Lake Simcoe Region Conservation Authority

Financial Statements
Year ended December 31, 2023

Contents

MANAGEMENT'S RESPONSIBILITY FOR THE

FINANCIAL STATEMENTS

The accompanying financial statements of Lake Simcoe Region Conservation Authority (the "Authority") are the responsibility of the Authority's management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of The Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Authority's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by Management.

Members meet with Management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by BDO Canada LLP, independent external auditors appointed by the Authority. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Authority's financial statements.

Chair	Vice Chair
Clare Riepma	Randy Greenlaw
April 26, 2024	April 26, 2024

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Independent Auditor's Report

To the Members of Lake Simcoe Region Conservation Authority

Opinion

We have audited the financial statements of Lake Simcoe Region Conservation Authority, which comprise the statement of financial position as at December 31, 2023, and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Lake Simcoe Region Conservation Authority as at December 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Lake Simcoe Region Conservation Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Lake Simcoe Region Conservation Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Lake Simcoe Region Conservation Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Lake Simcoe Region Conservation Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Lake Simcoe Region Conservation Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Lake Simcoe Region Conservation Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Lake Simcoe Region Conservation Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Barrie, Ontario
April 26, 2024

Lake Simcoe Region Conservation Authority

Statement of Financial Position

Year Ended December 31	2023	2022
Financial Assets		
Cash and cash equivalents	$ **29,775,166**	$ 25,793,038
Accounts receivable and other assets (Note 4)	**1,791,361**	1,544,225
	31,566,527	27,337,263
Liabilities		
Accounts payable and accrued liabilities	**1,216,205**	777,880
Obligations under capital lease (Note 5)	**7,191**	11,267
Deferred revenue (Note 6)	**22,736,945**	21,493,841
Vacation pay and lieu time accruals	**156,137**	130,471
	24,116,478	22,413,459
Net Financial Assets	**7,450,049**	4,923,804
Non-Financial Assets		
Inventory of supplies and prepaid expenses	**158,017**	132,251
Tangible capital assets (net) (Schedule 10)	**19,344,445**	18,463,662
	19,502,462	18,595,913
Accumulated Surplus (Schedule 9)	$ **26,952,511**	$ 23,519,717

Contingent liabilities (Note 10)

On behalf of the Board

Chair

Chief Administrative Officer/Secretary/Treasurer

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority

Statement of Operations

Year Ended December 31	2023 Budget (Note 3)	**2023 Actual**	2022 Actual
Revenue:			
General levy	$ 4,171,204	**$ 4,171,348**	$ 4,089,788
Special capital levy & municipal partners	9,523,181	**7,681,450**	5,909,144
Provincial & federal funding	2,042,587	**1,684,148**	1,770,219
Revenue generated by authority	8,748,912	**6,304,512**	6,141,504
Other revenue & contributions	563,690	**781,161**	6,981,452
Total Revenue:	25,049,574	**20,622,619**	24,892,107
Expenses:			
Corporate services (Schedule 1)	7,292,541	**5,699,471**	5,067,848
Ecological management (Schedule 2)	4,748,312	**3,335,709**	2,296,845
Education & engagement (Schedule 3)	858,979	**852,273**	678,920
Greenspace services (Schedule 4)	1,471,062	**1,221,438**	7,652,173
Planning & development services (Schedule 5)	5,291,622	**4,318,096**	4,714,547
Water risk management (Schedule 6)	6,226,718	**3,876,887**	3,775,957
Watershed studies & strategies (Schedule 7)	2,009,833	**1,719,549**	1,292,913
Total Gross Expenses:	27,899,067	**21,023,423**	25,479,203
Expenses included above related to:			
Tangible capital assets	-	**1,380,693**	6,910,957
Internal fee for service	2,940,652	**2,913,126**	2,071,217
Expenses before amortization	24,958,415	**16,729,604**	16,497,029
Amortization	-	**460,221**	399,668
	24,958,415	**17,189,825**	16,896,697
Net surplus for the year	$ 91,159	**$ 3,432,794**	$ 7,995,410

