Lake Simcoe Region Conservation Authority
Financial Statements
Year ended December 31, 2018

Contents

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Independent Auditor's Report

To the Members of Lake Simcoe Region Conservation Authority

Opinion

We have audited the financial statements of Lake Simcoe Region Conservation Authority, which comprise the statement of financial position as at December 31, 2018, and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Lake Simcoe Region Conservation Authority as at December 31, 2018, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Lake Simcoe Region Conservation Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Lake Simcoe Region Conservation Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Lake Simcoe Region Conservation Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Lake Simcoe Region Conservation Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Lake Simcoe Region Conservation Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Lake Simcoe Region Conservation Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Conservation Ontario to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Newmarket, Ontario
April 26, 2019

Lake Simcoe Region Conservation Authority
Statement of Financial Position

Year Ended December 31	2018	2017
Financial Assets		
Cash and cash equivalents (Note 4)	$ 7,089,076	$ 6,120,489
Accounts receivable and other assets (Note 5)	1,652,525	764,710
	$ 8,741,601	$ 6,885,199
Liabilities		
Accounts payable and accrued liabilities	$ 1,015,239	$ 1,097,188
Obligations under capital lease (Note 6)	22,229	-
Deferred revenue (Note 7)	5,268,535	3,243,202
Security deposits	71,500	71,500
Vacation pay and lieu time accruals	141,471	89,073
	6,518,974	4,500,963
Net Financial Assets	2,222,627	2,384,236
Non Financial Assets		
Inventory of supplies and prepaid expenses	146,920	96,421
Tangible capital assets (net) (Schedule 10)	9,813,414	9,163,129
	9,960,334	9,259,550
Accumulated Surplus (Schedule 9)	$ 12,182,961	$ 11,643,786
Contingent liabilities (Note 11)	-	-

On behalf of the Board

Chair

Chief Administrative Officer/Secretary/Treasurer

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority
Statement of Operations

Year Ended December 31	2018 Budget (Note 3)	**2018 Actual**	2017 Actual
Revenue :			
General Levy	$ 3,777,191	**$ 3,776,841**	$ 3,645,853
Special Capital Levy & Municipal Partners	7,588,480	**5,703,825**	5,355,465
Provincial & Federal Funding	1,887,612	**1,717,760**	1,950,370
Revenue Generated by Authority	4,415,252	**3,341,924**	2,819,858
Other Revenue	150,505	**228,190**	179,394
Total Revenue	17,819,040	**14,768,540**	13,950,940
Expenses:			
Corporate Services (Schedule 1)	6,618,532	**4,793,844**	4,304,366
Ecological Management (Schedule 2)	3,070,027	**2,760,983**	2,762,713
Education & Engagement (Schedule 3)	566,876	**557,240**	592,262
Greenspace Services (Schedule 4)	1,025,425	**845,378**	833,691
Planning & Development Services (Schedule 5)	2,931,395	**2,957,856**	3,102,201
Water Risk Management (Schedule 6)	3,819,111	**2,483,406**	1,746,458
Watershed Studies & Strategies (Schedule 7)	1,639,845	**1,575,333**	1,780,325
Total Gross Expenses:	19,671,211	**15,974,040**	15,122,016
Expenses included above related to:			
Tangible Capital Assets	-	**963,246**	358,377
Internal Fee for Service	1,310,331	**1,125,121**	982,308
Expenses before Amortization	18,360,880	13,885,673	13,781,331
Amortization	-	**343,692**	388,733
	18,360,880	**14,229,365**	14,170,064
Net surplus (deficit) for the year	$ (541,840)	**$ 539,175**	$ (219,124)

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority
Statement of Changes in Net Financial Assets

Year Ended December 31	2018 Budget (Note 3)	**2018 Actual**	2017 Actual
Net surplus (deficit) for the year	$ (541,840)	**$ 539,175**	$ (219,124)
Acquisition of tangible capital assets - net	-	**(963,246)**	(358,377)
Acquisition of capital leases	-	**(30,731)**	-
Amortization of tangible capital assets	-	**343,692**	388,733
Change in inventory and prepaid expenses	-	**(50,499)**	72,380
Decrease in net financial assets	(541,840)	**(161,609)**	(116,388)
Net financial assets, beginning of year	2,384,236	**2,384,236**	2,500,624
Net financial assets, end of year	$ 1,842,396	**$ 2,222,627**	$ 2,384,236

