

Lake Simcoe Region Conservation Authority
Financial Statements
Year ended December 31, 2017

Contents

Independent Auditor's Report	2
Financial Statements	
Statement of Financial Position	3
Statement of Operations	4
Statement of Changes in Net Financial Assets	5
Statement of Cash Flows	6
Notes to the Financial Statements	7
Schedule 1 – Science & Research	16
Schedule 2 – Protection & Restoration	17
Schedule 3 – Education & Engagement	18
Schedule 4 – Leadership & Support	19
Schedule 5 – Statement of Continuity of Reserves	20
Schedule 6 – Schedule of Accumulated Surplus	21
Schedule 7 – Schedule of Tangible Capital Assets	22



Tel: 905-898-1221
Fax: 905-898-0028
Toll-Free: 866-275-8836
www.bdo.ca

BDO Canada LLP
The Gates of York Plaza
17310 Yonge Street, Unit 11
Newmarket ON L3Y 7R9 Canada

Independent Auditor's Report

To the Members of Lake Simcoe Region Conservation Authority

We have audited the accompanying financial statements of Lake Simcoe Region Conservation Authority, which comprise the statement of financial position as at December 31, 2017, and the statement of operations, statement of changes in net financial assets and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Lake Simcoe Region Conservation Authority as at December 31, 2017 and the results of its operations, changes in net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Emphasis of Matter – Restated Comparative Information

Without modifying our opinion, we draw attention to Note 3 to the financial statements, which explains that certain comparative information for the year ended December 31, 2017 has been restated. We also audited the adjustments described in Note 3 to the financial statements that were applied to restate the comparative information for the year ended December 31, 2017, in our opinion, such adjustments are appropriate and have been properly applied.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

April 27, 2018

Newmarket, Ontario

Lake Simcoe Region Conservation Authority

Statement of Financial Position

Year Ended December 31	2017	2016
		(Restated Note 3)
Financial Assets		
Cash and cash equivalents (Note 5)	\$ 6,120,489	\$ 5,742,531
Accounts receivable and other assets (Note 6)	764,710	901,165
	<u>\$ 6,885,199</u>	<u>\$ 6,643,696</u>
 Liabilities		
Accounts payable and accrued liabilities	\$ 1,097,188	\$ 952,565
Deferred revenue (Note 7)	3,243,202	2,969,259
Security deposits	71,500	108,200
Vacation pay and lieu time accruals	89,073	113,048
Long term debt (Note 8)	-	-
	<u>4,500,963</u>	<u>4,143,072</u>
 Net Financial Assets	<u>2,384,236</u>	<u>2,500,624</u>
 Non-financial Assets		
Inventory of supplies and prepaid expenses	96,421	168,801
Tangible capital assets (net) (Schedule 7)	9,163,129	9,193,485
	<u>9,259,550</u>	<u>9,362,286</u>
 Accumulated Surplus (Schedule 6)	<u>\$ 11,643,786</u>	<u>\$ 11,862,910</u>
 Contingent liabilities (Note 11)	-	-

On behalf of the Board

_____ Chair

_____ Chief Administrative Officer/Secretary/Treasurer

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority

Statement of Operations

Year Ended December 31	2017 Budget (Note 4)	2017 Actual	2016 Actual (Restated Note 3)
Revenue			
General Levy	\$ 3,655,481	\$ 3,645,853	\$ 3,541,334
Special Capital Levy & Municipal Partners	7,003,293	5,355,465	5,215,515
Provincial & Federal Funding	2,184,721	1,950,370	2,685,574
Revenue generated by Authority	2,710,967	2,828,978	2,085,289
Other Revenue	97,263	170,274	328,437
Donation – Forgivable Loan	-	-	223,717
	<u>15,651,725</u>	<u>13,950,940</u>	<u>14,079,866</u>
Expenses			
Science & Research (Schedule 1)	4,511,974	3,972,010	3,486,366
Protection & Restoration (Schedule 2)	6,748,588	6,322,533	6,945,445
Education & Engagement (Schedule 3)	1,410,730	1,305,636	1,330,446
Leadership & Support (Schedule 4)	4,531,927	3,521,837	4,127,229
	<u>17,203,219</u>	<u>15,122,016</u>	<u>15,889,486</u>
Expenses included above relating to:			
Tangible Capital Assets	364,426	358,377	840,436
Internal Fee for Service	806,468	982,308	1,353,445
	<u>1,170,894</u>	<u>1,340,685</u>	<u>2,193,881</u>
Expenses before Amortization	16,032,325	13,781,331	13,695,605
Amortization	<u>364,426</u>	<u>388,733</u>	<u>358,854</u>
	16,396,751	14,170,064	14,054,459
Net surplus (deficit) for the year	<u>\$ (745,026)</u>	<u>\$ (219,124)</u>	<u>\$ 25,407</u>