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority

Statement of Changes in Net Financial Assets

Year Ended December 31		2023 Budget (Note 3)		2023 Actual		2022 Actual
Net surplus for the year	$	91,159	**$**	**3,432,794**	$	7,995,410
Acquisition of tangible capital assets - net		-		**(1,380,690)**		(6,910,957)
Acquisition of capital leases		-		**-**		(11,904)
Loss on disposal of tangible capital assets		-		**39,686**		89,780
Amortization of tangible capital assets		-		**460,221**		399,668
Change in inventory and prepaid expenses		-		**(25,766)**		10,414
Increase in net financial assets		91,159		**2,526,245**		1,572,411
Net financial assets, beginning of year		4,923,804		**4,923,804**		3,351,393
Net financial assets, end of year	$	5,014,963	**$**	**7,450,049**	$	4,923,804

See accompanying notes to the financial statements.

Lake Simcoe Region Conservation Authority

Statement of Cash Flows

Year Ended December 31	**2023 Actual**	2022 Actual
Operations:		
Net surplus for the year	**$ 3,432,794**	$ 7,995,410
Items not involving cash		
Amortization	**460,221**	399,668
Change in non-cash operating balances		
(Increase) decrease in accounts receivable and other assets	**(247,136)**	424,373
(Increase) decrease in inventory and prepaid expenses	**(25,766)**	10,414
Increase (decrease) in accounts payable and accrued liabilities	**438,325**	(203,128)
Increase (decrease) in obligations under capital lease	**(4,076)**	5,455
Increase in vacation pay and lieu time accruals	**25,666**	15,327
Increase in deferred revenue	**1,243,104**	5,789,187
	5,323,132	14,436,706
Capital Transactions:		
Loss on disposal of tangible capital assets	**39,686**	89,780
Addition to tangible capital assets	**(1,380,690)**	(6,922,861)
	(1,341,004)	(6,833,081)
Net increase in cash and cash equivalents	**3,982,128**	7,603,625
Cash and cash equivalents, beginning of year	**25,793,038**	18,189,413
Cash and cash equivalents, end of year	**$ 29,775,166**	$ 25,793,038

See accompanying notes to the financial statements.

1. Nature of operations

The Lake Simcoe Region Conservation Authority (the "Authority") was established on September 6, 1951 by Order-in-Council No. OC-1723-51, in accordance with Section 3(1) of the Conservation Authorities Act of Ontario. The objective of the Authority, as stated by the Conservation Authorities Act R.S.O. 1990 is "to provide for the organization and delivery of programs and services that further the conservation, restoration, development and management of natural resources in watersheds in Ontario".

2. Summary of significant accounting policies

Management responsibility

The financial statements of the Authority are the responsibility of management. They have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

Basis of accounting

Revenue and expenses are recorded on the accrual basis, whereby they are reflected in the accounts in the year in which they have been earned and incurred, respectively, whether or not such transactions have been settled by the receipt or payment of money.

Various revenue and expense items flow through the statement of financial activities based on their general nature in relation to operating activities. To the extent that these revenue and expense items relate to specific reserve balances, these items are reflected on Schedule 8 – Statement of Continuity of Reserves.

Cash and cash equivalents

The Authority considers deposits in banks and short-term investments with maturities of three month or less as cash and cash equivalents. Cash and cash equivalents comprise cash on hand, demand deposits and short-term cashable investments.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

2. Summary of significant accounting policies *(continued)*

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and recognized as revenue. The costs, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives commencing once the asset is available for productive use as follows:

- Land improvements – 20 years
- Building and Building Improvements – 20 to 40 years
- Furniture and Fixtures – 20 to 25 years
- Machinery and Equipment – 4 to 10 years
- Vehicles – 5 to 10 years
- Computers and Computer Software – 4 to 10 years
- Infrastructure – 20 to 55 years

Leased tangible capital assets

A lease that transfers substantially all of the benefits and risks of ownership to the lessee is recorded as a tangible capital asset and the incurrence of a lease obligation. At inception, a tangible capital asset and an obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments, excluding executory costs, and the leased property's fair value at the beginning of the lease. The discount rate used to determine the present value of the lease payments is the lower of the rate of incremental borrowing or the interest rate implicit in the lease.