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority
Statement of Cash Flows

Year Ended December 31	2018 Actual	2017 Actual
Operations:		
Net surplus (deficit) for the year	$ 539,175	$ (219,124)
Items not involving cash		
Amortization	343,692	388,733
Change in non-cash operating balances		
(Increase) Decrease in accounts receivable and other assets	(887,815)	136,455
(Increase) Decrease in inventory and prepaid expenses	(50,499)	72,380
Increase (Decrease) in accounts payable and accrued liabilities	(81,949)	144,623
(Increase) in obligations under capital lease	(8,502)	-
(Decrease) in security deposits	-	(36,700)
Increase (Decrease) in vacation pay and lieu time accruals	52,398	(23,975)
Increase in deferred revenue	2,025,333	273,943
	1,931,833	736,335
Capital Transactions:		
Addition to tangible capital assets	(963,246)	(358,377)
Net Increase in cash and cash equivalents	968,587	377,958
Cash and cash equivalents, beginning of year	6,120,489	5,742,531
Cash and cash equivalents, end of year	$ 7,089,076	$ 6,120,489

See accompanying notes to the financial statements.

1. Nature of operations

The Lake Simcoe Region Conservation Authority (the "Authority") was established on September 6, 1951 by Order-in-Council No. OC-1723-51, in accordance with Section 3(1) of the Conservation Authorities Act of Ontario. The objects of the Authority as stated in Section 20(1) of the Conservation Authorities Act R.S.O. 1990 are, "to provide, in the area over which it has jurisdiction, programs and services designed to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals".

2. Summary of significant accounting policies

Management responsibility

The financial statements of the Authority are the responsibility of management. They have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

Basis of accounting

Revenue and expenses are recorded on the accrual basis, whereby they are reflected in the accounts in the year in which they have been earned and incurred, respectively, whether or not such transactions have been settled by the receipt or payment of money.

Various revenue and expense items flow through the statement of financial activities based on their general nature in relation to operating activities. To the extent that these revenue and expense items relate to specific reserve balances, these items are reflected on Schedule 5 – Statement of Continuity of Reserves.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

2. Summary of significant accounting policies *(continued)*

Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and recognized as revenue. The costs, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives commencing once the asset is available for productive use as follows:

Land Improvements	20 years
Building and Building Improvements	20 to 40 years
Furniture and Fixtures	20 to 25 years
Machinery and Equipment	4 to 10 years
Vehicles	5 to 10 years
Computers and Computer Software	4 to 10 years
Infrastructure	20 to 55 years

Leased Tangible Capital Assets

A lease that transfers substantially all of the benefits and risks of ownership to the lessee is recorded as a tangible capital asset and the incurrence of a lease obligation. At inception, a tangible capital asset and an obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments, excluding executory costs, and the leased property's fair value at the beginning of the lease. The discount rate used to determine the present value of the lease payments is the lower of the rate of incremental borrowing or the interest rate implicit in the lease. Leased tangible capital assets are amortized on a straight-line basis as follows:

Office Equipment	4 years

Cash and cash equivalents

The Authority considers deposits in banks and short term investments with maturities of three months or less as cash and cash equivalents.

2. Summary of significant accounting policies *(continued)*

Vacation pay and lieu time liability

Vacation credits earned but not taken and lieu time entitlements are accrued as earned.

Reserves

Reserves for future expenses and contingencies are established and approved for use as required at the discretion of the Board of Directors. Increases or decreases in these reserves are made by appropriations to or from operations.

Government transfers

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Deferred revenue

The Authority receives certain restricted amounts, the proceeds of which may only be used in the conduct of certain programs or completion of specific work or for the purchase of tangible capital assets. These externally restricted amounts are recognized as revenue in the fiscal year the related expenses are incurred, assets are acquired or services are performed.

