



Financial Statements

Niagara Peninsula Conservation Authority

December 31, 2016

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Independent Auditor's Report

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To the Members of
Niagara Peninsula Conservation Authority

We have audited the accompanying financial statements of the Niagara Peninsula Conservation Authority, which comprise the statement of financial position as at December 31, 2016, and the statements of operations, changes in net financial assets (debt), continuity of reserve and reserve funds and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independent Auditor's Report (continued)

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Niagara Peninsula Conservation Authority as at December 31, 2016, and the results of its operations, changes in net financial assets (debt), continuity of reserve and reserve funds and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Emphasis of matter

Without modifying our opinion, we draw attention to Note 3 to the financial statements, which explains that certain comparative information for the year ended December 31, 2015 has been restated.

St. Catharines, Canada
April 26, 2017

Grant Thornton LLP

Chartered Professional Accountants
Licensed Public Accountants

Niagara Peninsula Conservation Authority

Statement of Financial Position

As at December 31

2016
(As restated)
(Note 3)

Financial assets

Cash and cash equivalents	\$ 4,409,704	\$ 4,224,450
Portfolio investments (Note 3)	4,003,563	3,119,300
Accounts receivable		
Government transfers	216,643	122,483
Niagara Peninsula Conservation Foundation	5,248	100,000
Other	268,041	218,127
	<u>489,932</u>	<u>440,610</u>
	<u>8,903,199</u>	<u>7,784,360</u>

Liabilities

Accounts payable and accrued liabilities	1,275,816	386,335
Employee future benefits (Note 5)	146,000	153,000
Deferred revenue - Other	602,241	505,972
Deferred revenue -		
Welland River restoration (Ontario Power Generation)	1,736,981	1,906,616
Long-term debt (Note 6)	<u>2,443,130</u>	<u>3,581,840</u>
	<u>6,204,168</u>	<u>6,533,763</u>

Net financial assets

2,699,031 1,250,597

Non-financial assets

Prepaid expenses	43,630	24,000
Tangible capital assets (Note 7)	<u>19,563,286</u>	<u>18,923,086</u>

Accumulated surplus

\$22,305,947 \$20,197,683

Accumulated surplus consists of the following:

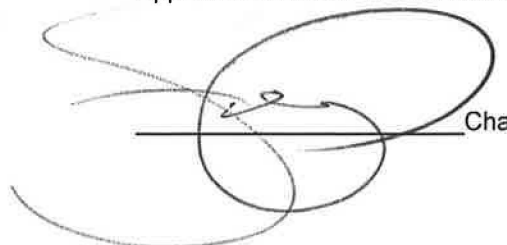
Reserves and reserve funds (Page 6)

Capital reserves	\$ 4,543,925	\$ 4,033,559
Operating reserves and reserve funds	<u>641,863</u>	<u>822,878</u>
	5,185,788	4,856,437

Net assets invested in tangible capital assets (Note 10)

17,120,159 15,341,246
\$22,305,947 \$20,197,683

Approved on behalf of the Authority

 Chair  Acting Chief Administrative Officer

Niagara Peninsula Conservation Authority

Statement of Operations

Year ended December 31	2016 Budget	2016 Actual	2015 Actual (As restated) (Note 3)
Revenues			
Government transfers			
Province of Ontario - Ministry of Natural Resources and Forestry	\$ 174,500	\$ 174,496	\$ 174,496
Province of Ontario - Other	330,000	380,756	360,112
Government of Canada	480,000	271,033	214,253
Municipal levies			
General	6,010,610	6,010,610	6,010,610
Special	2,792,333	2,792,333	2,792,333
Authority generated			
User fees, sales and admissions	1,379,495	1,612,548	1,450,140
Niagara Peninsula Conservation Foundation	70,000	13,500	100,000
Administration fees	355,000	393,255	463,940
Interest	60,000	73,872	114,616
Land contribution (Note 7)	-	-	112,500
Other	230,474	541,971	403,361
	<u>11,882,412</u>	<u>12,264,374</u>	<u>12,196,361</u>
Expenses			
Corporate services (Page 16)	2,964,066	3,140,111	2,955,389
Watershed (Page 17)	3,225,585	3,342,824	3,056,086
Operations (Page 23)	2,903,384	2,985,890	2,763,269
	<u>9,093,035</u>	<u>9,468,825</u>	<u>8,774,744</u>
Annual surplus before amortization	2,789,377	2,795,549	3,421,617
Amortization	687,285	687,285	640,147
Annual surplus	<u>\$ 2,102,092</u>	<u>\$ 2,108,264</u>	<u>\$ 2,781,470</u>
Accumulated surplus			
Beginning of year, as previously stated	\$20,197,683	\$19,997,311	\$17,416,213
Prior period adjustments (Note 3)	-	200,372	-
Beginning of year, as restated	20,197,683	20,197,683	17,416,213
Annual surplus	2,102,092	2,108,264	2,781,470
End of year	<u>\$22,299,775</u>	<u>\$22,305,947</u>	<u>\$20,197,683</u>

Niagara Peninsula Conservation Authority Statement of Changes in Net Financial Assets (Debt)