Leased tangible capital assets are amortized on a straight-line basis as follows:

- Office Equipment - 4 years

Vacation pay and lieu time liability

Vacation credits earned but not taken and lieu time entitlements are accrued as earned.

Reserves

Reserves for future expenses and contingencies are established and approved for use as required at the discretion of the Board of Directors. Increases or decreases in these reserves are made by appropriations to or from operations.

2. Summary of significant accounting policies *(continued)*

Government transfers

Government transfers and municipal levies are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Government transfers and municipal levies are recognized as deferred revenue when transfer stipulations give rise to a liability. Government transfers and municipal levies are recognized in the statement of operations as the stipulation liabilities are settled.

Restricted revenue

Contributions, other than government transfers, are deferred when restrictions are placed on their use by the external contributor and are recognized as revenue when used for the purpose specified.

Other grants, donations and contributions, amounts received from Lake Simcoe Region Conservation Foundation and authority-generated revenue are recognized when the related services are performed.

Use of estimates

The preparation of the financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The principal estimates used in the preparation of these financial statements include accounts receivable, estimated provisions for accrued liabilities, the estimated useful lives of tangible capital assets and valuation of tangible capital assets. Actual results could differ from management's best estimates as additional information becomes available in the future.

Retirement benefits and other employee benefit plans

The Authority is an employer member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer, defined benefit pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of the benefits. The Authority has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Authority records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for past employee service.

2. Summary of significant accounting policies *(continued)*

Financial instruments

Cash and equity instruments quoted in an active market are measured at fair value. Accounts receivable and accounts payable are measured at cost or amortized cost. The carrying amount of each of these financial instruments is presented on the statement of financial position.

Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to financial instruments are reported in the statement of operations.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations.

Transaction costs are added to the carrying value for financial instruments measured using cost or amortized cost. Transaction costs are expensed for financial instruments measured at fair value.

The Authority's financial assets comprise of cash and cash equivalents including investments which are recorded at fair value; and accounts receivable which are recorded at amortized cost. The Authority's financial liabilities comprise of accounts payable and accrued liabilities which are recorded at amortized cost.

Asset retirement obligations

A liability for an asset retirement obligation is recognized when there is a legal obligation to incur retirement costs in relation to a tangible capital asset; the past transaction or event giving rise to the liability has occurred; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability is recorded at an amount that is the best estimate of the expenditure required to retire a tangible capital asset at the financial statement date. This liability is subsequently reviewed at each financial reporting date and adjusted for the passage of time and for any revisions to the timing, amount required to settle the obligation or the discount rate. Upon the initial measurement of an asset retirement obligation, a corresponding asset retirement cost is added to the carrying value of the related tangible capital asset if it is still in productive use. This cost is amortized over the useful life of the tangible capital asset. If the related tangible capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed. The Authority has determined that its asset retirement obligations are not material and as such have not recorded a liability related to these costs.

3. Budget figures

The approved budget for 2023 is provided for comparison purposes on the statement of operations. Certain programs or specific projects budgeted for in the year were not completed as at December 31 and therefore a direct comparison of actual versus budget amounts for expenditures may not be appropriate.

The 2023 budget was approved by the Board of Directors when the municipal levy was set on March 24, 2023. The 2023 budgeted figures are unaudited.

4. Accounts receivable and other assets

	2023	2022
Accounts receivable	**$ 1,084,083**	$ 1,431,561
Due from Lake Simcoe Conservation Foundation	**524,224**	103,803
Government remittances receivable	**183,054**	8,861
	$ 1,791,361	$ 1,544,225

5. Obligations under capital leases

	2023	2022
Obligation under a capital lease for a Sharp MX4071 Copier, maturing April 2023 with monthly payments of $275.	**$ -**	$ 1,102
Obligation under a capital lease for a Sharp MX4071 Copier, maturing May 2026 with monthly payments of $248.	**7,191**	10,165
	$ 7,191	$ 11,267

Future minimum lease payments under the capital leases for subsequent years are as follows:

2024	2,976
2025	2,976
2026	1,239
	$ 7,191

6. Deferred revenue

Deferred revenue consists of funds held for the following projects and programs:

