

From: Daniel Haufschild
Sent: Thur 3/8/2012 3:01:47 AM
Subject: RE: ARL - Ridership Data Request

Hwan,

We do not have a full version of the report, commercially sensitive material was removed as part of our agreement to purchase from SNC.

Bert is providing detail to Stephan on price points, that I think he can pass on. Not sure what you mean by net revenue as we have not calculated, we just indicated total revenue as a very basic calculation to indicate scale of revenue.

Copying Bert as I will be away after the end of this week for 3 weeks.

Daniel

From: Kim, Hwan (CA - Toronto) [mailto:hwankim@deloitte.ca]
Sent: Wednesday, March 07, 2012 11:16 AM
To: Daniel Haufschild
Cc: Colaco, James M. (CA - Toronto); Parent, Nathalie (CA - Toronto)
Subject: RE: ARL - Ridership Data Request

Hello Daniel,

I am just following up on the request for the ridership forecast data below. Would it be possible to set up a quick meeting sometime this week to discuss the request?

Please let me know. Thank you very much.

Regards,

Hwan

Hwan Kim
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From: Kim, Hwan (CA - Toronto)
Sent: Friday, March 02, 2012 5:00 PM
To: 'daniel.haufschild@metrolinx.com'
Cc: Colaco, James M. (CA - Toronto); Parent, Nathalie (CA - Toronto)
Subject: ARL - Ridership Data Request

Hello Daniel,

Hope everything is going well. I am working with James Colaço and Nathalie Parent to develop the

business plan for the ARL. Over the course of next few months, I will be responsible for developing a financial model to support the business planning and decision making process for ARL.

I believe you are managing the contact with Steer Davies Gleave for the ridership model. I was wondering if you could help us retrieve the following ridership data from Steer Davies Gleave, which will be used as an input to the financial model.

- Full version of the ridership forecast report (not redacted version) – especially the Central Case and High and Low Forecasts

- **Exclusion per Committee Direction**

It would be great if we could meet early next week to discuss this in more detail.

Please let us know. Thank you very much.

Regards,

Hwan

Hwan Kim

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