Year ended December 31

	2016 Budget	2016 Actual	2015 Actual (As restated) (Note 3)
Annual surplus	\$ 2,102,092	\$ 2,108,264	\$ 2,781,470
Changes in non-financial assets			
Acquisition of tangible capital assets	(1,405,876)	(1,327,485)	(1,815,689)
Disposal of tangible capital assets	-	-	-
Amortization	687,285	687,285	640,147
Increase in prepaid expenses	-	(19,630)	-
	<u>1,383,501</u>	<u>1,448,434</u>	<u>1,605,928</u>
Net financial assets (debt)			
Beginning of year, as previously stated	1,250,597	1,050,225	(355,331)
Prior period adjustments (Note 3)	-	200,372	-
	<u>1,250,597</u>	<u>1,250,597</u>	<u>(355,331)</u>
Beginning of year, as restated			
	<u>1,250,597</u>	<u>1,250,597</u>	<u>(355,331)</u>
End of year	<u>\$ 2,634,098</u>	<u>\$ 2,699,031</u>	<u>\$ 1,250,597</u>

Niagara Peninsula Conservation Authority

Statement of Continuity of Reserves and Reserve Funds

Year ended December 31 2015 Appropriations Appropriations 2016

(As restated) From To
(Note 3) Operations Operations

Capital reserves

Equipment	\$ 349,835	\$ 33,555	\$ -	\$ 383,390
Flood protection services	483,978	-	79,628	404,350
Niagara levy differential	347,000	427,469	-	774,469
Land acquisition - Hamilton	800,000	100,000	-	900,000
Land acquisition - Niagara	298,174	500,000	-	798,174
General capital	<u>1,754,572</u>	<u>104,847</u>	<u>575,877</u>	<u>1,283,542</u>
	<u>\$ 4,033,559</u>	<u>\$ 1,165,871</u>	<u>\$ 655,505</u>	<u>\$ 4,543,925</u>

Operating reserves and reserve funds

General operating	\$ 740,507	\$ 75,997	\$ 257,012	\$ 559,492
Tree bylaw agreement	<u>82,371</u>	<u>-</u>	<u>-</u>	<u>82,371</u>
	<u>\$ 822,878</u>	<u>\$ 75,997</u>	<u>\$ 257,012</u>	<u>\$ 641,863</u>

Niagara Peninsula Conservation Authority

Statement of Cash Flows

Year ended December 31

2016 2015
(As restated)
(Note 3)

Increase (decrease) in cash and cash equivalents

Operating activities

Annual surplus	\$ 2,108,264	\$ 2,781,470
Adjustments for non-cash items		
Amortization of tangible capital assets	687,285	640,147
Contributed tangible capital assets	-	(112,500)
(Gain) loss on disposal of tangible capital assets	-	(14,095)
Employee future benefits	(7,000)	31,000
	<u>2,788,549</u>	<u>3,326,022</u>
Changes in non-cash working capital		
Accounts receivable	(49,322)	(175,706)
Accrued interest on investments	(873)	826
Prepays	(19,630)	-
Accounts payable and accrued liabilities	889,481	(39,411)
Deferred revenue - Other	96,269	84,967
Deferred revenue - Welland River restoration (Ontario Power Generation)	<u>(169,635)</u>	<u>(33,086)</u>
	<u>3,534,839</u>	<u>3,163,612</u>

Investing activities

Proceeds from sale of investments	3,116,610	3,055,500
Purchases of investments	<u>(4,000,000)</u>	<u>(3,116,610)</u>
	<u>(883,390)</u>	<u>(61,110)</u>

Capital activities

Purchases of tangible capital assets	(1,327,485)	(1,703,189)
Proceeds from disposal of tangible capital assets	-	14,095
Payments on long-term debt	<u>(1,138,710)</u>	<u>(1,243,603)</u>
	<u>(2,466,195)</u>	<u>(2,932,697)</u>

Increase in cash and cash equivalents

185,254 169,805

Cash and cash equivalents

Beginning of year	<u>4,224,450</u>	<u>4,054,645</u>
End of year	<u>\$ 4,409,704</u>	<u>\$ 4,224,450</u>

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

1. Nature of operations

The Niagara Peninsula Conservation Authority ("the Authority") is established under The Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources. It is exempt from income taxes under section 149(1)(c) of the Income Tax Act.

2. Significant accounting policies

Management responsibility

The financial statements are the responsibility of and prepared by management in accordance with Canadian public sector accounting standards. The preparation of financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The significant accounting policies used are as follows:

Basis of accounting

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

Cash and cash equivalents

Cash and temporary investments include cash on hand, balances with banks and guaranteed investment certificates that mature within one year.

Portfolio investments

Portfolio investments are valued at the lower of cost and market value. Interest income is reported as revenue in the period earned.

Deferred revenue

Deferred revenues represent government transfers and user fees which have been collected but for which related expenditures or related services have yet to be performed. These amounts will be recognized as revenues in the year the expenditures are made or services provided.

Tangible capital assets

Tangible capital assets are recorded at cost. Cost includes all directly attributable expenses in the acquisition, construction, development and/or betterment of the asset required to install the asset at the location and in the condition necessary for its intended use. Contributed tangible capital assets are capitalized at their estimated fair value upon acquisition.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

2. Significant accounting policies (continued)

Leases are classified as capital or operating leases. Leases that transfer substantially all benefits incidental to ownership are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

Amortization is calculated on a straight-line basis to write-off the net cost of each asset over its estimated useful life for all classes except land. Land is considered to have an infinite life without amortization. Residual values of assets are assumed to be zero with any net gain or loss arising from the disposal of assets recognized in the Statement of Operations as "Other" revenue. Full-year amortization is charged in the year of acquisition and disposal. Assets under construction are not amortized until the asset is available for productive use.