	2023	2022
Government and Other Funding		
Ministry of the Environment, Conservation and Parks	**$ 298,840**	$ 313,560
Cash in lieu and compensation funds	**18,573,463**	16,586,076
Forestry & Greenspace Projects	**11,300**	25,001
Water Science & Monitoring Projects	**199,473**	84,340
Restoration Projects	**647,421**	494,659
Planning and Regulations	**1,069,441**	1,119,858
Special Capital Programs		
Facility Management	**67,725**	217,717
Governance	**-**	27,131
Human Resource Management	**-**	80,515
Information Management	**-**	309,040
Ecosystem Science & Monitoring	**-**	36,667
Forestry Services	**18,032**	141,281
Ecological Restoration & Regeneration	**957,236**	771,834
Greenspace Maintenance & Management	**-**	27,874
Flood Management & Warning	**344,024**	319,410
Water Management & Restoration	**498,044**	415,645
Water Science & Monitoring	**-**	36,296
Climate Change Adaptation	**-**	63,006
Watershed & Subwatershed Planning	**1,946**	226,296
Research & Innovation	**50,000**	197,635
	$ 22,736,945	$ 21,493,841

These amounts are recognized as revenue as directly related expenses are incurred.

7. Expenses by object

	2023	2022
Administration	**$ 2,913,126**	$ 2,071,165
Construction and restoration	**485,393**	736,020
Consulting and other professional fees	**1,846,966**	1,383,323
Grants	**1,162,709**	916,345
Insurance	**231,848**	221,368
Interest and bank charges	**64,954**	79,533
Land	**335,517**	6,488,280
Loss on disposal of capital assets	**39,685**	89,780
Office	**1,417,644**	817,830
Program related expenses	**290,247**	323,425
Repairs and maintenance	**127,757**	127,068
Training	**60,518**	76,610
Utilities and property taxes	**206,058**	323,844
Vehicle expenses	**136,121**	128,304
Wages and benefits	**11,704,880**	11,696,308
	$ 21,023,423	$ 25,479,203

8. Credit facility

The Authority maintains an operating line facility with an operating limit of $500,000 which bears interest at prime, 7.20% (2022 – 6.45%), and is due on demand. As of December 31, 2023, no balance was payable under this facility (2022 - $Nil).

9. Pension agreement

The Authority makes contributions to the Ontario Municipal Employees Retirement System ("OMERS") which is a multi-employer plan, on behalf of full-time members of staff and eligible part time staff. The plan is a defined benefit pension plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

OMERS provide pension services to nearly 500,000 active and retired members and approximately 1,000 employers. Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2023. The results of this valuation disclosed total actuarial liabilities of $136,185 million in respect of benefits accrued for service with actuarial assets at that date of $131,983 million indicating an actuarial deficit of $4,202 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal

9. Pension agreement *(continued)*

organizations and their employees. As a result, the Authority does not recognize any share of the OMERS pension surplus or deficit.

Contributions made by the Authority to OMERS for 2023 were $929,164 (2022 - $880,168).

10. Contingent liabilities

Certain unresolved legal claims are outstanding against the Authority at December 31, 2023. No amounts have been accrued in the financial statements for any potential losses arising from these claims as the Authority anticipates any individual settlements will not exceed the limits of insurance coverage or the outcomes are not determined at this time.

11. Related party transactions

The Lake Simcoe Region Conservation Authority exercises economic interest over the Lake Simcoe Conservation Foundation as the Foundation was established to raise funds and obtain resources for the exclusive use of the Authority. During the year, the Authority received $661,419 (2022 - $195,689) from the Foundation towards specific program deliverables. Additionally, the Authority received from the Foundation $188,507 (2022 - $165,999) for expense reimbursement of Foundation related expenses. These transactions are measured at cost.

12. Financial instruments risks

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Authority is exposed to credit risk resulting from the possibility that a counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Authority's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts receivable. The majority of the Authority's receivables are from government resources. There has not been any change to this risk from prior period.

