

Date:

**Budget Summary Tab**

Cost Centre:

Business Unit:

Operating Division:

Policy, Planning & Innovation

2455 Manager:

Director:

Vice President:

Ryan Lanyon

Antoine Beliaeff

Leslie Woo

Current Year 2012/13

Fiscal 2013/14 Budget Request

# Non-Responsive Information

|      |      |                     |      |        |    |    |     |       |        |        |      |        |        |
|------|------|---------------------|------|--------|----|----|-----|-------|--------|--------|------|--------|--------|
| 2455 | 6161 | Advertising Expense | 8010 | 000000 | 00 | 00 | 841 | 2,447 | 44,800 | 44,800 | 3.5% | 45,000 | 45,000 |
|------|------|---------------------|------|--------|----|----|-----|-------|--------|--------|------|--------|--------|

# Non-Responsive Information

Non-Responsive Information

|      |      |                     |  |  |  |  |  |       |  |  |    |           |
|------|------|---------------------|--|--|--|--|--|-------|--|--|----|-----------|
| 2455 | 6161 | Advertising Expense |  |  |  |  |  | 45000 |  |  | \$ | 45,000.00 |
|------|------|---------------------|--|--|--|--|--|-------|--|--|----|-----------|

Non-Responsive Information

|          |                                                                                                                                                                                                                                                                                   |
|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Pressure | Please read instructions below.                                                                                                                                                                                                                                                   |
| A        | Local travel to meetings/site visits in the GTHA is required on occasion and these estimates are based on the actuals provided for 2009-10, 2010-11, and 2011-12.                                                                                                                 |
| B        | Professional services are required to hire a facilitator for an annual planning session with stakeholders (-----}). A third party is required to help plan the session, facilitate open dialogue, and review the proceedings for the session. The remainder of the pressue is for |

Date:

**Pressures Tab 2013-14 - Section A**

Cost Centre:

Business Unit:

Operating Division:

Policy, Planning & Innovation

2455 Manager:

Director:

Vice President:

Ryan Lanyon

Antoine Beliaeff

Leslie Woo

| Budget Account Distribution |      | A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | B | C | D | E | F | G | H | Total |
|-----------------------------|------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|-------|
| CC                          | Acct | Account Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |   |   |   |   |   |   |   |       |
|                             |      | event planning and implementation assistance for the Smart Commute Awards [Redacted] These services are beyond the skillset and resources available within the Smart Commute Office.                                                                                                                                                                                                                                                                                                   |   |   |   |   |   |   |   |       |
|                             | C    | The existing contract for Smart Commute Online Services is set to expire, and we are returning to the market to procure a future vendor. The amount budgeted in the approved project charter for the annual operation of the service is [Redacted] a pressure of [Redacted] is therefore identified. A vendor will be selected and contract negotiations completed in the fall of 2012.                                                                                                |   |   |   |   |   |   |   |       |
|                             | D    | The final two transportation management associations in the Smart Commute network (Etobicoke South and Scarborough) will continue to mature in 2013-14, requiring an additional pressure to bring their funding allotments closer to the minimum level for a fully functional TMA. The maturation is expected to take 2-3 years, requiring an additional [Redacted] for Etobicoke South in 2013-14 and [Redacted] for Scarborough in 2013-14.                                          |   |   |   |   |   |   |   |       |
|                             | E    | Smart Commute conducts two broad advertising campaign in conjunction with major employer outreach at two points each year - Bike to Work Day (May, \$20,000) and Carpool Week (February, \$25,000). Advertising is a critical component to increasing brand awareness, attracting new employers into the program, and is used to normalize both employer and commuter behaviour with respect to the adoption of Smart Commute programs and use of sustainable modes of transportation. |   |   |   |   |   |   |   |       |
|                             | F    | The increased employer membership and commuter base that Smart Commute serves is driving up some costs. The number of commuters at member/partner employers has almost doubled since 2009-10 to more than 600,000, requiring some additional funding to maintain outreach levels for campaigns, particularly the amount of print material required.                                                                                                                                    |   |   |   |   |   |   |   |       |
|                             | G    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |   |   |   |   |   |   |   |       |
|                             | H    | Transferred to other budget lines. External sponsors and revenue to be sought for hospitality in 2013-14.                                                                                                                                                                                                                                                                                                                                                                              |   |   |   |   |   |   |   |       |