Amortization is based on the following classifications and useful lives:

Land improvements	20 years
Buildings	30 years
Dams	15 to 100 years
Gauge stations	15 to 30 years
Equipment	10 years
Vehicles	5 years
Office equipment	5 years

Vehicles and equipment

The Authority maintains reserves for replacement of vehicles and equipment. Internal charges for the use of the vehicles and equipment are made to the various projects and programs of the Authority. The internal charges are designed to recover the costs of operating equipment including replacement.

Reserves

Reserves for future expenditures and contingencies are established as required at the discretion of the board of directors of the Authority. Increases or decreases in these reserves are made by appropriations from or to operations.

Revenue recognition

a) Government transfers

Government transfers are recognized as revenue in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

b) Municipal levies

Municipal levies are recognized as revenue in the period in which the levy is issued.

c) Authority generated

User fees, sales and admissions are recognized when the services are performed or goods are delivered and there is reasonable assurance of collection. Other revenues are recorded when they are earned and collection is reasonably assured.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

2. Significant accounting policies (continued)

Use of estimates and measurement uncertainty

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. One area in which management makes an estimate is with regards to obligations for employee benefits.

3. Prior period adjustments

In 2016, management became aware that amounts were recorded in error for the year ended December 31, 2015.

Adjustment A

Government transfers and interest in the amount of \$214,547 were recorded as deferred revenue at December 31, 2015, but it was subsequently identified that the expenses related to the funding had been incurred and recorded incorrectly within the general ledger. Therefore, the deferred revenue had satisfied the stipulations for reporting as revenue.

Adjustment B

Accounts receivable in the amount of \$14,175 were removed to more accurately reflect amounts owing.

The correction of these errors has been presented by retrospectively restating the comparative figures as follows:

	<u>As Previously Reported</u>	<u>Increase/(Decrease)</u>	<u>As Restated</u>
		<u>A</u> <u>B</u>	
<u>Statement of Financial Position</u>			
Accounts receivable - Other	\$232,302	\$(14,175)	\$218,127
Deferred revenue - Other	720,519	\$(214,547)	505,972
<u>Statement of Operations</u>			
<u>Revenues</u>			
Government transfers			
Province of Ontario - Other	225,418	134,694	360,112
Government of Canada	160,682	53,571	214,253
Authority generated			
Interest	88,334	26,282	114,616
<u>Expenses</u>			
Corporate services	2,941,214	14,175	3,101,342
<u>Accumulated surplus</u>	19,997,311	214,547 (14,175)	20,197,683

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

4. Portfolio investments

Portfolio investments consist of a bank guaranteed investment certificates bearing interest ranging from 1.5% to 1.85% maturing in December 2017. Interest is receivable on maturity. Carrying value approximates market value.

5. Employee future benefits

The Authority provides extended life, health and dental benefits for early retirees to age 65 which will require funding in future periods. The Authority recognizes these post-retirement costs in the period in which the employees rendered the services. The accrued benefit liability at December 31, 2016 was estimated by management to be \$146,000 (2015 - \$153,000).

6. Long-term debt

	<u>2016</u>	<u>2015</u>
The Authority has assumed responsibility for the payment of principal and interest charges on long-term debt issued by the Region of Niagara. The debt bears interest at 5%. At the end of the year, the outstanding principal amount of this debt is:	<u>\$ 2,443,130</u>	<u>\$ 3,581,840</u>

Principal repayments in each of the next four years are due as follows:

2017	\$ 982,670
2018	760,429
2019	483,705
2020	216,326

The Authority paid \$164,468 (2015 - \$218,891) in interest on long-term debt during the year.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

7. Tangible capital assets

	Cost Beginning of Year	Additions	Disposals	Cost End of Year	Accumulated Amortization Beginning of Year	Amortization	Disposals	Accumulated Amortization End of Year	Net Book Value 2016
Land	\$8,504,865	\$ -	\$ -	\$8,504,865	\$ -	\$ -	\$ -	\$ -	\$ 8,504,865
Land improvements	4,468,402	316,166	-	4,784,568	2,317,523	189,532	-	2,507,055	2,277,513
Buildings	5,506,991	146,025	-	5,653,016	1,762,436	179,701	-	1,942,137	3,710,879
Dams	4,986,642	-	-	4,986,642	1,535,786	59,086	-	1,594,872	3,391,770
Gauge stations	377,774	25,577	-	403,351	141,785	21,090	-	162,875	240,476
Equipment	1,200,516	218,643	-	1,419,159	707,215	119,406	-	826,621	592,538
Vehicles	210,176	-	-	210,176	184,349	17,747	-	202,096	8,080
Office equipment	557,526	151,245	-	708,771	311,384	100,723	-	412,107	296,664
Work-in-progress	70,672	530,854	61,025	540,501	-	-	-	-	540,501
	<u>\$25,883,564</u>	<u>\$1,388,510</u>	<u>\$ 61,025</u>	<u>\$27,211,049</u>	<u>\$6,960,478</u>	<u>\$ 687,285</u>	<u>\$ -</u>	<u>\$7,647,763</u>	<u>\$19,563,286</u>

