

KETTLE CREEK CONSERVATION AUTHORITY

Financial Statements

December 31, 2022

KETTLE CREEK CONSERVATION AUTHORITY

Financial Statements

For The Year Ended December 31, 2022

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of **Kettle Creek Conservation Authority**:

Opinion

We have audited the financial statements of **Kettle Creek Conservation Authority**, which comprise the statement of financial position as at December 31, 2022, and the statement of operations and accumulated surplus, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the organization's financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for public sector entities.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for public sector entities, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



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INDEPENDENT AUDITORS' REPORT (CONTINUED)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

St. Thomas, Ontario

February 22, 2023

Graham Scott Enns LLP
CHARTERED PROFESSIONAL ACCOUNTANTS
Licensed Public Accountants

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Financial Position As At December 31, 2022

	2022	2021
	<u>\$</u>	<u>\$</u>
FINANCIAL ASSETS		
Cash	446,216	259,431
Short-term investments (Note 3)	1,263,652	1,254,295
Accounts receivable	<u>78,703</u>	<u>122,967</u>
	<u>1,788,571</u>	<u>1,636,693</u>
LIABILITIES		
Accounts payable and accruals	278,624	179,586
Deferred revenue (Note 8)	<u>870,258</u>	<u>675,585</u>
	<u>1,148,882</u>	<u>855,171</u>
NET FINANCIAL ASSETS	639,689	781,522
NON-FINANCIAL ASSETS		
Prepays and inventory	17,226	18,676
Tangible capital assets (Page 19 - 20)	<u>3,486,196</u>	<u>3,106,398</u>
ACCUMULATED SURPLUS (NOTE 9)	<u>4,143,111</u>	<u>3,906,596</u>



On behalf of the board:_____

See accompanying notes to the financial statements

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Operations and Accumulated Surplus For The Year Ended December 31, 2022

	Unaudited Budget \$ (Note 6)	2022 \$	2021 \$
REVENUES			
Municipal levies (Note 2)	1,047,144	1,047,143	1,016,644
User fees and sales	857,036	961,074	944,443
Other	157,020	315,388	82,802
Contributed land donation (Note 7)	-	228,000	-
Municipal grants and fees for services	126,258	147,058	111,871
Donations and fundraising	94,102	117,889	80,582
Provincial grants and fees for services	30,970	77,419	88,013
Federal grants and fees for services	24,000	74,843	98,003
Ministry of Natural Resources - operating grant	<u>61,770</u>	<u>61,770</u>	<u>61,770</u>
	<u>2,398,300</u>	<u>3,030,584</u>	<u>2,484,128</u>
EXPENDITURES			
Program operations (Page 16)	1,255,514	1,275,451	1,187,859
Lake Whittaker Conservation Area (Page 15)	430,565	540,870	378,962
Dalewood Conservation Area (Page 15)	371,874	479,239	362,516
Stewardship (Page 18)	118,023	160,255	228,386
Administration (Page 14)	189,331	164,582	193,411
Vehicles and equipment (Page 18)	60,039	73,850	59,561
Volunteerism and fundraising (Page 18)	22,419	20,891	23,606
Other conservation area expenditures (Page 18)	33,935	35,479	34,427
Carolinian Forest Festival (Page 18)	<u>41,235</u>	<u>43,452</u>	<u>6,000</u>
TOTAL EXPENDITURES (NOTE 10)	<u>2,522,935</u>	<u>2,794,069</u>	<u>2,474,728</u>
NET SURPLUS (DEFICIT)	(124,635)	236,515	9,400
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>3,906,596</u>	<u>3,906,596</u>	<u>3,897,196</u>
ACCUMULATED SURPLUS, END OF YEAR (NOTE 9)	<u>3,781,961</u>	<u>4,143,111</u>	<u>3,906,596</u>

See accompanying notes to the financial statements

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Changes in Net Financial Assets For The Year Ended December 31, 2022