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority

Statement of Changes in Net Financial Assets

Year Ended December 31	2017 Budget (Note 4)	2017 Actual	2016 Actual (Restated Note 3)
Net surplus (deficit) for the year	\$ (745,026)	\$ (219,124)	\$ 25,407
Acquisition of tangible capital assets - net	(364,426)	(358,377)	(840,436)
Disposal of tangible capital assets	-	-	8,679
Amortization of tangible capital assets	364,426	388,733	358,854
Change in inventory and prepaid expenses	-	72,380	(118,584)
Increase (decrease) in net financial assets	(745,026)	(116,388)	(566,080)
Net financial assets, beginning of year	2,500,624	2,500,624	3,066,704
Net financial assets, end of year	\$ 1,755,598	\$ 2,384,236	\$ 2,500,624

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority

Statement of Cash Flows

Year Ended December 31	2017	2016
		(Restated Note 3)
Operations:		
Net Surplus (Deficit) for the year	(219,124)	25,407
Items not involving cash		
Loan forgiveness	-	(214,065)
Amortization	388,733	358,854
Change in non-cash operating balances		
Decrease in Accounts Receivable and Other Assets	136,455	142,696
Increase (Decrease) in Supplies Inventory and Prepaid Expenses	72,380	(118,584)
Increase in Accounts Payable and Accrued Liabilities	144,623	129,779
(Decrease) in Security Deposits	(36,700)	-
Increase (Decrease) in Vacation Pay and Lieu Time Accruals	(23,975)	47,169
Increase in Deferred Revenue	273,943	528,588
	<u>736,335</u>	<u>899,844</u>
Capital Transactions:		
Disposition of tangible capital assets	-	8,679
Addition to tangible capital assets	(358,377)	(840,436)
	<u>(358,377)</u>	<u>(831,757)</u>
Net Increase in Cash and Cash Equivalents	377,958	68,087
Cash and Cash Equivalents, beginning of year	5,742,531	5,674,444
Cash and Cash Equivalents, end of year	<u>6,120,489</u>	<u>5,742,531</u>

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority

Notes to the Financial Statements

December 31, 2017

1. Nature of operations

The Lake Simcoe Region Conservation Authority (the "Authority") was established on September 6, 1951 by Order-in-Council No. OC-1723-51, in accordance with Section 3(1) of the Conservation Authorities Act of Ontario. The objects of the Authority as stated in Section 20(1) of the Conservation Authorities Act R.S.O. 1990 are, "to establish and undertake, in the area over which it has jurisdiction, a program designed to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals".

2. Summary of significant accounting policies

Management responsibility

The financial statements of the Authority are the responsibility of management. They have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

Basis of accounting

Revenue and expenses are recorded on the accrual basis, whereby they are reflected in the accounts in the year in which they have been earned and incurred, respectively, whether or not such transactions have been settled by the receipt or payment of money.

Various revenue and expense items flow through the statement of financial activities based on their general nature in relation to operating activities. To the extent that these revenue and expense items relate to specific reserve balances, these items are reflected on Schedule 5 – Statement of Continuity of Reserves.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Lake Simcoe Region Conservation Authority

Notes to the Financial Statements

December 31, 2017

2. Summary of significant accounting policies (*continued*)

Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and recognized as revenue. The costs, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives commencing once the asset is available for productive use as follows:

Land Improvements	20 years
Building and Building Improvements	20 to 40 years
Furniture and Fixtures	20 to 25 years
Machinery and Equipment	4 to 10 years
Vehicles	5 to 10 years
Computers and Computer Software	4 to 10 years
Infrastructure	20 to 55 years

Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

Cash and cash equivalents

The Authority considers deposits in banks and short term investments with maturities of three months or less as cash and cash equivalents.

Vacation pay and lieu time liability

Vacation credits earned but not taken and lieu time entitlements are accrued as earned.