	Cost Beginning of Year	Additions	Disposals	Cost End of Year	Accumulated Amortization Beginning of Year	Amortization	Disposals	Accumulated Amortization End of Year	Net Book Value 2015
Land	\$7,471,796	\$1,033,069	\$ -	\$8,504,865	\$ -	\$ -	\$ -	\$ -	\$8,504,865
Land improvements	4,349,554	118,848	-	4,468,402	2,139,151	178,372	-	2,317,523	2,150,879
Buildings	5,401,414	105,577	-	5,506,991	1,587,602	174,834	-	1,762,436	3,744,555
Dams	4,986,642	-	-	4,986,642	1,476,701	59,085	-	1,535,786	3,450,856
Gauge stations	344,602	33,172	-	377,774	121,400	20,388	3	141,785	235,989
Equipment	997,722	203,094	300	1,200,516	604,512	103,003	300	707,215	493,301
Vehicles	231,176	-	21,000	210,176	177,820	27,529	21,000	184,349	25,827
Office equipment	303,130	254,396	-	557,526	234,448	76,936	-	311,384	246,142
Work-in-progress	3,139	70,672	3,139	70,672	-	-	-	-	70,672
	<u>\$24,089,175</u>	<u>\$1,818,828</u>	<u>\$ 24,439</u>	<u>\$25,883,564</u>	<u>\$6,341,634</u>	<u>\$ 640,147</u>	<u>\$ 21,303</u>	<u>\$5,960,478</u>	<u>\$18,923,086</u>

During the year the Authority received a donation related to a land purchase. The donated value of \$112,500 has been added to the cost of the land and reported in revenue as a land contribution.

8. Credit facility

The Authority's credit facility includes an overdraft lending account of \$800,000 bearing interest at prime. No amount was outstanding as at the year end. The facility is secured by a general security agreement.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

9. Pension plan

The Authority makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of the 59 (2015 - 58) members of its staff. The plan is a defined benefit plan that specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. Employees and employers contribute jointly to the plan.

Since OMERS is a multi-employer pension plan, the Authority does not recognize any share of the pension plan deficit of \$2.3 billion (2015 - \$5.3 billion) based on the fair market value of the Plan's assets, as this is a joint responsibility of all Ontario municipal entities and their employees. Contributions were made in the 2016 calendar year at rates ranging from 9.0% to 15.8% depending on the member's designated retirement age and level of earnings. Employer contributions for current and past service are included as an expense in the Statement of Operations. Employer contributions to OMERS for 2016 current and past service was \$462,855 (2015 - \$420,250) and were matched by employee contributions in a similar amount.

10. Net assets invested in tangible capital assets

The net assets invested in tangible capital assets is represented by:

	<u>2016</u>	<u>2015</u>
Tangible capital assets net book value	\$19,563,286	\$18,923,086
Less: Past capital levy due to the Region (Note 6)	<u>(2,443,130)</u>	<u>(3,581,840)</u>
	<u>\$17,120,156</u>	<u>\$15,341,246</u>

11. Economic interest in Niagara Peninsula Conservation Foundation

The Authority has an economic interest in the Niagara Peninsula Conservation Foundation ("Foundation"). The Foundation is incorporated under the laws of Ontario to assist in the cultivation and advancement of conservation by actively seeking support for conservation projects and programs through fundraising efforts and by serving as custodian for the donations and gifts. The Foundation is an independent organization and a Registered Charity that is exempt from income tax under the Income Tax Act. The Authority is the main beneficiary of the Foundation's externally restricted and unrestricted funds. The Foundation follows Canadian accounting standards for non-profit organizations and its accounts are not consolidated in these financial statements.

During 2016, the Foundation contributed \$13,500 (2015 - \$100,000) to fund projects and programs carried out by the Authority. At December 31, 2016, the amount due from the Foundation to the Authority to fund projects and programs is \$Nil (2015 - \$100,000).

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

12. Comparative figures

Certain of the comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.

13. Budget

The budget adopted by the Authority on October 21, 2015 was not prepared on a basis consistent with that used to report actual results in accordance with Canadian public sector accounting standards. The budget was prepared on a modified accrual basis while Canadian public sector accounting standards require a full accrual basis. As a result, the budget figures presented in the statement of operations and statement of changes in net debt represent the budget adopted by the Authority with the following adjustments:

Budgeted annual surplus	\$	-
Add:		
Acquisition of tangible capital assets		1,405,876
Repayment of long term debt		1,185,532
Transfers to reserves		1,027,469
Less:		
Transfers from reserves		(829,500)
Amortization of tangible capital assets		<u>(687,285)</u>
Budgeted surplus per statement of operations	\$	<u>2,102,092</u>

14. Contingencies

The Authority is involved from time to time in litigation, which arises in the normal course of business. In respect of any outstanding claims, the Authority believes that insurance coverage is adequate and that no material exposure exists on the eventual settlement of such litigation, therefore no provision has been made in the accompanying financial statements.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

15. Segmented information

The Authority provides a wide range of services which are categorized by department. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

Corporate services

Corporate services is comprised of the administration of the offices.

Watershed

The watershed department is the umbrella for three divisions dedicated to monitoring, regulating, protecting and improving the health and safety of our watershed.

