the period with those originally planned on the same basis as that used for actual results. The budget in the statement of operations has been adjusted to be presented on a consistent basis as actual results. Below is a reconciliation of the figures from the approved budget to the financial statements.

	<u>\$</u>
Approved budgeted revenue	2,739,096
Transfer from reserves - operating	(121,261)
Transfer from other departments	<u>(302,661)</u>
Budgeted revenue - PSAB	<u>2,315,174</u>
Approved budgeted expenses (excluding capital purchases)	2,739,096
Transfers to reserves	(13,108)
Transfer to other departments	<u>(302,661)</u>
Budgeted expenses - PSAB	<u>2,423,327</u>

7. DONATED SERVICES

Community members have volunteered their time and work to KCCA. Since these services are not normally purchased and because of the difficulty of determining their fair value, donated services are not recognized in these statements.

8. DEFERRED REVENUE

	<u>2019</u>	<u>2018</u>
	<u>\$</u>	<u>\$</u>
Stewardship projects	97,076	90,339
Campground deposits	186,942	175,275
Capital funding	<u>126,115</u>	<u>149,826</u>
	<u>410,133</u>	<u>415,440</u>

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2019

9. ACCUMULATED SURPLUS AND RESERVES

	2019	2018
	<u>\$</u>	<u>\$</u>
Accumulated Surplus		
General fund	5,000	5,000
Reserves	907,284	912,105
Invested in tangible capital assets	2,876,789	2,833,902
	<u>3,789,073</u>	<u>3,751,007</u>
Reserves		
Community Forest	-	2,671
Dan Patterson Conservation	-	4,485
Water Management	80,770	80,770
Watershed Rehabilitation	175,169	172,498
Wage Subsidy	123,408	123,408
Campground	56,294	60,000
Capital Replacement	246,883	239,952
Stewardship	99,963	102,917
Legal	41,946	41,946
Carolinian Forest Festival	52,505	53,112
Conservation Lands Management	30,346	30,346
	<u>907,284</u>	<u>912,105</u>

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2019

10. SUPPLEMENTAL INFORMATION

	2019	2018
	<u>\$</u>	<u>\$</u>
[a] Current fund expenditures by object:		
Salaries, wages and employees benefits	1,361,627	1,386,803
Materials and supplies	807,478	927,899
Amortization	127,517	123,655
Vehicle and equipment charges	<u>62,660</u>	<u>62,842</u>
	<u>2,359,282</u>	<u>2,501,199</u>
[b] Cash flow information:		
Interest received	<u>18,353</u>	<u>13,941</u>

11. RELATED PARTY TRANSACTIONS AND BALANCES

The KCCA General Manager and Chair are ex officio of the Kettle Creek Environmental Trust ("KCET"). KCET is a public foundation that raises funds to support environmental works in the Kettle Creek Watershed. The KCCA does not exercise control or significant influence over the KCET and consequently the financial statements do not include the assets, liabilities or activities of the KCET. The KCCA and the KCET at this time do not share resources, employees or financing.

During the year KCET made a donation to KCCA for \$23,600 (2018 - \$8,750) to support specific projects administrated by KCCA.

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Administrative Expenditures For The Year Ended December 31, 2019

