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tvo

Annual Report

2018-19

tvo

Tomorrow starts today

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Message from the Chief Executive Officer

TVO's Ongoing Transformation

2018-19 was a year of significant accomplishments for TVO. Milestones like the launch of TVO Mathify, our new online math tutoring tool for students in grades 7-10, the introduction of upgraded interactive online high-school courses offered through TVO ILC, the addition of an Indigenous Hub to our network of Hubs across the province, and the debut of our *#onpoli* podcast are but a few of the highlights we will discuss throughout this year's annual report.

These milestones represent significant progress in TVO's ongoing transformation from a public TV broadcaster to a fully digital multi-platform learning and current affairs publisher.

Today, in addition to TVOkids' renowned educational programming, TVO also provides computer games rooted in Ontario's math and science curriculum, online math tutoring by Ontario Certified Teachers, and Ontario's largest online secondary school. In addition to our *TVO Original documentaries* and our flagship current affairs show *The Agenda with Steve Paikin,* TVO offers thought-provoking podcasts, short videos featuring Indigenous voices, and stories from our Ontario Hubs journalists, who provide important perspectives from communities across the province. And of course, all of TVO's video, podcast and articles are available online and on demand.

Responding to Global Trends

TVO's transformation strategy is informed by a number of powerful worldwide trends. In today's rapidly evolving media landscape, on-demand digital media dominates content delivery like never before. Tech-savvy students growing up in an era of increasing digital sophistication are demanding to be engaged on the media platforms where they live. Educators and policy-makers are focusing on the Science, Technology, Engineering and Math, or STEM curriculum, needed to keep their jurisdictions competitive. A growing percentage of the current affairs content consumed is generated by monolithic U.S. technology companies, making it more important than ever that we provide a local perspective on current events. And people are demanding a public service that prioritizes efficiency and sound fiscal management as governments wrestle with high levels of public debt.

Strategic Directions 2.0

In response to these trends and the evolving digital economy, TVO developed four strategic pillars that guide all of our activities.

Digital Learning that works - We will support the transformation of learning inside and outside the classroom through digital technology.

In-depth Current Affairs Journalism - We will support citizen engagement through in-depth current affairs journalism from an Ontario perspective.

Building a Digital Organization - We will build a digital organization where people thrive in a changing world.

Sound Financial Stewardship - We will be financially sustainable through wise stewardship of our funding, and a focus on increased self-generated-revenues.

Important advances were made this year on each of these four pillars.

Innovation in Digital Learning

Our kids know what is possible with today's technology. They use it all the time, they're continuously inspired by it, and our education system needs to leverage this technology to help them learn better. This year, we made strides toward bridging this gap, including the introduction of a new suite of **TVO mPower** games focused on introducing and utilizing Ontario's STEM curriculum for students in grades K-6.

TVO Mathify was launched to provide free, live, online math tutoring to students in grades 7-10. While still in its first year, Mathify has over 40,000 registered students across Ontario, and has seen strong monthly growth as we approach the key final months of the school year.

Last fall's introduction of **TVO in the Classroom** means that educators are now able to access TVO videos, articles, documentaries and games for in-class learning through the Ontario Ministry of Education's Virtual Learning Environment (VLE).

TVO also leveraged access to the Ministry's VLE to upgrade the online high school credit courses offered through **TVO ILC** (formerly the Independent Learning Centre). We have concentrated on making the courses an engaging and impactful experience for the student – with many different types of multimedia interactivity such as audio, video, learning objects and beautiful art.

Expanding Local Voices

TVO's **Ontario Hubs** initiative continues to provide an essential local perspective for Ontarians, and this year's launch of our Indigenous Hub in Ottawa brings an important new voice to the fore. The Indigenous Hub explores issues from often underrepresented perspectives, and is adding greatly to the public conversation of important issues in Ontario.

The debut of the *#onpoli* podcast, which takes a deep dive behind the scenes of Ontario politics, and *First Things First,* a new series featuring Indigenous people living in Ontario, are also helping us bring a uniquely Ontario perspective to the conversation.