Use of estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the year. The principal estimates used in the preparation of these financial statements include the useful life and valuation of tangible capital assets, significant accruals, and deferred revenue. Actual results could differ from management's best estimates as additional information becomes available in the future.

2. Summary of significant accounting policies *(continued)*

Retirement benefits and other employee benefit plans

The Authority is an employer member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer, defined benefit pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of the benefits. The Authority has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Authority records the amount paid to OMERS during the year.

Liability for contaminated sites

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the Authority is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring. The liability is recorded net of any expected recoveries.

3. Budget figures

The approved budget for 2018 is provided for comparison purposes on the statement of operations. Certain programs or specific projects budgeted for in the year were not completed as at December 31 and therefore a direct comparison of actual versus budget amounts for expenditures may not be appropriate.

The 2018 budget was approved by the Board of Directors when the municipal levy was set on April 27, 2018.

4. Cash and cash equivalents

	2018	2017
Cash	$ 7,089,076	$ 3,117,198
GIC's - matured in 2018	-	3,003,291
	$ 7,089,076	$ 6,120,489

5. Accounts receivable and other assets

	2018	2017
Accounts receivable	$ 1,447,484	$ 465,290
Due from Lake Simcoe Conservation Foundation	130,935	201,397
HST receivable	74,106	98,023
	$ 1,652,525	$ 764,710

6. Obligations Under Capital Leases

	2018	2017
Obligation under a capital lease for a Sharp MX4070N Copier, maturing May 2022 with monthly payments of $280.	$ 11,208	$ -
Obligation under a capital lease for a Sharp MX4070N Copier, maturing February 2022 with monthly payments of $290.	11,021	-
	$ 22,229	$ -

Future minimum lease payments under the capital leases for subsequent years are as follows:

2019	$ 6,843
2020	6,843
2021	6,843
2022	1,700
	$ 22,229

7. Deferred revenue

Deferred revenue consists of funds held for the following projects and programs:

	2018	2017
Government and Other Funding		
Ministry of Natural Resources and Forestry	$ 30,589	$ 30,589
Ministry of the Environment, Conservation and Parks	19,783	40,262
Cash in lieu and compensation funds	2,825,885	1,331,059
Tree Planting - Various	-	4,331
Urban Forest	-	35,839
Holland Marsh Tile Outlet	10,354	16,750
Scanlon Boardwalk	20,877	22,210
Restoration Projects	157,668	95,335
Planning and Regulations	102,975	139,180
Macro-Economic Study	35,000	-
Conservation Area Maintenance	-	4,842
Special Capital Programs		
Facility Management	1,194,780	585,024
Governance	34,671	49,870
Human Resource Management	71,962	65,331
Information Management	3,822	11,943
Ecosystem Science & Monitoring	48,858	3,367
Forestry Services	85,195	52,328
Ecological Restoration & Regeneration	234,672	304,287
Greenspace Management	-	50,247
Flood Management & Warning	124,084	127,452
Water Management & Restoration	66,953	123,833
Water Science & Monitoring	9,246	16,386
Climate Change Adaptation	47,914	80,288
Watershed & Subwatershed Planning	61,029	38,097
Research & Innovation	82,218	14,352
	$ 5,268,535	$ 3,243,202

8. Financial instruments

The fair values of cash, short term investments, accounts receivable, accounts payable and accrued liabilities, security deposits and vacation pay and lieu time accruals approximate their carrying values because of their expected short term maturity and treatment on normal trade terms.

9. Pension agreement

The Authority makes contributions to the Ontario Municipal Employees Retirement System ("OMERS") which is a multi-employer plan, on behalf of full-time members of staff and eligible part time staff. The plan is a defined benefit pension plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

OMERS provide pension services to approximately 461,000 active and retired members and approximately 1000 employers. Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2018. The results of this valuation disclosed total actuarial liabilities of $100.1 billion in respect of benefits accrued for service with actuarial assets at that date of $95.9 billion indicating an actuarial funding deficit of $4.2 billion. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the authority does not recognize any share of the OMERS pension surplus or deficit.

Contributions made by the Authority to OMERS for 2018 were $805,679 (2017 - $782,599).