	Unaudited Budget <u>\$</u> (Note 6)	2022 <u>\$</u>	2021 <u>\$</u>
Net surplus (deficit) for the year	(124,635)	236,515	9,400
Amortization of tangible capital assets	135,132	135,132	124,180
Acquisition of tangible capital assets	(274,000)	(514,930)	(189,781)
Change in inventory and prepaids	<u>-</u>	<u>1,450</u>	<u>(2,438)</u>
CHANGE IN NET FINANCIAL ASSETS	(263,503)	(141,833)	(58,639)
NET FINANCIAL ASSETS, BEGINNING OF YEAR	<u>781,522</u>	<u>781,522</u>	<u>840,161</u>
NET FINANCIAL ASSETS, END OF YEAR	<u><u>518,019</u></u>	<u><u>639,689</u></u>	<u><u>781,522</u></u>

See accompanying notes to the financial statements

KETTLE CREEK CONSERVATION AUTHORITY

Statement of Cash Flows For The Year Ended December 31, 2022

	2022 \$	2021 \$
CASH FLOWS FROM OPERATING ACTIVITIES		
Net surplus (deficit) for the year	236,515	9,400
Adjustments for non-cash items:		
Amortization of tangible capital assets	135,132	124,180
Contributed land donation	(228,000)	-
Amortization of deferred capital contributions	<u>(16,660)</u>	<u>(21,718)</u>
	<u>126,987</u>	<u>111,862</u>
Changes in non-cash working capital:		
Accounts and other receivables	44,264	(40,672)
Inventory and prepaids	1,450	(2,438)
Accounts payable and accrued liabilities	99,038	108,880
Deferred revenue	<u>(2,696)</u>	<u>4,703</u>
	<u>142,056</u>	<u>70,473</u>
	<u>269,043</u>	<u>182,335</u>
CASH FLOWS FROM CAPITAL ACTIVITIES		
Purchase of tangible capital assets	<u>(286,930)</u>	<u>(189,781)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Capital funding received	<u>214,029</u>	<u>95,618</u>
NET CHANGE IN CASH AND CASH EQUIVALENTS	196,142	88,172
CASH AND CASH EQUIVALENTS , BEGINNING OF YEAR	<u>1,513,726</u>	<u>1,425,554</u>
CASH AND CASH EQUIVALENTS , END OF YEAR	<u>1,709,868</u>	<u>1,513,726</u>
CASH AND CASH EQUIVALENTS ARE COMPRISED OF:		
Cash	446,216	259,431
Short-term investments	<u>1,263,652</u>	<u>1,254,295</u>
	<u>1,709,868</u>	<u>1,513,726</u>

See accompanying notes to the financial statements

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2022

PURPOSE OF ORGANIZATION

The Kettle Creek Conservation Authority ("KCCA") is established under the Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals for the 520 square kilometres of watershed within its jurisdiction. KCCA's area of jurisdiction includes areas in the City of London, the City of St. Thomas, the Municipality of Central Elgin, the Township of Southwold, the Township of Middlesex Centre, Thames Centre and the Township of Malahide.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of KCCA are prepared by management in accordance with Canadian accounting standards for public sector entities. Management is responsible for the integrity and objectivity of these statements, all of the notes and schedules and ensuring that this information is consistent, where appropriate, with the information contained in the financial statements. Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

Use of estimates

The preparation of any financial statement under Canadian accounting standards for public sector entities requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditure during the year and as a result actual amounts could differ from those estimated. KCCA made no significant estimates that would require additional disclosure in the year.

Revenue recognition

KCCA has the following revenue recognition policies:

- Municipal levy revenue is recognized in full once the Municipalities approve the levied amount.
- Campground rental revenue is recognized when the campsite is used. For seasonal campground rentals the revenue is recognized over the camping season to which it relates.
- Grant revenue is recognized when the corresponding expenditure is incurred.
- Donation revenue is recognized when received.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred revenue

KCCA receives certain amounts, principally from other public sector bodies, which may only be used in the conduct of certain programs or completion of specific work. These amounts are carried as deferred and recognized as revenue in the year the related expenditures are incurred or services performed.