A 21st Century Public Agency

As a public agency, TVO is focused on efficiency. We are proud of our record of finding internal savings, driving efficiencies and establishing a focus on self-generated-revenue that has kept our base government funding at or below the previous year's level for seven consecutive years. In that way, we have effectively reduced TVO's burden on taxpayers, even as we've expanded our product offering, grown our online audience and modernized our operation.

We have also committed ourselves to building a high-performance organizational culture, reorganizing our staff structure and workflows to advance TVO's digital capacity and meet ever-present financial efficiencies. This commitment to building an exemplary public agency contributed to TVO being named one of Greater Toronto's Top Employers for 2019, an honour that we strive to live up to each and every day.

An important part of our focus on self-generated-revenue is leveraging our investment in TVO ILC by offering courses to international students at market rates. China was the primary target in 2018-19 for growth in international revenue, and the sudden increase in tensions between the Canadian and Chinese governments had a significant dampening effect on revenue. TVO is not alone in this respect. The Canada China Business Council's 2018-19 study found that current tensions have extended to business relationships, and that more than half of the Canadian companies who participated in the study have had to modify their business plans. Going forward, TVO will be taking a broader regional focus to its international business development efforts.

Next year, TVO will celebrate its 50th anniversary. When TVO was born, the idea that public television could have a positive impact on learning was visionary. And although the digital transformation we are undergoing today could not have been foreseen, TVO's original commitment to lifelong learning, and the belief that learning has the power to ignite the potential in everyone, have stood the test of time.

It is in that spirit that I would like to close with a word about Peter O'Brian, who stepped down as Chair of TVO's Board of Directors this year. For 13 years Peter was a passionate ambassador and leader who deployed kindness and an unwavering belief in the value of TVO. On behalf of the entire TVO team, I would like to thank Peter for his remarkable leadership.

I would also like to thank Jim Marchbank, Ginny Dybenko, Trina McQueen, Mark Wakefield, and Kristin Morch, who completed their terms on our Board this year. Organizations like TVO rely on volunteers, and we have been fortunate to have benefitted from their wisdom, judgement and belief in TVO.

Sincerely,

Lisa de Wilde

Lisa de Wilde, C.M.
Chief Executive Officer

Digital Learning

There has never been a time when curiosity was more rewarded than it is today. Virtually anything we want to know about is at our fingertips, and students take for granted the ability to learn about anything, anytime, anywhere.

This is where TVO comes in.

TVO sits at the intersection of digital technology, evidence-based pedagogy and Ontario's academic curriculum - and we work to leverage this unique position to create learning tools that make a difference for Ontario educators and students.

TVO's digital learning products are the fastest growing part of TVO and they are key to our strategy of transforming TVO into a multi-platform digital learning organization.

In its first year, over 40,000 students in grades 7-10 across Ontario have registered to use TVO Mathify.

"THANK YOU @tvo #TeachOntario...for supporting teachers at the @otffeo [The Ontario Teachers' Federation] conference. We appreciate your generous contributions to teacher professional learning that makes a difference."

- OTF/FEO @otffeo on Twitter

Personalized Math Tutoring

TVO Mathify offers a seamless virtual learning environment for public school students in grades 7-10. Students can take advantage of free, live, one-on-one after-school math tutoring with an Ontario Certified Teacher, and teachers can use Mathify as an interactive classroom tool. TVO Mathify is mobile accessible, with an interactive whiteboard where tutors can help students tackle problems in real-time. While still in its first year, TVO Mathify has already seen over 40,000 students across Ontario register for its services.

K-6 students played mPower math games more than 1.6 million times

Online Math Games

TVO mPower's free creative online games support the development of foundational K-6 math skills in the classroom and at home, while fostering positive attitudes towards math. This year, we introduced a new suite of games focused on Ontario's Science, Technology, Engineering and Math (STEM) curriculum. These games can be a valuable tool to help kids learn fundamental skills that will benefit them for years to come.