**Instructions to completing the Pressures Tab**

- **Section A:** In columns A to H, cost centres are asked to identify Pressures and enter costs associated with each Pressure in the correct expense line(s).
- **Section B** asks cost centres to provide a brief description or narrative for each Pressure describing the cause of the pressure. In connection with Professional Fees and Advertising, please provide the cost/budget request build-up (include a list of programs/projects
- **Additional FTE requests:** Cost centres are expected to manage within their current FTE allocations. In the event that a cost centre feels that it is absolutely necessary to request for additional FTE(s) as a Pressure, the cost centre will need to (a) identify the cost
- Pressures costs should be prorated based on when in the 2013-14 fiscal year will it impact budget.

Date:

**New Initiatives Tab 2013-14 - Section A**

Cost Centre:

Business Unit:

Operating Division:

Manager:

Director:

Vice President:

| Budget Account Distribution |      |                                | A | B | C | D | E | F | G |
|-----------------------------|------|--------------------------------|---|---|---|---|---|---|---|
| CC                          | Acct | Account Description            |   |   |   |   |   |   |   |
| 2455                        | 4011 | M Plan-Salaried                |   |   |   |   |   |   |   |
| 2455                        | 4021 | Supervisory-Salaried           |   |   |   |   |   |   |   |
| 2455                        | 4031 | Prof/Tech/Clerical-Salaried    |   |   |   |   |   |   |   |
| 2455                        | 4034 | Prof/Tech/Clerical-Stat Prem   |   |   |   |   |   |   |   |
| 2455                        | 4035 | Prof/Tech/Clerical-Contract    |   |   |   |   |   |   |   |
| 2455                        | 5001 | Labour Benefits                |   |   |   |   |   |   |   |
| 2455                        | 6002 | Travel - Airfare               |   |   |   |   |   |   |   |
| 2455                        | 6003 | Travel - Lodging               |   |   |   |   |   |   |   |
| 2455                        | 6004 | Travel - Car Rental            |   |   |   |   |   |   |   |
| 2455                        | 6005 | Travel - Taxi                  |   |   |   |   |   |   |   |
| 2455                        | 6006 | Travel - Mileage               |   |   |   |   |   |   |   |
| 2455                        | 6019 | Travel - Miscellaneous         |   |   |   |   |   |   |   |
| 2455                        | 6020 | Conference & Convention        |   |   |   |   |   |   |   |
| 2455                        | 6030 | Hospitality                    |   |   |   |   |   |   |   |
| 2455                        | 6031 | Meals                          |   |   |   |   |   |   |   |
| 2455                        | 6040 | Staff Development              |   |   |   |   |   |   |   |
| 2455                        | 6051 | Professional Svcs              |   |   |   |   |   |   |   |
| 2455                        | 6052 | Professional Svcs-IT           |   |   |   |   |   |   |   |
| 2455                        | 6064 | Media Services                 |   |   |   |   |   |   |   |
| 2455                        | 6065 | Professional Svcs-Planning     |   |   |   |   |   |   |   |
| 2455                        | 6066 | Professional Svcs-Marketing    |   |   |   |   |   |   |   |
| 2455                        | 6067 | Professional Svcs-Research     |   |   |   |   |   |   |   |
| 2455                        | 6068 | Professional Svcs-Translations |   |   |   |   |   |   |   |
| 2455                        | 6090 | Office Supplies                |   |   |   |   |   |   |   |
| 2455                        | 6101 | Printing                       |   |   |   |   |   |   |   |
| 2455                        | 6112 | Books & Publications           |   |   |   |   |   |   |   |
| 2455                        | 6161 | Advertising Expense            |   |   |   |   |   |   |   |
| 2455                        | 6162 | Promotional Activities         |   |   |   |   |   |   |   |
| 2455                        | 6163 | Promotional Complementary      |   |   |   |   |   |   |   |
| 2455                        | 6164 | Public Relations               |   |   |   |   |   |   |   |
| 2455                        | 7027 | Facilities Rentals             |   |   |   |   |   |   |   |
| 2455                        | 7053 | Telecommunication Svcs         |   |   |   |   |   |   |   |
| 2455                        | 9091 | Smart Commute                  |   |   |   |   |   |   |   |
| 2455                        | 9092 | Stepping It Up                 |   |   |   |   |   |   |   |