Amounts are also received from seasonal campers for the forthcoming camping season. All amounts received from campers as down payments on the forthcoming season are deferred and brought into income over the forthcoming season.

Classification of expenditures

Expenditures are reported in various categories. The main categories include subwatershed rehabilitation, flood forecast and warning, significant areas, environmental monitoring and source protection, environmental planning and regulations, dam maintenance, information and education, tree and woodlot management, and GIS and data management. The total expenditures of these programs are outlined on Page 16 and include allocations of wages and benefits, utilities, insurance, program support allocations, vehicle charge allocations and other direct expenses incurred for these programs.

Reserves

KCCA sets up internal reserves for campground operations, capital replacement, legal and other items in order to ensure funds are available to finance shortfalls. These reserves are replenished from operating surplus as directed by the board of directors.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change in Net Financial Assets for the year.

Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as deferred revenue and amortized over the useful life of the asset.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Bridges, boardwalks and other wood structures	30 years
Buildings	50 years
Dams	100 years
Hydro and water services	50 years
Pools, courts and playgrounds	30 years
Roads	100 years
Septic systems	40 years
Signs, fencing and gates	50 years
Technology infrastructure	5 years
Vehicles and equipment	8 years

Cash and cash equivalents

KCCA reports cash and other investments as short term investments if it is expected these funds will not be used within the next fiscal year.

Government transfers

KCCA reports any government transfers received according to the purpose of the transfer, which is either capital or operating. A capital transfer, used to acquire a capital asset, will be deferred on the statement of financial position and brought into income as the related capital asset is expensed or amortized.

Contaminated sites

KCCA may be exposed to litigation or other costs of remediation due to contaminated properties. A liability for remediation is recognized in the financial statements when an environmental standard exists, contamination exceeds the standard, KCCA is directly responsible for the remediation and a reasonable estimate of the liability can be made. As at December 31, 2022 there were no properties that KCCA was responsible to remedy and as such no liability has been accrued.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2022

2. MUNICIPAL LEVIES

The municipalities that participate as members of KCCA and their corresponding financial levies are as follows:

	2022	2021
	<u>\$</u>	<u>\$</u>
City of London	574,558	562,671
City of St. Thomas	306,815	293,605
Municipality of Central Elgin	83,985	80,460
Township of Southwold	43,800	42,472
Township of Middlesex Centre	16,714	16,375
Thames Centre	13,788	13,652
Township of Malahide	<u>7,483</u>	<u>7,409</u>
	<u>1,047,143</u>	<u>1,016,644</u>

3. SHORT-TERM INVESTMENTS

The short-term investments consist of a high interest bank account. Total interest earned on the high interest bank account was \$9,397 (2021 - \$3,963).

4. CREDIT FACILITY

KCCA has available a \$200,000 revolving demand loan with the Royal Bank of Canada that bears interest at prime plus 1.10%. At year end, KCCA had available \$200,000 of this operating loan. KCCA has provided a general security agreement covering all assets as security and is subject to a financial reporting covenant. KCCA was in compliance with this reporting covenant.

5. PENSION PLANS

KCCA makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of full-time members of staff and eligible contract staff. The plan is a defined benefit pension plan, which specifies the amount of retirement benefits to be received by the employees based on the length of service and rates of pay. The contributions paid by KCCA to OMERS for the year were approximately \$89,391 (2021 - \$78,044).

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2022

6. BUDGETED FIGURES

Public Sector Accounting Standards require a comparison of the results of the period with those originally planned on the same basis as that used for actual results. The budget in the statement of operations has been adjusted to be presented on a consistent basis as actual results. Below is a reconciliation of the figures from the approved budget to the financial statements.