"Great learning opportunity to sit with your child and practice hand eye coordination and desktop skills while learning math! Studies have shown that children learn more when participating with a parent rather than alone on a tablet. Great work TVO, we love your website for educational games."

- Natasha R. on Facebook

Ontario's Largest Online High School

TVO ILC offers independent learning to nearly 19,000 Ontario students. Rooted in the provincial government's curriculum, ILC courses are now available in the province's Virtual Learning Environment (VLE). This new platform enables TVO to offer students a more engaging user experience, with upgraded course content, and interactive multimedia learning tools. The upgraded ILC will provide a simplified student journey, with an enhanced and streamlined payment process and self-serve options for student documentation. Additionally, TVO ILC is being introduced in international markets as a revenue-generation tool for TVO.

Nearly 19,000 Ontario students enrolled in TVO ILC's online courses

Accessible TVO Content in the Classroom

TVO in the Classroom enables educators to easily incorporate in-depth current affairs, thought-provoking documentaries, and award-winning TVOkids content to enhance in-class learning for students in grades K-12. More than 10,000 TVO videos, articles, and games are now available through the Ontario Ministry of Education's Virtual Learning Environment (VLE). Searchable by grade, subject, and keyword, TVO in the Classroom provides invaluable support to educators in developing and sharing engaging lessons with students in the classroom.

An Online Community for Ontario Educators

TVO TeachOntario is an online community for Ontario educators, by Ontario educators. This robust community of 12,300 allows educators to explore curated resources and learning opportunities, share knowledge, and collaborate with colleagues.

High Quality Children's Programming

With a steadfast commitment to quality and diversity, **TVOkids** continues to win accolades for its advertising-free children's programming and content that supports the Ontario curriculum. In 2018-19, TVOkids and its independent production partners were recognized with four Daytime Emmy Awards, ten Canadian Screen Awards, and for the second year running, was featured on Kidscreen Magazine's Hot 50 list. TVOkids was also a recipient of two YouTube Silver Play Button Awards, commemorating TVOkids and TVOkids Paw Patrol YouTube channels reaching 100,000 subscribers.

TVOkids hosts:
Lucas, Daniel & Laura

Big Top Academy

Produced with Cirque du Soleil, this TVOkids series highlights amazing acrobatic performances showing the true value of resilience and perseverance.

Dino Dana

Dana's love of science and dinosaurs is a wonderful way to encourage girls to proudly embrace science.

Odd Squad

One of TVO's funniest and most successful series for children and parents alike, *Odd Squad* makes math fun and accessible.

Raven's Quest

Raven's Quest is a unique show that invites viewers into the lives of 21 Indigenous kid hosts who share their hobbies, customs, and dreams.

"My 6 year old just ran up and yelled "@tvo knows about Eid! They know about me!" #inclusionmatters. Small efforts on our part make large impacts on our children."

- Sayema on Twitter

Current Affairs

At a time when local media is shrinking, TVO provides an essential service for Ontarians. Our balanced, in-depth current affairs informs and engages citizens, while providing critical local context. With a current affairs offering that includes our flagship program, *The Agenda with Steve Paikin,* our Ontario Hubs network of on-the-ground local journalists, exciting new podcasts and videos, and thought-provoking documentaries, Ontarians are able to explore, discover, and better understand the world around them. Our high quality journalism content is available on multiple platforms so that audiences can access it anytime, anywhere.

> "Thank you @TVO for supporting independent documentary film produced in Ontario by Ontarians!"
>
> \- @Bobbyhuggs on Twitter

Ontario Hubs

Ontario's Leading Current Affairs Program

The Agenda with Steve Paikin, hosted by Steve Paikin and Nam Kiwanuka, is Ontario's leading daily primetime current affairs show. As the 'must see' current affairs program for public conversation, The Agenda was at the forefront of Ontario's 2018 election coverage, hosting and moderating the Progressive Conservative leadership debate and the Provincial Leaders' debate. ***The Agenda in the Summer*** with Nam Kiwanuka inspires viewers with stories of triumph from storytellers, artists, and trailblazers.