Lake Simcoe Region Conservation Authority

Notes to the Financial Statements

December 31, 2017

2. Summary of significant accounting policies (*continued*)

Reserves

Reserves for future expenses and contingencies are established and approved for use as required at the discretion of the Board of Directors. Increases or decreases in these reserves are made by appropriations to or from operations.

Government transfers

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Deferred revenue

The Authority receives certain restricted amounts, the proceeds of which may only be used in the conduct of certain programs or completion of specific work or for the purchase of tangible capital assets. These externally restricted amounts are recognized as revenue in the fiscal year the related expenses are incurred, assets are acquired or services are performed.

Use of estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the year. The principal estimates used in the preparation of these financial statements include the useful life and valuation of tangible capital assets, significant accruals, and deferred revenue. Actual results could differ from management's best estimates as additional information becomes available in the future.

Lake Simcoe Region Conservation Authority

Notes to the Financial Statements

December 31, 2017

2. Summary of significant accounting policies (*continued*)

Retirement benefits and other employee benefit plans

The Authority is an employer member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer, defined benefit pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of the benefits. The Authority has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Authority records the amount paid to OMERS during the year.

Liability for contaminated sites

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the Authority is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring. The liability is recorded net of any expected recoveries.

Lake Simcoe Region Conservation Authority

Notes to the Financial Statements

December 31, 2017

3. Restatement of Prior Period

During the year, it was noted that funds received from developers during the prior year should have been set up as deferred revenue according to Section 3100 of the Public Sector Accounting Standards. A prior period adjustment has been recorded to reduce the revenue recognized in the Authority's records for the outstanding liability associated with these funds. The impact of the above noted prior period adjustment was as follows:

<u>Statement of Financial Position</u>	<u>2016</u>
Increase in deferred revenue	\$ 404,008
Decrease in Accumulated Surplus	<u>\$(404,008)</u>
 <u>Statement of Operations</u>	
Decrease in Revenue Generated by Authority	<u>\$404,008</u>
Decrease in Net Surplus	<u>\$404,008</u>

4. Budget figures

The approved budget for 2017 is provided for comparison purposes on the statement of financial activities. Certain programs or specific projects budgeted for in the year were not completed as at December 31 and therefore a direct comparison of actual versus budget amounts for expenditures may not be appropriate.

The 2017 budget was approved by the Board of Directors when the municipal levy was set on April 28, 2017.

5. Cash and cash equivalents

	<u>2017</u>	<u>2016</u>
Cash	\$ 3,117,198	\$ 2,537,417
GIC's with interest rates of 1.35% to 1.41%, maturing February 12, 2018 to March 19, 2018	3,003,291	3,205,114
	<u>\$ 6,120,489</u>	<u>\$ 5,742,531</u>

Lake Simcoe Region Conservation Authority

Notes to the Financial Statements

December 31, 2017

6. Accounts receivable and other assets

	2017	2016
Accounts receivable	\$ 465,290	\$ 709,150
Due from Lake Simcoe Conservation Foundation	201,397	33,367
HST receivable	98,023	158,648
	<u>\$ 764,710</u>	<u>\$ 901,165</u>

Lake Simcoe Region Conservation Authority

Notes to the Financial Statements

December 31, 2017

7. Deferred revenue

Deferred revenue consists of funds held for the following:

	2017	2016
Government and Other Funding		(Restated Note 3)
Province of Ontario (Ministry of Natural Resources and Forestry)	\$ 30,589	\$ 32,325
Province of Ontario (Minister of the Environment and Climate Change)	40,262	338,265
Environment Canada (Lake Simcoe Clean Up Fund)	-	159,548
Cash in lieu and compensation funds	1,331,059	404,008
Tree Planting - Various	4,331	2,468
Urban Forest	35,839	40,304
Thiess Riverprize - Twinning Project	-	8,686
Holland Marsh Tile Outlet	16,750	-
Scanlon Boardwalk	22,210	-
Restoration Projects	95,335	-
Planning and Regulations	139,180	-
Conservation Area Maintenance	4,842	-
Special Capital Programs		
Accessibility for Ontarians with Disabilities Act	65,331	59,058
Basin Wide Initiatives	18,440	46,396
Conservation Authorities Moraine Coalition	82	50
Conservation Area Maintenance	50,247	84,798
Flood Control	55,867	69,121
Streambank Protection	5,242	-
Forest Management & Maintenance	52,329	135,955
Groundwater Monitoring	15,865	3,227
Program Information Management	11,943	4,489
Lake Simcoe Protection Plan	49,788	36,304
Landowner Environmental Assistance Program	265,199	599,801
Creeks Project	39,089	39,089
Natural Hazard Mapping	71,585	-
Corporate Services	-	3,700
Natural Heritage Mapping	1,236	12,363
Open Lake Monitoring	1,466	51,207
Scanlon Infrastructure	585,024	626,520
Subwatershed Planning	115,336	210,324
Surface Water Monitoring	145	1,253
Urban Restoration	118,591	-
	\$ 3,243,202	\$ 2,969,259