10. Credit facility

The Authority maintains an operating line facility with an operating limit of $500,000 which bears interest at prime plus .50% and is due on demand. As of December 31, 2018, no balance was payable under this facility.

11. Contingent liabilities

Certain unresolved legal claims are outstanding against the Authority at December 31, 2018. No amounts have been accrued in the financial statements for any potential losses arising from these claims as the Authority anticipates any individual settlements will not exceed the limits of insurance coverage or the outcomes are not determined at this time.

12. Related party transactions

The Lake Simcoe Region Conservation Authority exercises economic interest over the Lake Simcoe Conservation Foundation as the Foundation was established to raise funds and obtain resources for the exclusive use of the Authority. During the year, the Authority received $424,385 (2017 - $460,596) from the Foundation towards specific program deliverables. Additionally, the Authority received from the Foundation $172,623 (2017 - $146,918) for expense reimbursement of Foundation related expenses. These transactions are measured at cost.

13. Comparative information

Certain comparative amounts have been re-classified to conform to the financial statement presentation adopted in the current year.

Lake Simcoe Region Conservation Authority
Schedule 1 –Corporate Services

Year Ended December 31	2018 Budget (Note 3)	**2018 Actual**	2017 Actual
Revenue :			
General Levy	$ 2,601,967	**$ 2,601,617**	$ 2,527,993
Special Capital Levy & Municipal Partners	2,244,764	**1,012,667**	995,809
Provincial & Federal Funding	64,800	**3,800**	3,800
Revenue Generated by Authority	55,913	**95,730**	52,852
Other Revenue	66,155	**149,330**	94,624
Total Revenue	5,033,599	**3,863,144**	3,675,078
Expenses:			
Corporate Communications	673,887	**641,633**	722,966
Facility Management	2,301,786	**883,326**	594,411
Financial Management	1,304,155	**988,168**	747,136
Governance	611,353	**630,361**	639,177
Human Resource Management	544,547	**486,176**	433,007
Information Management	1,182,804	**1,164,180**	1,167,669
Total Gross Expenses:	6,618,532	**4,793,844**	4,304,366
Expenses included above related to:			
Tangible Capital Assets	-	**294,469**	235,716
Internal Fee for Service	1,134,976	**831,181**	756,448
Expenses before Amortization	5,483,556	**3,668,194**	3,312,202
Amortization	-	**343,692**	388,733
Total Net Expenses:	5,483,556	**4,011,886**	3,700,935
Net deficit for the year	$ (449,957)	**$ (148,742)**	$ (25,857)

Lake Simcoe Region Conservation Authority
Schedule 2 – Ecological Management

Year Ended December 31	2018 Budget (Note 3)	2018 Actual	2017 Actual
Revenue :			
General Levy	$ 8,379	**$ 8,379**	$ -
Special Capital Levy & Municipal Partners	1,954,942	**1,648,857**	1,707,026
Provincial & Federal Funding	345,990	**291,810**	629,025
Revenue Generated by Authority	757,522	**582,264**	167,243
Other Revenue	-	**30,668**	29,355
Total Revenue	3,066,833	**2,561,978**	2,532,649
Expenses:			
Ecosystem Science & Monitoring	742,359	**705,807**	840,488
Forestry Services	586,308	**518,811**	526,488
Restoration & Regeneration	1,741,360	**1,536,365**	1,395,737
Total Gross Expenses:	3,070,027	**2,760,983**	2,762,713
Expenses included above related to:			
Tangible Capital Assets	-	**562,483**	63,458
Internal Fee for Service	3,194	**145,249**	153,621
Total Net Expenses:	3,066,833	**2,053,251**	2,545,634
Net surplus (deficit) for the year	$ -	**$ 508,727**	$ (12,985)