The Agenda hosts:
Steve Paikin & Nam Kiwanuka

More than 9.4 million Ontarians watch TVO

Industry Recognition

TVO journalists received numerous industry accolades this year, including a Canadian Screen Award nomination for Best Host or Interviewer in a News or Information Program or Series for Steve Paikin, a Canadian Association of Journalists nomination for Jon Thompson's coverage of Indigenous issues, and a 2019 Digital Publishing Leadership Award to Kathy Vey, TVO's Executive Producer, Digital.

On-the-ground Local Voices

In a world dominated by American technology companies, local media and community voices are not always heard in the public conversation. TVO has responded with **Ontario Hubs**, a province-wide network of trusted on-the-ground journalists who explore issues from local perspectives. In 2018-19, TVO launched an Indigenous hub which will amplify underrepresented Indigenous voices, stories and perspectives. Based in Ottawa, this new hub joins the regional hubs in Thunder Bay, Kingston, Sudbury and London.

Ontario Hubs are delivered in partnership with local colleges and universities, and connected through ORION, Ontario's only provincial research and education network. Ontario Hubs are made possible by philanthropic gifts from the Barry and Laurie Green Family Charitable Trust, Goldie Feldman, and the generosity of other donors.

Podcasts and Short-Form Videos

Podcasts are a growing part of TVO's digital offering and satisfy a variety of interest areas. Nominated for a Canadian Podcast Award, *Word Bomb* unpacks the evolution of words and their meanings, and explores the human stories that the dictionary doesn't share. *On Docs* explores documentaries and the stories they tell. The *#onpoli* podcast, which is accompanied by a semi-weekly #onpoli newsletter, reveals the politicians behind the politics and discusses how politics touches our daily lives.

Our popular and engaging **short video series** include *Name that Town,* which highlights the unique histories of Ontario towns and communities, and *First Things First,* featuring Indigenous people living in Ontario. We also received Google News Initiative (GNI) YouTube funding that enabled us to hire two video-makers to produce weekly short videos about Indigenous issues, ideas and events.

The TVO.org Daily newsletter provides subscribers with a brief review of daily current affairs content, and reveals the stories behind the headlines.

TVO.org achieved 1.7 million article reads by Ontarians in 2018-19

TVO Anytime, Anywhere

TVO is meeting the growing demand for multi-platform content that audiences can access when and where they want it.

TVO.org is where TVO's story is told and is the home for all of TVO's content, including its robust offering of our current affairs journalism. Audiences can go to TVO.org to read articles, watch videos and documentaries, listen to podcasts, and read newsletters anytime. Audiences can also find our high-quality content on TVO's social media channels, YouTube channels, and on television.

Thought-Provoking Documentaries

TVO offers hundreds of thought-provoking documentaries that explore social, political, and current affairs issues that matter through a diverse range of perspectives. We also work with filmmakers right from the development process to create impactful **TVO Originals**. This year, our documentaries delighted audiences and received industry recognition, including Canadian Screen Award nominations, a Canadian Association of Journalists award nomination, and an International Emmy win.

The Heat: A Kitchen R(E)voluton

TVO is the most-watched TV channel in prime time for documentaries in Ontario

Political Blind Date

The groundbreaking TVO Original *Political Blind Date,* which brings politicians with different points of view together on a "date" to highlight important Canadian issues, returned for a second season.

The Heat: A Kitchen R(E)volution

We shine a light on how female chefs are changing restaurant culture around the globe with TVO Original *The Heat: A Kitchen R(E)volution.*

The Fruit Machine

TVO Original *The Fruit Machine* takes a searing look at the Canadian Cold War campaign to remove LGBTQ+ employees from public service.

TVO Originals at Hot Docs

This fall, TVO Original titles *Prey, There Are No Fakes, Propaganda: The Art of Selling Lies,* and *River Silence* will make their broadcast premieres on TVO. Each of these titles were screened at the 2019 Hot Docs Canadian International Documentary Festival, with *Prey* receiving two top awards.