	Budget \$	2019 \$	2018 \$
WAGES AND BENEFITS			
Administrative staff salaries and benefits	<u>117,183</u>	<u>118,173</u>	<u>105,679</u>
GENERAL			
Conservation Ontario Levy	22,982	22,983	21,965
Professional fees	15,000	19,506	20,656
Amortization	12,643	12,643	12,643
Insurance and taxes	11,430	9,356	10,468
Bank charges and interest	3,670	3,501	3,762
Memberships and subscriptions	3,400	2,710	3,309
Advertising	<u>2,000</u>	<u>-</u>	<u>1,689</u>
	<u>71,125</u>	<u>70,699</u>	<u>74,492</u>
RENT AND UTILITY SERVICES			
Office cleaning and maintenance	12,182	12,721	14,029
General	3,061	2,324	13,801
Light, heat, power and water	6,000	4,162	4,443
Telephone	<u>5,000</u>	<u>3,848</u>	<u>4,254</u>
	<u>26,243</u>	<u>23,055</u>	<u>36,527</u>
TRAVEL AND ALLOWANCE			
Members allowances	13,770	11,556	10,558
Staff mileage	<u>510</u>	<u>241</u>	<u>452</u>
	<u>14,280</u>	<u>11,797</u>	<u>11,010</u>
EQUIPMENT PURCHASES AND RENTAL			
Equipment purchase and rental	9,500	6,138	9,265
Equipment maintenance	<u>5,290</u>	<u>4,909</u>	<u>5,090</u>
	<u>14,790</u>	<u>11,047</u>	<u>14,355</u>
MATERIAL AND SUPPLIES			
Stationery and office supplies	6,630	4,400	7,844
Postage	<u>1,576</u>	<u>964</u>	<u>1,278</u>
	<u>8,206</u>	<u>5,364</u>	<u>9,122</u>
PROGRAM SUPPORT	<u>(94,658)</u>	<u>(94,658)</u>	<u>(93,066)</u>
	<u>157,169</u>	<u>145,477</u>	<u>158,119</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Conservation Areas For The Year Ended December 31, 2019

Dalewood Conservation Area

	Budget	2019	2018
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Campground wages	187,480	190,111	182,042
Campground purchases and supplies	90,872	106,226	113,380
Utilities	39,516	36,588	39,430
Amortization	<u>27,146</u>	<u>27,146</u>	<u>23,878</u>
	<u>345,014</u>	<u>360,071</u>	<u>358,730</u>

Lake Whittaker Conservation Area

	Budget	2019	2018
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Campground wages	201,814	185,363	197,310
Campground purchases and supplies	121,504	140,640	140,101
Amortization	31,814	31,815	27,378
Utilities	<u>42,176</u>	<u>30,672</u>	<u>27,222</u>
	<u>397,308</u>	<u>388,490</u>	<u>392,011</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Program Expenditures For The Year Ended December 31, 2019

	Budget \$	2019 \$	2018 \$
Subwatershed rehabilitation			
Wages and benefits	173,027	163,155	116,050
Purchases and materials	61,937	74,675	62,425
General	27,768	25,387	23,266
Amortization	-	-	129
Community Stewardship projects	-	6,250	-
	<u>262,732</u>	<u>269,467</u>	<u>201,870</u>
Flood forecast and warning			
Wages and benefits	178,680	178,680	166,187
General	30,114	28,553	25,689
	<u>208,794</u>	<u>207,233</u>	<u>191,876</u>
Significant areas			
Wages and benefits	93,251	93,301	88,247
General	39,070	38,512	37,727
Property and utility services	26,299	16,476	27,121
Amortization	8,018	8,018	9,488
	<u>166,638</u>	<u>156,307</u>	<u>162,583</u>
Environmental monitoring and source protection			
Wages and benefits	91,401	91,389	90,555
General	38,688	53,560	31,856
Amortization	7,521	7,521	7,521
	<u>137,610</u>	<u>152,470</u>	<u>129,932</u>
Environmental planning and regulations			
Wages and benefits	81,598	80,018	76,768
General	42,559	41,287	36,997
Capital studies	3,000	-	-
	<u>127,157</u>	<u>121,305</u>	<u>113,765</u>
Dam maintenance			
Wages and benefits	59,017	59,017	56,238
General	31,925	28,310	40,895
Amortization	3,665	3,665	3,665
	<u>94,607</u>	<u>90,992</u>	<u>100,798</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Program Expenditures For The Year Ended December 31, 2019

	Budget <u>\$</u>	2019 <u>\$</u>	2018 <u>\$</u>
Information and education			
Wages and benefits	55,336	55,076	46,455
General	11,878	12,144	14,552
Amortization	<u>6,578</u>	<u>6,578</u>	<u>6,578</u>
	<u>73,792</u>	<u>73,798</u>	<u>67,585</u>
 Tree and woodlot management			
Wages and benefits	50,861	48,208	45,389
General	<u>7,721</u>	<u>7,722</u>	<u>7,160</u>
	<u>58,582</u>	<u>55,930</u>	<u>52,549</u>
 GIS and data management			
Wages and benefits	87,327	22,725	113,746
General	17,781	15,883	11,565
Amortization	<u>13,824</u>	<u>13,823</u>	<u>12,420</u>
	<u>118,932</u>	<u>52,431</u>	<u>137,731</u>
	<u>1,248,844</u>	<u>1,179,933</u>	<u>1,158,689</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Other Expenditures For The Year Ended December 31, 2019