	<u>\$</u>
Approved budgeted revenue	3,252,698
Transfers from reserves - capital	(274,000)
Transfer from reserves - operating	(153,199)
Transfer from other departments	<u>(427,199)</u>
Budgeted revenue - PSAB	<u>2,398,300</u>
Approved budgeted expenses (excluding capital purchases)	3,252,698
Capital asset purchases	(274,000)
Transfers to reserves	(28,964)
Transfer to other departments	<u>(427,199)</u>
Budgeted expenses - PSAB	<u>2,522,535</u>

7. DONATED SERVICES

Community members have volunteered their time and work to KCCA. Since these services are not normally purchased and because of the difficulty of determining their fair value, donated services are not recognized in these statements.

During the year, the organization received a land donation with a fair market value of \$228,000. This amount is included in the current year donations and accumulated surplus.

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2022

8. DEFERRED REVENUE

	2022	2021
	<u>\$</u>	<u>\$</u>
Stewardship and other projects	149,054	199,500
Campground deposits	267,069	219,319
Capital funding	<u>454,135</u>	<u>256,766</u>
	<u>870,258</u>	<u>675,585</u>

9. ACCUMULATED SURPLUS AND RESERVES

	2022	2021
	<u>\$</u>	<u>\$</u>
Accumulated Surplus		
General fund	17,000	5,000
Reserves	1,094,050	1,051,964
Invested in tangible capital assets	<u>3,032,061</u>	<u>2,849,632</u>
	<u>4,143,111</u>	<u>3,906,596</u>

Reserves

Water Management	80,770	80,770
Watershed Rehabilitation	175,169	175,169
Wage Subsidy	111,749	235,032
Campground	56,294	56,294
Capital Replacement	374,058	283,441
Stewardship	92,009	96,463
Legal	41,946	41,946
Carolinian Forest Festival	53,709	52,503
Conservation Lands Management	<u>108,346</u>	<u>30,346</u>
	<u>1,094,050</u>	<u>1,051,964</u>

KETTLE CREEK CONSERVATION AUTHORITY

Notes to the Financial Statements For The Year Ended December 31, 2022

10. SUPPLEMENTAL INFORMATION

	2022	2021
	<u>\$</u>	<u>\$</u>
Current fund expenditures by object:		
Salaries, wages and employees benefits	1,556,744	1,355,185
Materials and supplies	1,042,154	939,300
Amortization	135,132	124,180
Vehicle and equipment charges	<u>60,039</u>	<u>56,064</u>
	<u>2,794,069</u>	<u>2,474,729</u>

11. RELATED PARTY TRANSACTIONS AND BALANCES

KCCA General Manager and Chair are ex officio of the Kettle Creek Environmental Trust ("KCET"). KCET is a public foundation that raises funds to support environmental works in the Kettle Creek Watershed. KCCA does not exercise control or significant influence over KCET and consequently the financial statements do not include the assets, liabilities or activities of KCET. KCCA and KCET at this time do not share resources, employees or financing.

During the year KCET made a donation to KCCA for \$19,000 (2021 - \$19,000) to support specific projects administrated by KCCA.

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Administrative Expenditures For The Year Ended December 31, 2022

	Budget \$	2022 \$	2021 \$
WAGES AND BENEFITS			
Administrative staff salaries and benefits	<u>109,863</u>	<u>94,529</u>	<u>131,740</u>
GENERAL			
Professional fees	83,000	78,206	46,276
Conservation Ontario Levy	24,480	22,535	22,973
Insurance and taxes	14,403	15,396	12,558
Bank charges and interest	3,950	10,723	4,830
Amortization	8,121	8,121	13,048
Memberships and subscriptions	3,292	3,783	1,742
Advertising	<u>1,700</u>	<u>-</u>	<u>-</u>
	<u>138,946</u>	<u>138,764</u>	<u>101,427</u>
RENT AND UTILITY SERVICES			
General	22,697	22,213	1,139
Office cleaning and maintenance	15,300	14,418	16,430
Light, heat, power and water	4,500	4,220	4,009
Telephone	<u>3,000</u>	<u>3,474</u>	<u>1,561</u>
	<u>45,497</u>	<u>44,325</u>	<u>23,139</u>
TRAVEL AND ALLOWANCE			
Members allowances	11,750	10,935	17,029
Staff mileage	<u>500</u>	<u>61</u>	<u>25</u>
	<u>12,250</u>	<u>10,996</u>	<u>17,054</u>
EQUIPMENT PURCHASES AND RENTAL			
Equipment purchase and rental	7,000	2,526	7,285
Equipment maintenance	<u>5,567</u>	<u>4,937</u>	<u>4,305</u>
	<u>12,567</u>	<u>7,463</u>	<u>11,590</u>
MATERIAL AND SUPPLIES			
Stationery and office supplies	5,000	3,710	5,413
Postage	<u>700</u>	<u>287</u>	<u>240</u>
	<u>5,700</u>	<u>3,997</u>	<u>5,653</u>
PROGRAM SUPPORT	<u>(135,492)</u>	<u>(135,492)</u>	<u>(97,192)</u>
	<u>189,331</u>	<u>164,582</u>	<u>193,411</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Conservation Areas For The Year Ended December 31, 2022