"...you don't grasp the breathtaking cruelty and the stamina and courage of the victims until you've seen this film. And been angered by it all."

- John Doyle, *The Globe and Mail,* on *The Fruit Machine*

Best People and Operational Excellence

As an organization that embraces continual change, we are dedicated to ensuring that employees have the skills, confidence and support to successfully complete their work. Advancing a 'digital first' strategy that focuses on consumer-facing initiatives over back office ones, eliminates outdated processes and lowers administrative costs, is key to our culture. Whether its supporting employees in their daily learning endeavours, creating a flexible and productive work environment through the Transform Work program, or undertaking organizational restructurings to help us realize our goal of becoming a truly digital organization, TVO's values of excellence and innovation, ownership, collaboration, trust and respect are at the forefront of everything we do. In recognition of our commitment to hire and retain top talent and build a high performance culture, TVO was named one of Greater Toronto's Top Employers of 2019.

Each Ontarian pays just 1 cent per day for TVO through government funding

Greater Toronto's Top Employers of 2019

Technological disruption is creating a more competitive marketplace for talent. The most successful companies are those that harness diversity, attract and retain top talent, and adopt new ways of working. TVO was recognized for its innovative programs to attract and retain talented employees by being named one of Greater Toronto's Top Employers of 2019.

Digital Restructuring

This year, TVO underwent an organizational restructuring that will enable us to better support our current affairs content and digital learning products, and move us farther along the path to building a truly digital organization. By fully adopting agile processes in our product development areas, updating our ILC course creation process, and streamlining our production processes to create a new TVOkids show, this restructuring will help us become a more efficient, audience-focused and data-informed organization. It also demonstrates our commitment to sound financial stewardship by reducing costs and making TVO a more efficient and streamlined organization.

Employee Learning

As part of our commitment to 'life-long learning', TVO supports our employees' efforts to become life-long learners themselves. Employees are encouraged to host or attend a Lunch and Learn, take a course through LinkedIn Learning, job shadow a colleague, or undertake a number of other approved learning activities. This initiative results, not only in more informed employees, but also in a more engaged and productive workforce. This year, all employees completed at least five days of learning, with many achieving much more!

1.2 million Ontario children watch TVOkids programming

Transform Work Program

Committed to creating a flexible organization that is highly productive, motivated, and capable of thriving in the digital world, TVO introduced the Transform Work program. TVO Transform Work offers employees flexible work arrangements such as compressed work weeks, telecommuting and flexible schedules to increase employee engagement and pursue organizational objectives.

TVO50

TVO will celebrate its 50th anniversary in 2020. We will kick off this milestone at our Gala this October. TVO50 will celebrate and promote the power of learning, leverage public nostalgia around memorable personalities and moments to generate interest in what TVO is doing today, promote the story of TVO's transformation to increase brand awareness across Ontario, and of course, look forward to TVO's future contributions over the next 50 years.

