

To: Jessica Kosmack
From: Vasie Papadopoulos
Sent: Tue 11/22/2011 4:15:00 PM
Subject: FW: ARL Market Assessment - Final Report
[ARL Executive Summary Report 11_7.pdf](#)
[ARL Market Assessment Study Final Report 11_7.pdf](#)

FYI - Summary report is the best one to read

From: Philip Safos
Sent: Tuesday, November 22, 2011 10:37 AM
To: Kathy Haley; Mary Proc; Paula Edwards; Angela Prashar; Daniel Haufschild; Leslie Woo; William Jenkins; Mike Cyr; Nick Spensieri; Francis Hui; 'Anthony Campbell'; 'Robert Laufer (Hotspex)'; 'Mike Napier'; 'Matt Kelly'; Vasie Papadopoulos; Anthony Bowman; Trina Melatti; Erin Whitton; Michael O'Neill; Shyvonne Lawrence
Subject: ARL Market Assessment - Final Report

Further to Northstar's presentation on October 7th, attached is the final report of the ARL Market Assessment study.

Thanks,
Phil

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