Lake Simcoe Region Conservation Authority

Notes to the Financial Statements

December 31, 2017

8. Financial instruments

The fair values of cash, short term investments, accounts receivables, accounts payables and accrued liabilities, security deposits and vacation pay, lieu time and payroll liability approximate their carrying values because of their expected short term maturity and treatment on normal trade terms.

9. Pension agreement

The Authority makes contributions to the Ontario Municipal Employees Retirement System ("OMERS") which is a multi-employer plan, on behalf of full-time members of staff and eligible part time staff. The plan is a defined benefit pension plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. OMERS provide pension services to approximately 482,000 active and retired members and approximately 1000 employers.

Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2017. The results of this valuation disclosed total actuarial liabilities of \$94,431 million in respect of benefits accrued for service with actuarial assets at that date of \$89,028 million indicating an actuarial funding deficit of \$5,403 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the authority does not recognize any share of the OMERS pension surplus or deficit.

Contributions made by the Authority to OMERS for 2017 were \$782,599 (2016 - \$720,336).

Lake Simcoe Region Conservation Authority

Notes to the Financial Statements

December 31, 2017

10. Credit facility

The Authority maintains an operating line facility with an operating limit of \$500,000 which bears interest at prime plus .50% and is due on demand. As of December 31, 2017, no balance was payable under this facility.

11. Contingent liabilities

Certain unresolved legal claims are outstanding against the Authority at December 31, 2017. No amounts have been accrued in the financial statements for any potential losses arising from these claims as the Authority anticipates any individual settlements will not exceed the limits of insurance coverage or the outcomes are not determined at this time.

12. Related party transactions

The Lake Simcoe Region Conservation Authority exercises economic interest over the Lake Simcoe Conservation Foundation as the Foundation was established to raise funds and obtain resources for the exclusive use of the Authority. During the year, the Authority received \$460,596 (2016 - \$420,940) from the Foundation towards specific program deliverables. Additionally, the Authority received from the Foundation \$146,918 (2016 - \$152,915) for expense reimbursement of Foundation related expenses.

13. Comparative information

Certain comparative amounts have been re-classified to conform to the financial statement presentation adopted in the current year.

Lake Simcoe Region Conservation Authority

Schedule 1 –Science & Research

Year Ended December 31

	2017 Budget (Note 4)	2017 Actual	2016 Actual
Revenue:			
Special Capital Levy & Municipal Partners	\$ 2,700,920	\$ 2,376,245	\$ 1,870,898
Provincial Transfer Payments and Grants	1,366,144	1,196,806	1,293,662
Federal Grants	180,541	180,541	71,768
Revenue Generated by Authority	140,000	67,819	56,901
Other Revenue	-	24,488	36,102
Total Revenue	4,387,605	3,845,899	3,329,331
Expenses:			
Basin Wide Initiatives	442,560	418,270	506,575
Floodline/Natural Hazard Policy & Mapping	225,448	149,430	190,129
Natural Heritage Mapping	204,291	203,055	132,997
Source Water Protection Planning	534,433	488,983	633,892
Watershed Health Monitoring	1,740,596	1,666,483	1,571,213
Watershed Planning	1,364,646	1,045,789	451,560
Total Gross Expenses	4,511,974	3,972,010	3,486,366
Less: Capital Assets	-	(75,295)	(146,516)
Less: Internal Fee For Service	(14,039)	(14,039)	(30,108)
Total Net Expenses	4,497,935	3,882,676	3,309,742
Net Revenue (Expenses)	(\$110,330)	(\$36,777)	\$19,589