Lake Simcoe Region Conservation Authority
Schedule 3 – Education & Engagement

Year Ended December 31	2018 Budget (Note 3)	**2018 Actual**	2017 Actual
Revenue :			
General Levy	$ 298,432	**$ 298,432**	$ 277,732
Provincial & Federal Funding	-	**-**	4,183
Revenue Generated by Authority	260,894	**268,483**	265,377
Other Revenue	7,550	**2,988**	667
Total Revenue	566,876	**569,903**	547,959
Expenses:			
Community Programming	97,415	**94,294**	97,499
School Programming	424,795	**417,258**	456,695
Training & Development	44,666	**45,688**	38,068
Total Gross Expenses:	566,876	**557,240**	592,262
Expenses included above related to:			
Tangible Capital Assets	-	**1,476**	1,638
Internal Fee for Service	-	**1,011**	24,155
Total Net Expenses:	566,876	**554,753**	566,469
Net surplus (deficit) for the year	$ -	**$ 15,150**	$ (18,510)

Lake Simcoe Region Conservation Authority
Schedule 4 – Greenspace Services

Year Ended December 31	2018 Budget (Note 3)	2018 Actual	2017 Actual
Revenue :			
General Levy	$ 291,922	**$ 291,922**	$ 256,614
Special Capital Levy & Municipal Partners	428,604	**389,649**	359,551
Provincial & Federal Funding	-	**1,166**	-
Revenue Generated by Authority	87,240	**60,106**	131,788
Other Revenue	76,800	**32,223**	9,910
Total Revenue	884,566	**775,066**	757,863
Expenses:			
Management	704,184	**658,430**	696,362
Property Services	89,272	**72,527**	42,153
Recreation	58,783	**1,333**	5,149
Securement	173,186	**113,088**	90,027
Total Gross Expenses:	1,025,425	**845,378**	833,691
Expenses included above related to:			
Tangible Capital Assets	-	**-**	7,014
Internal Fee for Service	48,976	**50,978**	32,723
Total Net Expenses:	976,449	**794,400**	793,954
Net deficit for the year	$ (91,883)	**$ (19,334)**	$ (36,091)

Lake Simcoe Region Conservation Authority
Schedule 5 – Planning & Development Services

Year Ended December 31	2018 Budget (Note 3)	**2018 Actual**	2017 Actual
Revenue :			
General Levy	$ 484,763	**$ 484,763**	$ 493,777
Special Capital Levy & Municipal Partners	251,000	**383,332**	200,653
Provincial & Federal Funding	43,415	**43,415**	45,151
Revenue Generated by Authority	2,152,217	**2,083,304**	2,165,275
Other Revenue	-	**450**	31,648
Total Revenue	2,931,395	**2,995,264**	2,936,504
Expenses:			
Development Planning	1,480,987	**1,464,175**	1,641,581
Environmental Compliance Approvals	162,217	**119,666**	-
Permitting & Enforcement	1,288,191	**1,374,015**	1,460,620
Total Gross Expenses:	2,931,395	**2,957,856**	3,102,201
Expenses included above related to:			
Tangible Capital Assets	-	**65,746**	1,799
Internal Fee for Service	-	**3,246**	6,341
Total Net Expenses:	2,931,395	**2,888,864**	3,094,061
Net surplus (deficit) for the year	$ -	**$ 106,400**	$ (157,557)

Lake Simcoe Region Conservation Authority
Schedule 6 – Water Risk Management

Year Ended December 31	2018 Budget (Note 3)	2018 Actual	2017 Actual
Revenue :			
General Levy	$ 91,728	**$ 91,728**	$ 89,737
Special Capital Levy & Municipal Partners	1,680,975	**1,383,451**	705,899
Provincial & Federal Funding	878,778	**740,846**	951,946
Revenue Generated by Authority	1,074,445	**225,016**	(341)
Other Revenue	-	**6,001**	12,172
Total Revenue	3,725,926	**2,447,042**	1,759,413
Expenses:			
Flood Management & Warning	528,275	**454,258**	468,901
Source Water Protection	574,640	**522,925**	488,983
Water Management & Restoration	2,156,509	**1,027,194**	342,789
Water Science & Monitoring	559,687	**479,029**	445,785
Total Gross Expenses:	3,819,111	**2,483,406**	1,746,458
Expenses included above related to:			
Tangible Capital Assets	-	**19,025**	4,093
Internal Fee for Service	93,185	**74,267**	3,170
Total Net Expenses:	3,725,926	**2,390,114**	1,739,195
Net surplus for the year	$ -	**$ 56,928**	$ 20,218