Dalewood Conservation Area

	Budget	2022	2021
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Campground wages	198,045	272,644	183,621
Campground purchases and supplies	107,965	129,792	112,163
Utilities	34,000	44,939	38,431
Amortization	<u>31,864</u>	<u>31,864</u>	<u>28,301</u>
	<u>371,874</u>	<u>479,239</u>	<u>362,516</u>

Lake Whittaker Conservation Area

	Budget	2022	2021
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Campground wages	215,965	286,266	181,367
Campground purchases and supplies	140,849	175,545	130,984
Amortization	43,751	43,751	36,363
Utilities	<u>30,000</u>	<u>35,308</u>	<u>30,248</u>
	<u>430,565</u>	<u>540,870</u>	<u>378,962</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Program Expenditures For The Year Ended December 31, 2022

	Budget	2022	2021
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Subwatershed rehabilitation			
Wages and benefits	165,464	156,195	172,819
Purchases and materials	73,440	90,736	78,338
General	26,802	20,686	24,483
Community Stewardship projects	-	-	18,750
	<u>265,706</u>	<u>267,617</u>	<u>294,390</u>
 Flood forecast and warning			
Wages and benefits	164,796	156,282	186,041
General	<u>56,112</u>	<u>50,509</u>	<u>47,180</u>
	<u>220,908</u>	<u>206,791</u>	<u>233,221</u>
 Significant areas			
Wages and benefits	133,062	144,601	113,621
General	73,398	54,221	61,993
Property and utility services	15,365	23,360	15,362
Amortization	<u>13,390</u>	<u>13,390</u>	<u>9,418</u>
	<u>235,215</u>	<u>235,572</u>	<u>200,394</u>
 Environmental monitoring and source protection			
Wages and benefits	101,947	103,592	90,791
General	35,918	38,625	31,032
Amortization	<u>1,659</u>	<u>1,659</u>	<u>1,659</u>
	<u>139,524</u>	<u>143,876</u>	<u>123,482</u>
 Environmental planning and regulations			
Wages and benefits	87,435	89,543	80,172
General	20,268	13,337	21,826
Capital studies	-	2,312	21,739
	<u>107,703</u>	<u>105,192</u>	<u>123,737</u>
 Dam maintenance			
Wages and benefits	63,664	64,817	65,102
General	33,465	59,009	27,909
Amortization	<u>6,010</u>	<u>6,010</u>	<u>5,053</u>
	<u>103,139</u>	<u>129,836</u>	<u>98,064</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Program Expenditures For The Year Ended December 31, 2022

	Budget	2022	2021
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Information and education			
Wages and benefits	64,666	66,225	18,749
General	<u>10,855</u>	<u>8,965</u>	<u>4,827</u>
	<u>75,521</u>	<u>75,190</u>	<u>23,576</u>
 Tree and woodlot management			
Wages and benefits	54,552	55,867	45,897
General	<u>7,517</u>	<u>6,967</u>	<u>7,568</u>
	<u>62,069</u>	<u>62,834</u>	<u>53,465</u>
 GIS and data management			
General	29,922	32,736	21,723
Amortization	<u>15,807</u>	<u>15,807</u>	<u>15,807</u>
	<u>45,729</u>	<u>48,543</u>	<u>37,530</u>
	<u><u>1,255,514</u></u>	<u><u>1,275,451</u></u>	<u><u>1,187,859</u></u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Other Expenditures For The Year Ended December 31, 2022