Operations

The operations department is the umbrella for three divisions dedicated to conservation land management, conservation land programming and development and managing the Authority's vehicles and equipment. Conservation land management is the administration department for the conservation areas. Conservation land programming and development is responsible for maintenance and improvements to the conservation areas. The vehicles and equipment department accounts for the cost of maintaining the vehicles and equipment.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

Niagara Peninsula Conservation Authority
Corporate Services
Schedule of Segment Disclosure

Year ended December 31

	2016 Budget	2016 Actual	2015 Actual (As restated) (Note 3)
Revenues			
Government transfers			
Province of Ontario - Ministry of Natural Resources and Forestry	\$ 75,800	\$ 75,796	\$ 70,196
Municipal levies			
General	2,935,634	2,935,634	2,224,995
Special	1,563,133	1,563,133	1,563,133
Authority generated			
Niagara Peninsula Conservation Foundation	70,000	-	100,000
Interest	60,000	73,872	114,616
Other	-	34,634	32,767
	<u>4,704,567</u>	<u>4,683,069</u>	<u>4,105,707</u>
Expenses			
Corporate services	643,310	655,082	357,872
Office services	767,094	832,441	930,214
Financial services	273,937	366,646	277,339
Human resources	117,590	111,552	78,764
Information technology/GIS	511,324	505,969	516,757
Corporate communications	325,738	314,928	453,160
CAO & board expenses	325,073	353,493	341,283
	<u>2,964,066</u>	<u>3,140,111</u>	<u>2,955,389</u>
Annual surplus	1,740,501	1,542,958	1,150,318
<i>Acquisition of tangible capital assets</i>	<i>182,500</i>	<i>141,403</i>	<i>254,396</i>
<i>Principal payments on long-term debt</i>	<u><i>1,185,532</i></u>	<u><i>1,185,532</i></u>	<u><i>1,243,603</i></u>
<i>Annual surplus (deficit) after acquisition of tangible capital assets and principal payments on long-term debt</i>	<u><i>\$ 372,469</i></u>	<u><i>\$ 216,023</i></u>	<u><i>\$ (347,681)</i></u>

Niagara Peninsula Conservation Authority

Watershed

Schedule of Segment Disclosure

Year ended December 31

	2016 Budget	2016 Actual	2015 Actual (As restated) (Note 3)
Revenues			
Government transfers			
Province of Ontario - Ministry of Natural Resources and Forestry	\$ 98,700	\$ 98,700	\$ 104,300
Province of Ontario - Other	330,000	376,756	360,112
Government of Canada	235,000	157,402	211,605
Municipal levies			
General	1,628,441	1,628,441	1,346,456
Special	497,200	497,200	479,200
Authority generated			
Administration fees	355,000	393,255	463,940
Other	<u>81,244</u>	<u>294,310</u>	<u>163,556</u>
	<u>3,225,585</u>	<u>3,446,064</u>	<u>3,129,169</u>
Expenses			
Watershed management	326,785	568,531	333,443
Plan review and regulations (Page 18)	1,119,381	1,135,276	1,011,445
Watershed projects (Page 19)	<u>1,779,419</u>	<u>1,639,017</u>	<u>1,711,198</u>
	<u>3,225,585</u>	<u>3,342,824</u>	<u>3,056,086</u>
Annual surplus (deficit)	-	103,240	73,083
<i>Acquisition of tangible capital assets</i>	<u>112,500</u>	<u>234,159</u>	<u>33,172</u>
<i>Annual (deficit) surplus after acquisition of tangible capital assets</i>	<u>\$ (112,500)</u>	<u>\$ (130,919)</u>	<u>\$ 39,911</u>

Niagara Peninsula Conservation Authority

Plan Review and Regulations

Schedule of Segment Disclosure

Year ended December 31	2016 Budget	2016 Actual	2015 Actual
Revenues			
Government transfers			
Province of Ontario - Ministry of Natural Resources and Forestry	\$ 60,000	\$ 60,000	\$ 28,100
Municipal levies			
General	211,998	211,998	465,000
Special	309,500	309,500	309,500
Authority generated			
Administration fees	355,000	393,255	463,940
Other	-	22,515	27
	<u>936,498</u>	<u>997,268</u>	<u>1,266,567</u>
Expenses			
Municipal plan input and review	199,358	216,177	160,565
Development plan input and review	341,318	356,136	335,513
Construction permit review and compliance	190,790	178,425	174,027
Forest by law	103,927	101,986	101,328
Watershed biology	<u>283,988</u>	<u>282,552</u>	<u>240,012</u>
	<u>1,119,381</u>	<u>1,135,276</u>	<u>1,011,445</u>
Annual (deficit) surplus	(182,883)	(138,008)	255,122
<i>Acquisition of tangible capital assets</i>	<u>-</u>	<u>-</u>	<u>-</u>
<i>Annual (deficit) surplus after acquisition of tangible capital assets</i>	<u>\$ (182,883)</u>	<u>\$ (138,008)</u>	<u>\$ 255,122</u>

Niagara Peninsula Conservation Authority

Watershed Projects

Schedule of Segment Disclosure

Year ended December 31

2016
Budget

2016
Actual

2015
Actual
(As restated)
(Note 3)

Revenues

Government transfers			
Province of Ontario - Ministry of Natural Resources and Forestry	\$ 38,700	\$ 38,700	\$ 76,200
Province of Ontario - Other	330,000	376,756	360,112
Government of Canada	235,000	157,402	211,605
Municipal levies			
General	1,089,658	1,089,658	871,456
Special	187,700	187,700	169,700
Authority generated			
Other	81,244	271,795	163,529
	<u>1,962,302</u>	<u>2,122,011</u>	<u>1,852,602</u>