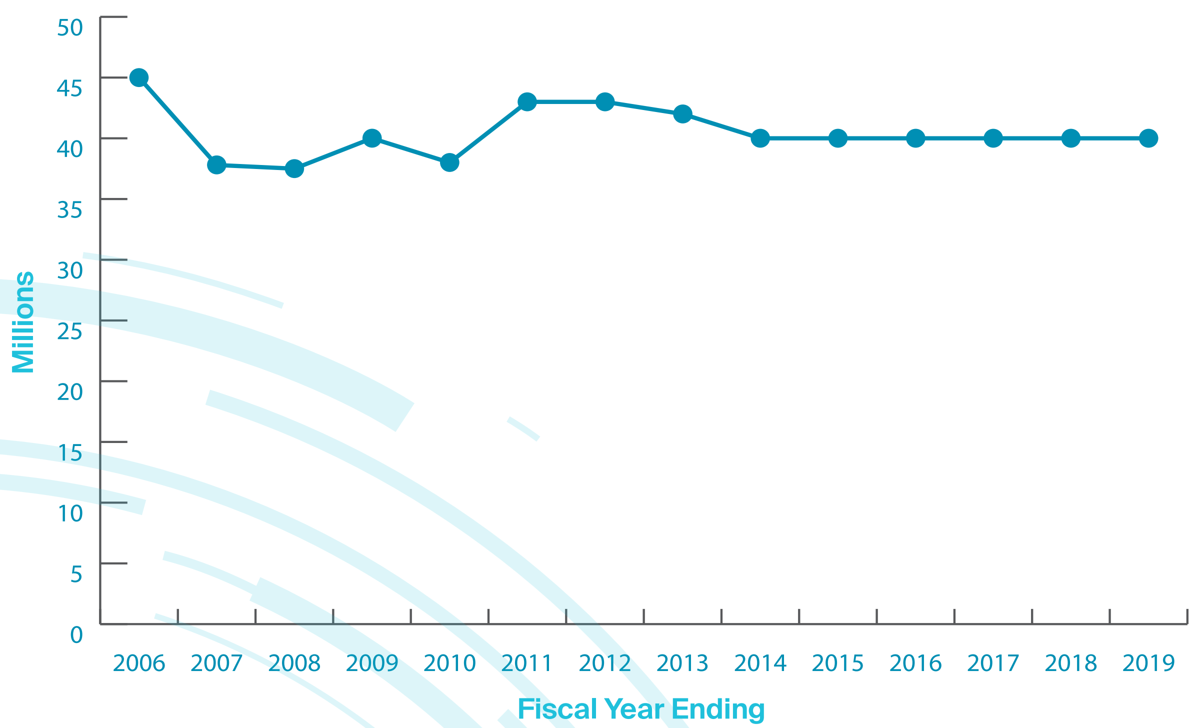
Financial Sustainability

TVO continues to emphasize prudent stewardship of public funds and a focus on self-generated-revenue. Every year, TVO finds new savings to offset inflationary pressures, and our record of financial sustainability has created the capacity for targeted investments that have kept TVO at the forefront of digital learning. In addition to funding from the Government of Ontario, TVO funds its current affairs and digital learning products thanks to the support of more than 30,000 generous donors and corporate sponsors. This support includes small one-time donations, monthly contributions, legacy bequests and major gifts that sometimes reach into the millions of dollars. TVO also earns revenues from student fees paid by international students taking TVO ILC courses, and from rental fees paid by other organizations that use our transmitter towers.

TVO's Strong Record of Financial Stewardship

Changing realities dictate that government agencies need to prioritize new approaches to efficiency and fiscal management. TVO is proud of our record of strong financial stewardship that has kept our base government funding at or below the previous year's level for seven consecutive years. As a public agency, TVO is accountable for how we manage our resources. Raising self-generated-revenue enables a virtuous cycle where funds raised outside of government are invested to support digital learning and current affairs journalism for the benefit of all Ontarians.

TVO Base Operating Grant



Philanthropic Revenue

A public service agency and registered charity, TVO was supported by more than 30,000 donors in 2018-19. This year, the Barry and Laurie Green Family Charitable Trust and Goldie Feldman added to their previous gift of $2.5 million that allowed TVO to create the Ontario Hubs initiative, with a commitment of an additional $2 million to Ontario Hubs. TVO will raise an additional $500,000 for Ontario Hubs by 2021-22.

TVO's investment and stewardship in Legacy Giving has also been very successful this year, with over $600,000 in bequests received and over 100 donors planning for a future gift. We continue to identify donors for our major gifts and mid-level programs to help us fund innovation and contribute to the core mandate of TVO.

As we look forward to 2019-20, TVO strives to be a leader in online fundraising and to engage current and potential donors in our fiftieth anniversary celebrations. With an active online readership on TVO.org, generations of young people that grew up watching TVO, and dedicated loyal supporters, we are focused on engaging these audiences as donors to help us continue TVO's tradition of excellence.