Liquidity risk

Liquidity risk is the risk that the Authority will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Authority will not have sufficient funds to settle a transaction on the due date. The Authority is exposed to this risk mainly in respect of its accounts payable. The Authority mitigates this risk by ensuring that it always has sufficient cash to allow it to meet its liabilities when they become due. There has not been any change to this risk from prior period.

13. Subsequent event

The Authority completed a transfer of fully depreciated assets and parcels of land to a third party on January 24th, 2024 with a net book value of $1,025,000. This transaction took place after the year-end but before the financial statements were finalized.

Management believes that the financial impact of this transfer does not materially affect the financial position of the organization at the reporting date. The financial impact and loss on disposal of the parcels of land will be appropriately accounted for and reflected in the subsequent financial statements.

Schedule 1 – Corporate Services

Year Ended December 31	2023 Budget (Note 3)	**2023 Actual**	2022 Actual
Revenue:			
General Levy	$ 1,863,935	**$ 1,864,079**	$ 2,776,334
Special Capital Levy & Municipal Partners	1,353,951	**1,688,515**	878,844
Provincial & Federal Funding	4,060	**1,962**	1,962
Revenue Generated by Authority	824,865	**484,974**	394,902
Other Revenue & Contributions	343,456	**502,319**	265,217
Total Revenue:	4,390,267	**4,541,849**	4,317,259
Expenses:			
Corporate Communications	898,500	**709,082**	713,703
Facility Management	2,189,197	**1,407,405**	760,112
Financial Management	1,277,375	**1,105,831**	1,108,760
Governance	697,705	**658,791**	648,578
Human Resource Management	631,103	**408,844**	621,002
Information Management	1,598,661	**1,409,518**	1,215,693
Total Gross Expenses:	7,292,541	**5,699,471**	5,067,848
Expenses included above related to:			
Tangible Capital Assets	-	**816,314**	329,010
Internal Fee for Service	2,921,252	**2,888,888**	2,026,123
Expenses before Amortization	4,371,289	**1,994,269**	2,712,715
Amortization	-	**356,810**	307,058
	4,371,289	**2,351,079**	3,019,773
Net surplus for the year	$ 18,978	**$ 2,190,770**	$ 1,297,486

Lake Simcoe Region Conservation Authority

Schedule 2 – Ecological Management

Year Ended December 31	2023 Budget (Note 3)	2023 Actual	2022 Actual
Revenue:			
General Levy	$ 296,881	**$ 296,881**	$ 6,130
Special Capital Levy & Municipal Partners	2,752,454	**2,075,880**	1,463,005
Provincial & Federal Funding	479,159	**364,166**	290,069
Revenue Generated by Authority	1,243,777	**622,937**	678,675
Other Revenue & Contributions	90,069	**143,151**	48,529
Total Revenue:	4,862,340	**3,503,017**	2,486,408
Expenses:			
Ecosystem Science & Monitoring	1,314,744	**1,186,489**	947,190
Forestry Services	774,486	**900,783**	681,833
Restoration & Regeneration	2,659,082	**1,248,437**	667,822
Total Gross Expenses:	4,748,312	**3,335,709**	2,296,845
Expenses included above related to:			
Tangible Capital Assets	-	**278,654**	35,163
Internal Fee for Service	19,400	**24,128**	22,856
Expenses before Amortization	4,728,912	**3,032,927**	2,238,826
Amortization	-	**19,602**	19,586
	4,728,912	**3,052,529**	2,258,412
Net surplus for the year	$ 133,428	**$ 450,488**	$ 227,996

Lake Simcoe Region Conservation Authority

Schedule 3 – Education & Engagement

Year Ended December 31	2023 Budget (Note 3)	**2023 Actual**	2022 Actual
Revenue:			
General Levy	$ 498,809	**$ 498,809**	$ 339,888
Provincial & Federal Funding	-	**2,170**	2,100
Revenue Generated by Authority	360,170	**437,420**	422,697
Other Revenue & Contributions	-	**74**	175
Total Revenue:	858,979	**938,473**	764,860
Expenses:			
Community Programming	158,160	**120,749**	85,613
School Programming	700,819	**731,524**	593,307
Total Gross Expenses:	858,979	**852,273**	678,920
Expenses included above related to:			
Tangible Capital Assets	-	**14,792**	610
Internal Fee for Service	-	**-**	-
Expenses before Amortization	858,979	**837,481**	678,310
Amortization	-	**1,594**	1,054
	858,979	**839,075**	679,364
Net surplus for the year	$ -	**$ 99,398**	$ 85,496