	Budget	2019	2018
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Stewardship			
Stewardship projects	82,750	107,340	159,615
Purchases, materials, program support	8,782	6,762	69,063
Wages and benefits	<u>20,889</u>	<u>20,942</u>	<u>47,467</u>
	<u>112,421</u>	<u>135,044</u>	<u>276,145</u>
 Carolina Forest Festival			
Transportation	20,000	18,544	19,918
Purchases and materials	13,300	13,276	11,744
Wages and benefits	<u>11,549</u>	<u>11,000</u>	<u>11,000</u>
	<u>44,849</u>	<u>42,820</u>	<u>42,662</u>
 Other Conservation Areas			
Wages and benefits	23,429	25,553	26,400
Purchases and materials	8,165	5,207	6,314
Amortization	<u>1,666</u>	<u>1,666</u>	<u>1,666</u>
	<u>33,260</u>	<u>32,426</u>	<u>34,380</u>
 Vehicle and Equipment Maintenance			
Purchases and materials	48,018	38,964	41,040
Amortization	<u>14,642</u>	<u>14,642</u>	<u>18,290</u>
	<u>62,660</u>	<u>53,606</u>	<u>59,330</u>
 Volunteerism and Fund Raising			
Wages and benefits	19,010	18,915	18,633
Purchases and materials	<u>2,792</u>	<u>2,500</u>	<u>2,500</u>
	<u>21,802</u>	<u>21,415</u>	<u>21,133</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Tangible Capital Assets For The Year Ended December 31, 2019

ASSET TYPE	Opening Historical Cost Balance (Jan 1/2019)	2019 Acquisitions	2019 Disposals	2019 Write-Offs	Ending Historical Cost Balance (Dec 31/2019)	Opening Accumulated Amortization Balance (Jan 1/2019)	2019 Disposals	2019 Amortization	2019 Write-Offs	Ending Accumulated Amortization Balance (Dec 31/2019)	Ending Net Book Value (Dec 31/2019)
<u>Infrastructure Related</u>											
Land	619,169	-	-	-	619,169	-	-	-	-	-	619,169
Buildings	867,338	-	-	-	867,338	453,016	-	18,940	-	471,956	395,382
Dams	327,001	39,946	-	-	366,947	103,269	-	3,555	-	106,824	260,123
Bridges, boardwalks and other wood	181,369	-	-	-	181,369	121,257	-	5,713	-	126,970	54,399
Hydro and water services	625,009	-	-	-	625,009	212,216	-	11,629	-	223,845	401,164
Septic systems	65,241	6,078	-	-	71,319	40,065	-	1,395	-	41,460	29,859
Pools, courts and playgrounds	615,924	42,000	-	-	657,924	193,303	-	22,755	-	216,058	441,866
Roads	<u>777,206</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>777,206</u>	<u>269,127</u>	<u>-</u>	<u>12,626</u>	<u>-</u>	<u>281,753</u>	<u>495,453</u>
Infrastructure Related Sub-Total	<u>4,078,257</u>	<u>88,024</u>	<u>-</u>	<u>-</u>	<u>4,166,281</u>	<u>1,392,253</u>	<u>-</u>	<u>76,613</u>	<u>-</u>	<u>1,468,866</u>	<u>2,697,415</u>
<u>General Capital</u>											
Signs, fencing and gates	184,759	-	-	-	184,759	37,776	-	3,319	-	41,095	143,664
Equipment	191,734	30,507	-	-	222,241	153,129	-	16,478	-	169,607	52,634
Vehicles	160,717	25,200	-	-	185,917	135,480	-	10,706	-	146,186	39,731
Technology infrastructure	<u>139,516</u>	<u>2,962</u>	<u>-</u>	<u>-</u>	<u>142,478</u>	<u>52,617</u>	<u>-</u>	<u>20,401</u>	<u>-</u>	<u>73,018</u>	<u>69,460</u>
General Capital Sub-Total	<u>676,726</u>	<u>58,669</u>	<u>-</u>	<u>-</u>	<u>735,395</u>	<u>379,002</u>	<u>-</u>	<u>50,904</u>	<u>-</u>	<u>429,906</u>	<u>305,489</u>
Total Tangible Capital Assets	<u>4,754,983</u>	<u>146,693</u>	<u>-</u>	<u>-</u>	<u>4,901,676</u>	<u>1,771,255</u>	<u>-</u>	<u>127,517</u>	<u>-</u>	<u>1,898,772</u>	<u>3,002,904</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Tangible Capital Assets Year-ended December 31, 2018