Date:  
**New Initiatives Tab 2013-14 - Section A**  
Cost Centre:  
Business Unit:  
Operating Division:

Manager:  
Director:  
Vice President:

| Budget Account Distribution |      |                     | A    | B    | C    | D    | E    | F    | G    |
|-----------------------------|------|---------------------|------|------|------|------|------|------|------|
| CC                          | Acct | Account Description |      |      |      |      |      |      |      |
| Totals                      |      |                     | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Date:  
**New Initiatives Tab 2013-14 - Section B**  
Cost Centre:  
Business Unit:  
Operating Division:

Manager:  
Director:  
Vice President:

| Pressure | Please read instructions below. |
|----------|---------------------------------|
| A        |                                 |
| B        |                                 |
| C        |                                 |
| D        |                                 |
| E        |                                 |
| F        |                                 |
| G        |                                 |
| H        |                                 |

Date:  
**New Initiatives Tab 2013-14 - Section A**  
Cost Centre:  
Business Unit:  
Operating Division:

Manager:  
Director:  
Vice President:

| Budget Account Distribution |      |                     | A | B | C | D | E | F | G |
|-----------------------------|------|---------------------|---|---|---|---|---|---|---|
| CC                          | Acct | Account Description |   |   |   |   |   |   |   |

**Instructions to completing the New Initiatives Tab**

The New Initiatives Tab consists of two sections.

- **Additional FTE requests:** Cost centres are expected to manage within their current FTE allocations. In the event that a cost centre feels that it is absolutely necessary to request for
- New Initiatives costs should be prorated based on when in the 2013-14 fiscal year will it impact budget.



| H    | Total |
|------|-------|
|      |       |
| \$ - | \$ -  |

|  |
|--|
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |

| H | Total |
|---|-------|
|   |       |

additional FTE(s) as a result of a

Date:  
**Risks Tab 2013-14**  
Cost Centre:  
Business Unit:  
Operating Division:

Manager:  
Director:  
Vice President:

| Risk | Risk Description | Probability (%) of Risk<br>Occuring | Impact to Corporation (dollar (\$) estimate or qualitative such reputation or non-<br>compliance) | Budget (\$) Needed to Mitigate |
|------|------------------|-------------------------------------|---------------------------------------------------------------------------------------------------|--------------------------------|
| A    |                  |                                     |                                                                                                   |                                |
| B    |                  |                                     |                                                                                                   |                                |
| C    |                  |                                     |                                                                                                   |                                |
| D    |                  |                                     |                                                                                                   |                                |
| E    |                  |                                     |                                                                                                   |                                |
| F    |                  |                                     |                                                                                                   |                                |
| G    |                  |                                     |                                                                                                   |                                |
| H    |                  |                                     |                                                                                                   |                                |
| I    |                  |                                     |                                                                                                   |                                |
| J    |                  |                                     |                                                                                                   |                                |
| K    |                  |                                     |                                                                                                   |                                |

Instructions to completing the Risks Tab  
Cost centres are asked to:



Date:

**Multi-year Tab**

Cost Centre:

Business Unit:

Operating Division:

Policy, Planning & Innovation

2455 Manager:

Director:

Vice President:

Ryan Lanyon

Antoine Belaieff

Leslie Woo

# Non-Responsive Information

Cost centres are asked to complete the table and provide the following:

**Non-Responsive Information**