TVO is a registered charity, receiving donations from over 30,000 Ontarians each year

TVO ILC International Sales

TVO ILC is developing into a world-class online high school, and is being introduced in international markets as a revenue generation tool for TVO. In the coming year, we will continue to refine our model to help us scale our funnel of international students to deliver meaningful revenue to TVO.

Pension Transfer

TVO's decision to merge its pension plan with the Public Service Pension Plan administered by the Ontario Pension Board resulted in an improved pension risk profile for TVO and a reduction in administrative costs. The transfer was concluded this year following approval by the Financial Services Commission of Ontario.

Reducing our Footprint

In 2018-19 TVO initiated Project FlexSpace, an initiative to reduce our office footprint by consolidating two broadcast studios, absorbing TVO ILC into TVO's office, and improving utilization of the remaining office space. To be completed by 2019-20, Project FlexSpace will help TVO reduce its office footprint by at least 17%. By finding more efficient uses of our office space, we are streamlining operations and achieving savings.

Performance and Financial Summary

Performance Agreements

TVO uses a Performance Agreement to set annual targets and measure performance. Each year, we start with our conviction and purpose, and then use the pillars outlined in our Strategic Directions 2.0 to identify measurable objectives for all areas of our operations. We start by setting objectives at the TVO-wide level, and then cascade them so that every employee can see how they contribute to the TVO goals. This approach ensures all employees are aligned and focused on established priorities that have a measurable impact on the success of TVO's business plan.

Conviction

Creating a better world through the power of learning.

Purpose

We exist to ignite the potential that lies within everyone through learning.

Performance Agreement

Each employee has SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) objectives linked to TVO's business plan.

Performance Results

In 2018-19 we successfully delivered on the TVO Performance Agreement approved by the TVO Board of Directors. Some of the highlights included:

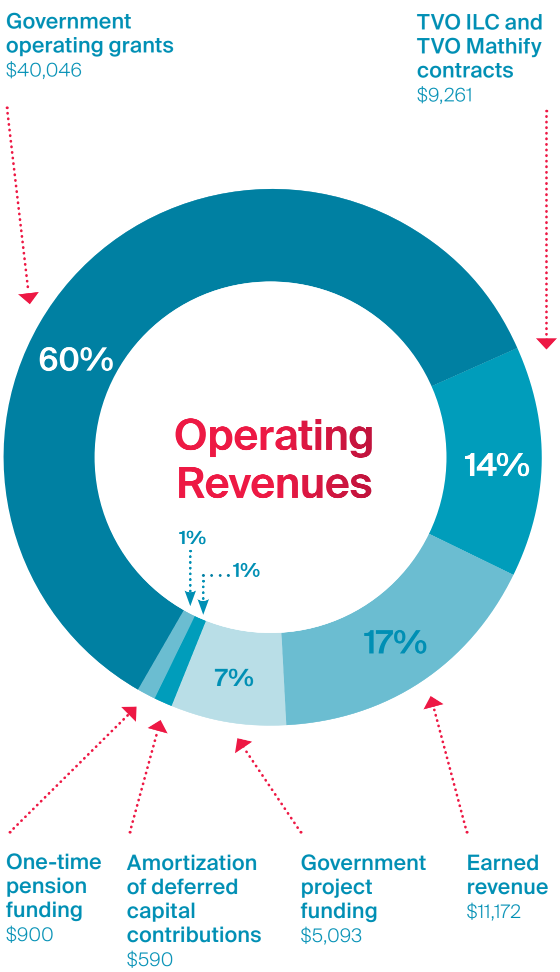
- Substantially achieved the objective for number of users of our digital learning products, with 181,122 registered users of TVO mPower, TVO ILC, TVO Mathify and TVO TeachOntario.
- Achieved the objective to increase average weekly video minutes viewed for journalism over the previous year.
- Exceeded the objective to increase weekly consumption of online journalism, with 1.7 million article reads on TVO.org, an increase of 29% over the previous year.
- Substantially achieved the objective of maintaining the average combined weekly video minutes watched for TVOkids content on all platforms.
- Achieved the delivery of TVO's Key Projects on time, on budget, and within scope, including delivering interactive TVO ILC courses through the Virtual Learning Environment (VLE), and launching the TVO.org website refresh.
- Achieved the objective to meet total self-generated-revenue targets.