ASSET TYPE	Opening Historical Cost Balance (Jan 1/2018)	2018 Acquisitions	2018 Disposals	2018 Write-Offs	Ending Historical Cost Balance (Dec 31/2018)	Opening Accumulated Amortization Balance (Jan 1/2018)	2018 Disposals	2018 Amortization	2018 Write-Offs	Ending Accumulated Amortization Balance (Dec 31/2018)	Ending Net Book Value (Dec 31/2018)
<u>Infrastructure Related</u>											
Land	619,169	-	-	-	619,169	-	-	-	-	-	619,169
Buildings	774,200	93,138	-	-	867,338	435,938	-	17,078	-	453,016	414,322
Dams	327,001	-	-	-	327,001	99,714	-	3,555	-	103,269	223,732
Bridges, boardwalks and other wood	170,558	10,811	-	-	181,369	115,904	-	5,353	-	121,257	60,112
Hydro and water services	581,518	43,491	-	-	625,009	202,179	-	10,037	-	212,216	412,793
Septic systems	65,241	-	-	-	65,241	38,480	-	1,585	-	40,065	25,176
Pools, courts and playgrounds	589,218	26,706	-	-	615,924	173,218	-	20,085	-	193,303	422,621
Roads	<u>761,515</u>	<u>15,691</u>	<u>-</u>	<u>-</u>	<u>777,206</u>	<u>257,285</u>	<u>-</u>	<u>11,842</u>	<u>-</u>	<u>269,127</u>	<u>508,079</u>
Infrastructure Related Total	<u>3,888,420</u>	<u>189,837</u>	<u>-</u>	<u>-</u>	<u>4,078,257</u>	<u>1,322,718</u>	<u>-</u>	<u>69,535</u>	<u>-</u>	<u>1,392,253</u>	<u>2,686,004</u>
<u>General Capital</u>											
Signs, fencing and gates	173,186	11,573	-	-	184,759	34,689	-	3,087	-	37,776	146,983
Equipment	180,575	11,159	-	-	191,734	135,446	-	17,683	-	153,129	38,605
Vehicles	160,717	-	-	-	160,717	121,128	-	14,352	-	135,480	25,237
Technology infrastructure	<u>132,503</u>	<u>7,013</u>	<u>-</u>	<u>-</u>	<u>139,516</u>	<u>33,619</u>	<u>-</u>	<u>18,998</u>	<u>-</u>	<u>52,617</u>	<u>86,899</u>
General Capital Total	<u>646,981</u>	<u>29,745</u>	<u>-</u>	<u>-</u>	<u>676,726</u>	<u>324,882</u>	<u>-</u>	<u>54,120</u>	<u>-</u>	<u>379,002</u>	<u>297,724</u>
Total Capital Assets Sub-Total	<u>4,535,401</u>	<u>219,582</u>	<u>-</u>	<u>-</u>	<u>4,754,983</u>	<u>1,647,600</u>	<u>-</u>	<u>123,655</u>	<u>-</u>	<u>1,771,255</u>	<u>2,983,728</u>
Work In Progress	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Tangible Capital Assets	<u>4,535,401</u>	<u>219,582</u>	<u>-</u>	<u>-</u>	<u>4,754,983</u>	<u>1,647,600</u>	<u>-</u>	<u>123,655</u>	<u>-</u>	<u>1,771,255</u>	<u>2,983,728</u>