	Budget	2022	2021
	<u>\$</u>	<u>\$</u>	<u>\$</u>
Stewardship			
Stewardship projects	87,000	79,638	139,430
Purchases, materials, program support	6,291	57,061	60,559
Wages and benefits	<u>24,732</u>	<u>23,556</u>	<u>28,397</u>
	<u>118,023</u>	<u>160,255</u>	<u>228,386</u>
 Carolina Forest Festival			
Transportation	16,231	19,019	-
Purchases and materials	14,026	13,433	13
Wages and benefits	<u>10,978</u>	<u>11,000</u>	<u>5,987</u>
	<u>41,235</u>	<u>43,452</u>	<u>6,000</u>
 Other Conservation Areas			
Wages and benefits	26,354	27,636	29,194
Purchases and materials	5,915	6,177	3,567
Amortization	<u>1,666</u>	<u>1,666</u>	<u>1,666</u>
	<u>33,935</u>	<u>35,479</u>	<u>34,427</u>
 Vehicle and Equipment Maintenance			
Purchases and materials	47,173	60,984	46,695
Amortization	<u>12,866</u>	<u>12,866</u>	<u>12,866</u>
	<u>60,039</u>	<u>73,850</u>	<u>59,561</u>
 Volunteerism and Fund Raising			
Wages and benefits	5,518	3,991	21,014
Purchases and materials	<u>16,901</u>	<u>16,900</u>	<u>2,592</u>
	<u>22,419</u>	<u>20,891</u>	<u>23,606</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Tangible Capital Assets For The Year Ended December 31, 2022

ASSET TYPE	Opening Historical Cost Balance (Jan 1/2022)	2022 Acquisitions	2022 Disposals	2022 Write-Offs	Ending Historical Cost Balance (Dec 31/2022)	Opening Accumulated Amortization Balance (Jan 1/2022)	2022 Disposals	2022 Amortization	2022 Write-Offs	Ending Accumulated Amortization Balance (Dec 31/2022)	Ending Net Book Value (Dec 31/2022)
<u>Infrastructure Related</u>											
Land	619,169	228,000	-	-	847,169	-	-	-	-	-	847,169
Buildings	867,338	33,966	-	-	901,304	509,836	-	18,840	-	528,676	372,628
Dams	476,861	18,251	-	-	495,112	115,995	-	6,002	-	121,997	373,115
Bridges, boardwalks and other wood	287,985	87,869	-	-	375,854	135,252	-	5,019	-	140,271	235,583
Hydro and water services	625,009	-	-	-	625,009	247,103	-	10,907	-	258,010	366,999
Septic systems	71,319	-	-	-	71,319	45,071	-	1,735	-	46,806	24,513
Pools, courts and playgrounds	657,924	-	-	-	657,924	269,968	-	26,955	-	296,923	361,001
Roads	<u>777,206</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>777,206</u>	<u>307,005</u>	<u>-</u>	<u>12,809</u>	<u>-</u>	<u>319,814</u>	<u>457,392</u>
Infrastructure Related Sub-Total	<u>4,382,811</u>	<u>368,086</u>	<u>-</u>	<u>-</u>	<u>4,750,897</u>	<u>1,630,230</u>	<u>-</u>	<u>82,267</u>	<u>-</u>	<u>1,712,497</u>	<u>3,038,400</u>
<u>General Capital</u>											
Signs, fencing and gates	198,715	134,973	-	-	333,688	47,733	-	4,966	-	52,699	280,989
Equipment	307,581	-	-	-	307,581	192,022	-	16,953	-	208,975	98,606
Vehicles	217,627	5,305	-	-	222,932	165,965	-	10,545	-	176,510	46,422
Technology infrastructure	<u>149,434</u>	<u>6,566</u>	<u>-</u>	<u>-</u>	<u>156,000</u>	<u>113,820</u>	<u>-</u>	<u>20,401</u>	<u>-</u>	<u>134,221</u>	<u>21,779</u>
General Capital Sub-Total	<u>873,357</u>	<u>146,844</u>	<u>-</u>	<u>-</u>	<u>1,020,201</u>	<u>519,540</u>	<u>-</u>	<u>52,865</u>	<u>-</u>	<u>572,405</u>	<u>447,796</u>
Total Tangible Capital Assets	<u>5,256,168</u>	<u>514,930</u>	<u>-</u>	<u>-</u>	<u>5,771,098</u>	<u>2,149,770</u>	<u>-</u>	<u>135,132</u>	<u>-</u>	<u>2,284,902</u>	<u>3,486,196</u>