Lake Simcoe Region Conservation Authority
Schedule 7 – Watershed Studies & Strategies

Year Ended December 31	2018 Budget (Note 3)	**2018 Actual**	2017 Actual
Revenue :			
Special Capital Levy & Municipal Partners	1,028,195	**885,869**	1,386,527
Provincial & Federal Funding	554,629	**636,723**	316,265
Revenue Generated by Authority	27,021	**27,021**	37,665
Other Revenue	-	**6,530**	1,017
Total Revenue	1,609,845	**1,556,143**	1,741,474
Expenses:			
Climate Change Adaptation	262,566	**214,652**	224,688
Research & Innovation	653,609	**732,890**	890,499
Watershed Subwatershed Planning	723,670	**627,791**	665,138
Total Gross Expenses:	1,639,845	**1,575,333**	1,780,325
Expenses included above related to:			
Tangible Capital Assets	-	**20,047**	44,659
Internal Fee for Service	30,000	**19,189**	5,850
Total Net Expenses:	1,609,845	**1,536,097**	1,729,816
Net surplus for the year	$ -	**$ 20,046**	$ 11,658

Lake Simcoe Region Conservation Authority
Schedule 8 – Statement of Continuity of Reserves

Year Ended December 31

Reserve Category	Opening Balance January 1, 2018	Appropriations to/(from) Reserve	Ending Balance December 31, 2018
Asset Management	$ 643,410	$ 252,250	$ 895,660
Working Capital	699,796	(149,478)	550,318
Rate Stablization	879,052	(88,708)	790,344
Restricted	258,399	(94,442)	163,957
Grand Total	**$ 2,480,657**	**$ (80,378)**	**$ 2,400,279**

Lake Simcoe Region Conservation Authority
Schedule 9 – Schedule of Accumulated Surplus

Year Ended December 31		2018 Actual		2017 Actual
Opening Accumulated Surplus	$	**11,643,786**	$	11,862,910
Current Year Surplus (Deficit)		**539,175**		(219,124)
Ending Accumulated Surplus		**12,182,961**		11,643,786
Accumulated Surplus consists of:				
Tangible Capital Assets (net)		**9,813,414**		9,163,129
Unfunded Capital Leases		**(30,732)**		-
Reserves (Schedule 8)		**2,400,279**		2,480,657
Ending Accumulated Surplus	$	**12,182,961**	$	11,643,786

Lake Simcoe Region Conservation Authority
Schedule 10 – Schedule of Tangible Capital Assets

December 31, 2018

	Land	Land Improvements	Building & Building Improvements	Computer & Computer Software	Furniture & Fixtures	Machinery & Equipment	Vehicles	Infrastructure	Work in Process	**2018**	2017
Cost											
Opening Balance	$ 4,905,115	$ 612,053	$ 5,333,819	$ 1,390,729	$ 382,619	$ 720,618	$ 446,743	$ 332,836	$ 107,339	**$ 14,231,871**	$ 13,895,031
Additions	570,004	-	141,347	82,966	-	8,853	-	30,123	160,684	**993,977**	358,377
Disposals	-	-	-	(41,222)	-	-	(49,795)	-	-	**(91,017)**	(21,537)
Ending Balance	5,475,119	612,053	5,475,166	1,432,473	382,619	729,471	396,948	362,959	268,023	**15,134,831**	14,231,871
Accumulated Amortization											
Opening Balance	-	75,150	2,797,247	1,129,556	147,061	462,406	291,429	165,893	-	**5,068,742**	4,701,546
Amortization	-	30,620	101,260	117,504	18,703	45,194	23,270	7,141	-	**343,692**	388,733
Disposals	-	-	-	(41,222)	-	-	(49,795)	-	-	**(91,017)**	(21,537)
Ending Balance	-	105,770	2,898,507	1,205,838	165,764	507,600	264,904	173,034	-	**5,321,417**	5,068,742
Net Book Value	$ 5,475,119	$ 506,283	$ 2,576,659	$ 226,635	$ 216,855	$ 221,871	$ 132,044	$ 189,925	$ 268,023	**$ 9,813,414**	$ 9,163,129