Lake Simcoe Region Conservation Authority

Schedule 2 – Protection & Restoration

Year Ended December 31

	2017 Budget (Note 4)	2017 Actual	2016 Actual
Revenue:			(Restated Note 3)
General Levy	\$ 928,111	\$ 925,667	\$ 1,002,567
Special Capital Levy & Municipal Partners	2,639,457	1,983,411	2,495,468
Provincial Transfer Payments and Grants	140,088	140,702	118,846
Federal Grants	491,148	426,338	1,194,441
Revenue Generated by Authority	2,247,553	2,417,953	1,730,408
Other Revenue	77,263	50,736	220,100
Total Revenue	6,523,620	5,944,807	6,761,830
Expenses:			
Conservation Lands	633,036	521,874	615,300
Land Securement & Property Management	455,845	380,974	317,105
Environmental Planning & Regulations	2,651,716	3,102,201	2,293,318
Erosion & Flood Control Structures	45,532	39,631	71,398
Flood Forecasting/Flood Warning	293,293	236,917	276,677
Landowner Environmental Assistance Program (LEAP)	1,647,484	1,387,973	2,959,367
Offsetting Compensation Fund Projects	300,000	54,985	7,823
Watershed Stewardship and Forestry Program	721,682	597,978	404,457
Total Gross Expenses	6,748,588	6,322,533	6,945,445
Less: Capital Assets	-	(45,728)	(159,439)
Less: Internal Fee for Service	(33,359)	(187,665)	(347,922)
Total Net Expenses	6,715,229	6,089,140	6,438,084
Net Revenue (Expenses)	(\$191,609)	(\$144,333)	\$323,746

Lake Simcoe Region Conservation Authority

Schedule 3 – Education & Engagement

Year Ended December 31

	2017 Budget (Note 4)	2017 Actual	2016 Actual
Revenue:			
General Levy	\$ 667,621	\$ 665,863	\$ 592,052
Special Operating Levy	262,944	262,944	130,719
Provincial Transfer Payments & Grants	3,000	2,183	3,057
Revenue Generated by Authority:			
Donations	87,000	96,377	87,000
Fee for Service	149,045	161,406	109,030
Other Revenue	-	2,531	679
Total Revenue	1,169,610	1,191,304	922,537
Expenses:			
Corporate Communications	805,387	722,969	739,588
Conservation Education	605,343	582,667	590,858
Total Gross Expenses	1,410,730	1,305,636	1,330,446
Less: Capital Assets	-	(35,644)	(4,188)
Less: Internal Fee For Service	(128,530)	(128,633)	(250,563)
Total Net Expenses	1,282,200	1,141,359	1,075,695
Net Revenue (Expenses)	(\$112,590)	\$49,945	(\$153,158)

Lake Simcoe Region Conservation Authority

Schedule 4 – Leadership & Support

Year Ended December 31

	2017 Budget (Note 4)	2017 Actual	2016 Actual
Revenue:			
General Levy	\$ 2,059,749	\$ 2,054,323	\$ 1,946,715
Special Operating Levy	832,120	247,096	184,132
Special Capital Levy & Municipal Partners	567,852	485,769	534,298
Provincial Transfer Payments and Grants	3,800	3,800	3,800
Revenue Generated by Authority	87,369	85,423	101,949
Other Revenue	20,000	92,519	71,556
Donation - Forgivable Loan	-	-	223,717
Total Revenue	3,570,890	2,968,930	3,066,167
Expenses:			
Lake Simcoe Protection Plan	266,205	225,113	247,315
Corporate Communications	805,387	722,969	739,588
Finance & Administration	889,171	747,136	1,074,948
Geographic Information Systems and Information Technology	1,140,368	1,167,669	1,089,159
Human Resources	495,337	433,007	405,615
Office of the Chief Administrative Officer	413,133	405,092	393,122
Twinning - International Riverfoundation	-	8,971	-
Vehicle and Equipment Pool	208,897	191,038	140,593
Head Office Operations	361,536	205,928	651,533
Scanlon Creek Office Operations	721,148	107,418	97,323
Rental Properties	36,132	30,465	27,621
Total Gross Expenses	5,337,314	4,244,806	4,866,817
Less: Expenses allocated to Education & Engagement	(805,387)	(722,969)	(739,588)
Sub Total	4,531,927	3,521,837	4,127,229
Less: Capital Assets	-	(201,710)	(530,293)
Less: Internal Fee For Service	(630,540)	(651,971)	(724,852)
Net Expenses	3,901,387	2,668,156	2,872,084
Net Revenue (Expenses)	\$ (330,497)	\$ 300,774	\$ 194,083