Lake Simcoe Region Conservation Authority

Schedule 4 – Greenspace Services

Year Ended December 31	2023 Budget (Note 3)	2023 Actual	2022 Actual
Revenue:			
General Levy	$ 510,365	**$ 510,365**	$ 372,105
Special Capital Levy & Municipal Partners	432,162	**428,899**	380,159
Provincial & Federal Funding	92,462	**125,793**	18,177
Revenue Generated by Authority	193,842	**163,255**	51,017
Other Revenue & Contributions	124,020	**72,813**	6,626,428
Total Revenue:	1,352,851	**1,301,124**	7,447,886
Expenses:			
Management	1,285,645	**1,029,114**	987,641
Securement	185,417	**192,324**	6,664,532
Total Gross Expenses:	1,471,062	**1,221,438**	7,652,173
Expenses included above related to:			
Tangible Capital Assets	-	**145,885**	6,493,453
Internal Fee for Service	-	**110**	22,238
Expenses before Amortization	1,471,062	**1,075,443**	1,136,482
Amortization	-	**42,534**	38,029
	1,471,062	**1,117,977**	1,174,511
Net surplus (deficit) for the year	$ (118,211)	**$ 183,147**	$ 6,273,375

Lake Simcoe Region Conservation Authority

Schedule 5 – Planning & Development Services

Year Ended December 31	2023 Budget (Note 3)	**2023 Actual**	2022 Actual
Revenue:			
General Levy	$ 505,115	**$ 505,115**	$ 495,211
Special Capital Levy & Municipal Partners	420,627	**420,111**	412,869
Provincial & Federal Funding	22,413	**22,413**	22,413
Revenue Generated by Authority	4,312,605	**3,368,285**	3,574,467
Other Revenue & Contributions	-	**13**	14,932
Total Revenue:	5,260,760	**4,315,936**	4,519,892
Expenses:			
Development Planning	2,840,437	**2,194,067**	2,543,609
Permitting & Enforcement	2,451,185	**2,124,029**	2,170,938
Total Gross Expenses:	5,291,622	**4,318,096**	4,714,547
Expenses included above related to:			
Tangible Capital Assets	-	**-**	5,563
Expenses before Amortization	5,291,622	**4,318,096**	4,708,984
Amortization	-	**437**	1,341
	5,291,622	**4,318,532**	4,710,325
Net deficit for the year	$ (30,862)	**$ (2,596)**	$ (190,433)

Lake Simcoe Region Conservation Authority

Schedule 6 – Water Risk Management

Year Ended December 31	2023 Budget (Note 3)	**2023 Actual**	2022 Actual
Revenue:			
General Levy	$ 318,423	**$ 318,423**	$ 100,120
Special Capital Levy & Municipal Partners	3,161,879	**1,548,776**	1,935,292
Provincial & Federal Funding	1,195,197	**1,040,384**	978,343
Revenue Generated by Authority	1,726,178	**1,140,524**	1,014,313
Other Revenue & Contributions	6,145	**62,464**	25,686
Total Revenue:	6,407,822	**4,110,571**	4,053,754
Expenses:			
Flood Management & Warning	761,839	**502,395**	568,703
Source Water Protection	755,124	**719,936**	683,798
Water Management & Restoration	4,125,042	**2,063,455**	1,936,514
Water Science & Monitoring	584,713	**591,101**	586,942
Total Gross Expenses:	6,226,718	**3,876,887**	3,775,957
Expenses included above related to:			
Tangible Capital Assets	-	**66,969**	47,158
Expenses before Amortization	6,226,718	**3,809,918**	3,728,799
Amortization	-	**29,974**	29,552
	6,226,718	**3,839,892**	3,758,351
Net surplus for the year	$ 181,104	**$ 270,679**	$ 295,403