Expenses

Restoration and remedial action plan (Page 20)	892,533	859,100	911,530
Source water protection, engineering and water quality (Page 21)	611,629	511,233	509,617
Flood protection, control structures and special projects (Page 22)	275,257	268,684	290,051
	<u>1,779,419</u>	<u>1,639,017</u>	<u>1,711,198</u>

Annual surplus

182,883 482,994 141,404

Acquisition of tangible capital assets

112,500 234,159 33,172

Annual surplus after acquisition of tangible capital assets

\$ 70,383 \$ 248,835 \$ 108,232

Niagara Peninsula Conservation Authority
Restoration and Remedial Action Plan
Schedule of Segment Disclosure

Year ended December 31

	2016 Budget	2016 Actual	2015 Actual (As restated) (Note 3)
Revenues			
Government transfers			
Province of Ontario - Other	\$ 95,000	\$ 144,795	\$ 59,205
Government of Canada	235,000	157,402	211,605
Municipal levies			
General	521,033	521,033	271,456
Special	-	-	150,000
Authority generated			
Other	81,244	99,781	100,144
	<u>932,277</u>	<u>923,011</u>	<u>792,410</u>
Expenses			
12 Mile Creek restoration	135,059	137,805	49,679
20 Mile Creek restoration	134,658	131,677	49,825
Lake Erie Northshore restoration	30,000	28,103	19,228
Niagara-on-the-Lake creeks restoration	134,059	118,012	50,991
Welland River restoration	125,500	100,506	130,064
General restoration	242,757	263,262	480,321
Well decommissioning program	12,500	13,394	10,595
Niagara River remedial action plan co-ordination	78,000	66,341	120,827
	<u>892,533</u>	<u>859,100</u>	<u>911,530</u>
Annual surplus (deficit)	39,744	63,911	(119,120)
<i>Acquisition of tangible capital assets</i>	<u>15,000</u>	-	-
<i>Annual surplus (deficit) after acquisition of tangible capital assets</i>	<u>\$ 24,744</u>	<u>\$ 63,911</u>	<u>\$ (119,120)</u>

Niagara Peninsula Conservation Authority

Source Water Protection, Engineering and Water Quality

Schedule of Segment Disclosure

Year ended December 31

2016 Budget	2016 Actual	2015 Actual (As restated) (Note 3)
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Revenues

Government transfers			
Province of Ontario - Ministry of Natural Resources and Forestry	\$ 38,700	\$ 38,700	\$ -
Province of Ontario - Other	235,000	231,961	298,363
Municipal levies			
General	333,829	333,829	375,000
Special	187,700	187,700	-
Authority generated			
Other	-	17,431	11,839
	<u>795,229</u>	<u>809,621</u>	<u>685,202</u>

Expenses

Source water protection	128,500	126,185	161,667
Water resources engineering	127,417	134,205	105,555
Water quality monitoring program	355,712	250,843	241,795
Other monitoring programs	-	-	600
	<u>611,629</u>	<u>511,233</u>	<u>509,617</u>

Annual surplus

	183,600	298,388	175,585
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Acquisition of tangible capital assets

	-	-	-
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*Annual surplus after acquisition
of tangible capital assets*

	\$ 183,600	\$ 298,388	\$ 175,585
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Niagara Peninsula Conservation Authority Flood Protection, Control Structures and Special Projects Schedule of Segment Disclosure

Year ended December 31	2016 Budget	2016 Actual	2015 Actual
Revenues			
Government transfers			
Province of Ontario - Ministry of Natural Resources and Forestry	\$ -	\$ -	\$ 76,200
Province of Ontario - Other	-	-	2,544
Municipal levies			
General	234,796	234,796	225,000
Special	-	-	19,700
Authority generated			
Other	-	154,583	51,546
	<u>234,796</u>	<u>389,379</u>	<u>374,990</u>
Expenses			
Flood forecasting and warning	128,313	122,076	122,785
Flood control structures	-	-	44,293
Special projects	<u>146,944</u>	<u>146,608</u>	<u>122,973</u>
	<u>275,257</u>	<u>268,684</u>	<u>290,051</u>
Annual surplus (deficit)	(40,461)	120,695	84,939
<i>Acquisition of tangible capital assets</i>	<u>97,500</u>	<u>234,159</u>	<u>33,172</u>
<i>Annual (deficit) surplus after acquisition of tangible capital assets</i>	<u>\$ (137,961)</u>	<u>\$ (113,464)</u>	<u>\$ 51,767</u>