KETTLE CREEK CONSERVATION AUTHORITY

Schedule of Tangible Capital Assets For The Year Ended December 31, 2021

ASSET TYPE	Opening Historical Cost Balance (Jan 1/2021)	2021 Acquisitions	2021 Disposals	2021 Write-Offs	Ending Historical Cost Balance (Dec 31/2021)	Opening Accumulated Amortization Balance (Jan 1/2021)	2021 Disposals	2021 Amortization	2021 Write-Offs	Ending Accumulated Amortization Balance (Dec 31/2021)	Ending Net Book Value (Dec 31/2021)
<u>Infrastructure Related</u>											
Land	619,169	-	-	-	619,169	-	-	-	-	-	619,169
Buildings	867,338	-	-	-	867,338	490,896	-	18,940	-	509,836	357,502
Dams	406,947	69,914	-	-	476,861	111,052	-	4,943	-	115,995	360,866
Bridges, boardwalks and other wood	226,308	61,677	-	-	287,985	131,635	-	3,617	-	135,252	152,733
Hydro and water services	625,009	-	-	-	625,009	235,474	-	11,629	-	247,103	377,906
Septic systems	71,319	-	-	-	71,319	43,298	-	1,773	-	45,071	26,248
Pools, courts and playgrounds	657,924	-	-	-	657,924	243,013	-	26,955	-	269,968	387,956
Roads	<u>777,206</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>777,206</u>	<u>294,379</u>	<u>-</u>	<u>12,626</u>	<u>-</u>	<u>307,005</u>	<u>470,201</u>
Infrastructure Related Sub-Total	<u>4,251,220</u>	<u>131,591</u>	<u>-</u>	<u>-</u>	<u>4,382,811</u>	<u>1,549,747</u>	<u>-</u>	<u>80,483</u>	<u>-</u>	<u>1,630,230</u>	<u>2,752,581</u>
<u>General Capital</u>											
Signs, fencing and gates	193,715	5,000	-	-	198,715	44,414	-	3,319	-	47,733	150,982
Equipment	254,391	53,190	-	-	307,581	182,590	-	9,432	-	192,022	115,559
Vehicles	217,627	-	-	-	217,627	155,420	-	10,545	-	165,965	51,662
Technology infrastructure	<u>149,434</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>149,434</u>	<u>93,419</u>	<u>-</u>	<u>20,401</u>	<u>-</u>	<u>113,820</u>	<u>35,614</u>
General Capital Sub-Total	<u>815,167</u>	<u>58,190</u>	<u>-</u>	<u>-</u>	<u>873,357</u>	<u>475,843</u>	<u>-</u>	<u>43,697</u>	<u>-</u>	<u>519,540</u>	<u>353,817</u>
Total Tangible Capital Assets	<u>5,066,387</u>	<u>189,781</u>	<u>-</u>	<u>-</u>	<u>5,256,168</u>	<u>2,025,590</u>	<u>-</u>	<u>124,180</u>	<u>-</u>	<u>2,149,770</u>	<u>3,106,398</u>