Lake Simcoe Region Conservation Authority

Schedule 7 – Watershed Studies & Strategies

Year Ended December 31	2023 Budget (Note 3)	**2023 Actual**	2022 Actual
Revenue:			
General Levy	$ 177,676	**$ 177,676**	$ -
Special Capital Levy & Municipal Partners	1,402,109	**1,519,269**	838,975
Provincial & Federal Funding	249,296	**127,260**	457,155
Revenue Generated by Authority	87,475	**87,117**	5,433
Other Revenue	-	**327**	485
Total Revenue:	1,916,556	**1,911,649**	1,302,048
Expenses:			
Climate Change Adaptation	417,155	**444,493**	197,450
Research & Innovation	734,463	**681,267**	516,655
Watershed Subwatershed Planning	858,215	**593,789**	578,808
Total Gross Expenses:	2,009,833	**1,719,549**	1,292,913
Expenses included above related to:			
Tangible Capital Assets	-	**58,079**	-
Expenses before Amortization	2,009,833	**1,661,470**	1,292,913
Amortization	-	**9,270**	3,048
	2,009,833	**1,670,740**	1,295,961
Net surplus (deficit) for the year	$ (93,278)	**$ 240,909**	$ 6,087

Lake Simcoe Region Conservation Authority

Schedule 8 – Statement of Continuity of Reserves

Year Ended December 31

Reserve Category	**Opening Balance January 1, 2023**	**Appropriations to/(from) Reserve**	**Ending Balance December 31, 2023**
Asset Management	$ 1,348,147	$721,554	$2,069,701
Working Capital	435,423	(62,379)	373,044
Rate Stabilization	3,284,108	1,812,825	5,096,933
Restricted	44,219	80,011	124,230
Grand Total	**$ 5,111,897**	**$2,552,011**	**$7,663,908**

Lake Simcoe Region Conservation Authority

Schedule 9 – Schedule of Accumulated Surplus

Year Ended December 31		**2023 Actual**		2022 Actual
Opening Accumulated Surplus	**$**	**23,519,717**	$	15,524,307
Current Year Surplus		**3,432,794**		7,995,410
Ending Accumulated Surplus		**26,952,511**		23,519,717
Accumulated Surplus consists of:				
Tangible Capital Assets (net)		**19,344,445**		18,463,662
Unfunded Capital Leases		**(55,842)**		(55,842)
Reserves (Schedule 8)		**7,663,908**		5,111,897
Ending Accumulated Surplus	**$**	**26,952,511**	$	23,519,717

Lake Simcoe Region Conservation Authority

Schedule 10 – Schedule of Tangible Capital Assets

December 31, 2023

	Land	Land Improvements	Building & Building Improvements	Computer & Computer Software	Furniture & Fixtures	Machinery & Equipment	Vehicles	Infrastructure	Work in Process	**2023**	2022
Cost											
Opening Balance	$12,402,938	$ 505,679	$ 4,501,250	$ 208,821	$ 154,006	$ 304,286	$ 101,726	$ 176,641	$ 108,315	**$ 18,463,662**	$ 12,030,249
Additions	-	75,748	198,912	80,844	54,868	157,053	219,312	59,969	639,431	**1,486,137**	7,013,034
Disposals	-		(42,266)	(96,933)					(105,447)	**(244,646)**	(391,848)
Ending Balance	12,402,938	809,678	8,113,272	1,138,884	413,327	1,062,277	655,001	395,724	642,299	**25,633,400**	24,391,909
Accumulated Amortization											
Opening Balance	-	228,251	3,455,376	946,152	204,453	600,938	333,963	159,114	-	**5,928,247**	5,740,474
Amortization	-	31,394	207,231	67,589	19,569	74,956	49,746	9,736		**460,221**	399,668
Disposals	-		(3,874)	(95,639)						**(99,513)**	(211,895)
Ending Balance	-	259,645	3,658,733	918,102	224,022	675,894	383,709	168,850	-	**6,288,955**	5,928,247
Net Book Value	$12,402,938	$550,033	$4,454,539	$220,782	$189,305	$386,383	$271,292	$226,874	642,299	**$19,344,445**	$18,463,662