Lake Simcoe Region Conservation Authority

Schedule 5 – Statement of Continuity of Reserves

Year Ended December 31

	Opening Balance January 1, 2017 (Restated Note 3)	Appropriations to/(from) Reserve	Ending Balance December 31, 2017
Major Capital Asset Reserve			
Administration Building Major Maintenance	28,533		28,533
Beaver River Wetlands	13,626		13,626
Whites Creek Land Reserve	16,697		16,697
Scanlon Creek Trail Reserve	1,000		1,000
Computer and Network System	28,400		28,400
Conservation Area Maintenance & Development	50,000		50,000
Education Centre	16,912		16,912
Flood Control Network and Structures	24,947		24,947
Green Space Acquisition	58,057		58,057
Pangman - Fencing & Maintenance & Development	23,291		23,291
Signage	8,168	(8,168)	-
Vehicles and Equipment	50,000	38,397	88,397
Sheppard's Bush - Small House	23,955	2,698	26,653
Sheppard's Bush - Large House	79,029	622	79,651
Asset Management	110,534	(912)	109,622
System Priorities & Programs Reserve			
Nutrient Management	5,991		5,991
Corporate Legal	64,496		64,496
Corporate Severance	30,247		30,247
Business Unit Reserve			
Planning and Development Services	27,500		27,500
Thiess Riverprize	235,625		235,625
Endowment Funds			
Arnold C. Matthews Nature Reserve	14,374	8,400	22,774
General Operating Reserve	424,783	54,095	478,878
Working Capital Reserve	1,333,260	(283,900)	1,049,360
Total	2,669,425	(188,768)	2,480,657

Lake Simcoe Region Conservation Authority

Schedule 6 – Schedule of Accumulated Surplus

Year Ended December 31

	<u>2017</u>	<u>2016</u> (Restated Note 3)
Opening Accumulated Surplus	11,862,910	11,837,503
Current Year Surplus(Deficit)	<u>(219,124)</u>	<u>25,407</u>
Ending Accumulated Surplus	11,643,786	11,862,910
Accumulated Surplus consists of:		
Tangible Capital Assets (net)	9,163,129	9,193,485
Reserves (Schedule 5)	<u>2,480,657</u>	<u>2,669,425</u>
Ending Accumulated Surplus	11,643,786	11,862,910

Lake Simcoe Region Conservation Authority

Schedule 7 – Schedule of Tangible Capital Assets

Year Ended December 31

	Land	Land Improvements	Building & Building Improvements	Computer & Computer Software	Furniture & Fixtures	Machinery & Equipment	Vehicles	Infrastructure	Work in Process	2017	2016
Cost											
Opening Balance	\$ 4,905,115	\$ 612,053	\$ 5,333,819	\$ 1,336,451	\$ 326,227	\$ 659,587	\$ 388,943	\$ 332,836	\$ -	\$ 13,895,031	\$ 13,107,407
Additions	-	-	-	62,554	56,392	74,292	57,800	-	107,339	358,377	840,436
Disposals	-	-	-	(8,276)	-	(13,261)	-	-	-	(21,537)	(52,812)
Ending Balance	4,905,115	612,053	5,333,819	1,390,729	382,619	720,618	446,743	332,836	107,339	14,231,871	13,895,031
Accumulated Amortization											
Opening Balance	-	44,530	2,671,906	1,010,124	130,087	425,654	260,305	158,940	-	4,701,546	4,386,825
Amortization	-	30,620	125,341	127,708	16,974	50,013	31,124	6,953	-	388,733	358,854
Disposals	-	-	-	(8,276)	-	(13,261)	-	-	-	(21,537)	(44,133)
Ending Balance	-	75,150	2,797,247	1,129,556	147,061	462,406	291,429	165,893	-	5,068,742	4,701,546
Net Book Value	\$ 4,905,115	\$ 536,903	\$ 2,536,572	\$ 261,173	\$ 235,558	\$ 258,212	\$ 155,314	\$ 166,943	\$ 107,339	\$ 9,163,129	\$ 9,193,485