Niagara Peninsula Conservation Authority

Operations

Schedule of Segment Disclosure

Year ended December 31	2016 Budget	2016 Actual	2015 Actual
Revenues			
Government transfers			
Province of Ontario - Other	\$ -	\$ 4,000	\$ -
Government of Canada	245,000	113,631	2,648
Municipal levies			
General	1,446,535	1,446,535	2,439,159
Special	732,000	732,000	750,000
Authority generated			
User fees, sales and admissions	1,379,495	1,612,548	1,450,140
Niagara Peninsula Conservation Foundation	-	13,500	-
Land contribution (Note 7)	-	-	112,500
Other	149,230	213,027	207,038
	<u>3,952,260</u>	<u>4,135,241</u>	<u>4,961,485</u>
Expenses			
Land management (Page 24)	1,057,021	1,110,485	855,400
Land programming and development (Page 26)	1,645,863	1,704,233	1,826,604
Vehicles and equipment (Page 29)	200,500	171,172	81,265
	<u>2,903,384</u>	<u>2,985,890</u>	<u>2,763,269</u>
Annual surplus	1,048,876	1,149,351	2,198,216
<i>Acquisition of tangible capital assets</i>	<u>1,110,876</u>	<u>944,384</u>	<u>1,484,475</u>
<i>Annual surplus (deficit) after acquisition of tangible capital assets</i>	<u>\$ (62,000)</u>	<u>\$ 204,967</u>	<u>\$ 713,741</u>

Niagara Peninsula Conservation Authority **Conservation Land Management** **Schedule of Segment Disclosure**

Year ended December 31	2016 Budget	2016 Actual	2015 Actual
Revenues			
Government transfers			
Province of Ontario - Other	\$ -	\$ 4,000	\$ -
Municipal levies			
General	703,641	703,641	638,997
Special	132,000	132,000	150,000
Authority generated			
User fees, sales and admissions	262,295	246,822	253,223
Niagara Peninsula Conservation Foundation	-	13,500	-
Other	117,730	90,967	32,170
	<u>1,215,666</u>	<u>1,190,930</u>	<u>1,074,390</u>
Expenses			
Operations management	457,673	546,757	709,447
Strategic initiatives (Page 25)	599,348	563,728	145,953
	<u>1,057,021</u>	<u>1,110,485</u>	<u>855,400</u>
Annual surplus	158,645	80,445	218,990
<i>Acquisition of tangible capital assets</i>	<u>-</u>	<u>-</u>	<u>-</u>
<i>Annual surplus after acquisition of tangible capital assets</i>	<u>\$ 158,645</u>	<u>\$ 80,445</u>	<u>\$ 218,990</u>

Niagara Peninsula Conservation Authority

Strategic Initiatives

Schedule of Segment Disclosure

Year ended December 31	2016 Budget	2016 Actual	2015 Actual
Revenues			
Municipal levies			
General	\$ 349,053	\$ 349,053	\$ -
Special	132,000	132,000	150,000
Authority generated			
User fees, sales and admissions	262,295	246,353	244,013
Niagara Peninsula Conservation Foundation	-	13,500	-
Other	<u>97,730</u>	<u>7,665</u>	<u>11,187</u>
	<u>841,078</u>	<u>748,571</u>	<u>405,200</u>
Expenses			
Management	372,968	325,253	-
Ball's Falls Christmas program	3,725	13,885	7,002
Envirothon	5,550	8,577	6,450
Binbrook ice fishing	6,555	3,034	910
Niagara Children's Water festival	90,900	93,939	25,744
Thanksgiving festival	<u>119,650</u>	<u>119,040</u>	<u>105,847</u>
	<u>599,348</u>	<u>563,728</u>	<u>145,953</u>
Annual surplus	241,730	184,843	259,247
<i>Acquisition of tangible capital assets</i>	<u>-</u>	<u>-</u>	<u>43,646</u>
<i>Annual surplus after acquisition of tangible capital assets</i>	<u>\$ 241,730</u>	<u>\$ 184,843</u>	<u>\$ 215,601</u>

Niagara Peninsula Conservation Authority **Conservation Land Programming and Development** **Schedule of Segment Disclosure**

Year ended December 31	2016 Budget	2016 Actual	2015 Actual
Revenues			
Government transfers			
Government of Canada	\$ 245,000	\$ 113,631	\$ 2,648
Municipal levies			
General	622,394	622,394	1,667,562
Special	600,000	600,000	600,000
Authority generated			
User fees, sales and admissions	1,117,200	1,365,726	1,196,917
Land contribution (Note 7)	-	-	112,500
Other	<u>31,500</u>	<u>121,958</u>	<u>148,869</u>
	<u>2,616,094</u>	<u>2,823,709</u>	<u>3,728,496</u>
Expenses			
Programming (Page 27)	1,645,863	1,704,233	1,754,659
Development (Page 28)	<u>-</u>	<u>-</u>	<u>71,945</u>
	<u>1,645,863</u>	<u>1,704,233</u>	<u>1,826,604</u>
Annual surplus	970,231	1,119,476	1,901,892
<i>Acquisition of tangible capital assets</i>	<u>1,110,876</u>	<u>944,384</u>	<u>1,457,288</u>
<i>Annual surplus (deficit) after acquisition of tangible capital assets</i>	<u>\$ (140,645)</u>	<u>\$ 175,092</u>	<u>\$ 444,604</u>

Niagara Peninsula Conservation Authority
Conservation Land Programming
Schedule of Expenses

Year ended December 31	2016 Budget	2016 Actual	2015 Actual
Conservation Land Programming			
Ball's Falls	\$ 401,517	\$ 382,921	\$ 464,288
Binbrook	322,283	311,162	294,770
Chippawa Creek	307,241	336,000	300,938
Long Beach	<u>311,751</u>	<u>353,734</u>	<u>346,570</u>
	1,342,792	1,383,817	1,406,566
Central workshop maintained areas	<u>303,071</u>	<u>320,416</u>	<u>348,093</u>
Expenses for the year	1,645,863	1,704,233	1,754,659
<i>Acquisition of tangible capital assets</i>			
<i>Expenses for the year</i>	<u>\$ 1,645,863</u>	<u>\$ 1,704,233</u>	<u>\$ 1,754,659</u>

Niagara Peninsula Conservation Authority Conservation Land Development Schedule of Expenses

Year ended December 31	2016 Budget	2016 Actual	2015 Actual
Conservation Land Development			
Ball's Falls Heritage	\$ -	\$ -	\$ 7,955
Binbrook	-	-	1,473
Chippawa Creek	-	-	21,631
Long Beach	-	-	3,625
	<u>-</u>	<u>-</u>	<u>34,684</u>
Central workshop maintained areas			
Land acquisition	-	-	10,971
Ecological projects	-	-	13,893
Gainsborough	-	-	12,397
	<u>-</u>	<u>-</u>	<u>37,261</u>
Expenses for the year	-	-	71,945
<i>Acquisition of tangible capital assets</i>	<u>1,110,876</u>	<u>944,384</u>	<u>1,457,288</u>
<i>Expenses for the year</i>	<u>\$ 1,110,876</u>	<u>\$ 944,384</u>	<u>\$ 1,529,233</u>

**Niagara Peninsula Conservation Authority
Vehicles and Equipment
Schedule of Segment Disclosure**

Year ended December 31	2016 Budget	2016 Actual	2015 Actual
Revenues			
Municipal levies			
General	\$ 120,500	\$ 120,500	\$ 132,600
Authority generated			
Other	<u>-</u>	<u>102</u>	<u>25,999</u>
	<u>120,500</u>	<u>120,602</u>	<u>158,599</u>
Expenses			
Operations			
Fuel	26,000	30,353	23,764
Maintenance and repairs	170,000	139,213	53,779
Supplies and small tools	4,500	1,606	2,629
Insurance	<u>-</u>	<u>-</u>	<u>1,093</u>
	<u>200,500</u>	<u>171,172</u>	<u>81,265</u>
Annual (deficit) surplus	(80,000)	(50,570)	77,334
<i>Acquisition of tangible capital assets</i>	<u>-</u>	<u>-</u>	<u>27,187</u>
<i>Annual (deficit) surplus after acquisition of tangible capital assets</i>	<u>\$ (80,000)</u>	<u>\$ (50,570)</u>	<u>\$ 50,147</u>

Niagara Peninsula Conservation Authority

Schedule of Segment Disclosure by Object

Year ended December 31

	Corporate Services	Watershed	Operations	2016 Total
Revenues				
MNRF transfers	\$ 75,796	\$ 98,700	\$ -	\$ 174,496
Other transfers	-	534,158	117,631	661,789
Municipal levies	4,498,767	2,125,641	2,178,535	8,802,943
User fees, sales and admissions	-	-	1,612,548	1,612,548
NPCF	-	-	13,500	13,500
Administration fees	-	393,255	-	393,255
Interest	73,872	-	-	73,872
Land contribution	-	-	-	-
Other	34,634	294,310	213,027	541,971
	<u>\$ 4,683,069</u>	<u>\$ 3,446,064</u>	<u>\$ 4,135,241</u>	<u>\$ 12,264,374</u>
Expenses				
Salaries and benefits	\$ 1,632,421	\$ 2,600,430	\$ 2,007,000	\$ 6,239,851
Materials and supplies	971,702	321,696	814,277	2,107,675
Contracted services	163,792	420,698	72,982	667,472
Rent and financial expenses	207,728	-	91,631	299,359
Debt service	164,468	-	-	164,468
Intersegment transfers	-	-	-	-
	<u>3,140,111</u>	<u>3,342,824</u>	<u>2,985,890</u>	<u>9,468,825</u>
Annual surplus	<u>\$ 1,542,958</u>	<u>\$ 103,240</u>	<u>\$ 1,149,351</u>	<u>\$ 2,795,549</u>

	Corporate Services	Watershed	Operations	2015 (As restated) (Note 3) Total
Revenues				
MNRF transfers	\$ 70,196	\$ 104,300	\$ -	\$ 174,496
Other transfers	-	571,717	2,648	574,365
Municipal levies	3,788,128	1,825,656	3,189,159	8,802,943
User fees, sales and admissions	-	-	1,450,140	1,450,140
NPCF	100,000	-	-	100,000
Administration fees	-	463,940	-	463,940
Interest	114,616	-	-	114,616
Land contribution	-	-	112,500	112,500
Other	32,767	163,556	207,038	403,361
	<u>\$ 4,105,707</u>	<u>\$ 3,129,169</u>	<u>\$ 4,961,485</u>	<u>\$ 12,196,361</u>
Expenses				
Salaries and benefits	\$ 1,462,076	\$ 2,262,222	\$ 2,036,284	\$ 5,760,582
Materials and supplies	868,190	347,370	621,168	1,836,728
Contracted services	203,638	446,015	75,232	724,885
Rent and financial expenses	202,594	479	30,585	233,658
Debt service	218,891	-	-	218,891
Intersegment transfers	-	-	-	-
	<u>2,955,389</u>	<u>3,056,086</u>	<u>2,763,269</u>	<u>8,774,744</u>
Annual surplus	<u>\$ 1,150,318</u>	<u>\$ 73,083</u>	<u>\$ 2,198,216</u>	<u>\$ 3,421,617</u>