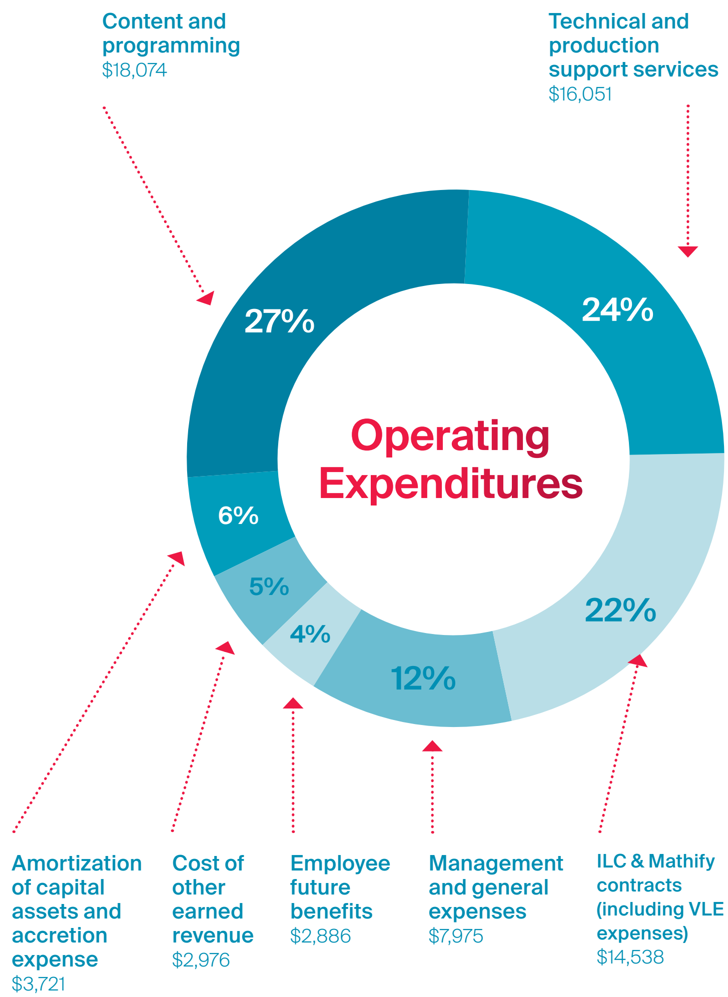
Financial Summary

As a public service agency, TVO is accountable to the government and the people of Ontario for how we manage our finances. Each year, we pursue earned revenues and identify new savings to provide products and services to Ontarians in a fiscally responsible manner. This year's operating revenues reflect stable government operating grants and contracts, dedicated Virtual Learning Environment (VLE) special project funding, ILC fees, and earned revenue from donations and sponsorships as well as one-time gifts supporting our Ontario Hubs initiative. Operating expenses show TVO's investment in strategic priorities such as making interactive, digital learning content available on the VLE, and stable amounts for other expenditures.

Highlights from TVO's Audited Financial Statements

All figures in C$000s





Did You Know?

TVO takes great pride in igniting the potential of all Ontarians through the power of learning. Here are some interesting facts and figures about TVO from the past year that you might not know!

TVO is a registered charity, receiving donations from over 30,000 Ontarians each year

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K-6 students played mPower math games more than 1.6 million times

tvo mPower

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tvo | Documentaries

1.2 million Ontario children watch TVOkids programming

tvokids

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tvo ILC

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tvo Mathify

More than 9.4 million Ontarians watch TVO

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Donor Thank You
Leadership Giving Circle

Leadership
$500,000 – $1,000,000

The Barry & Laurie Green Family Charitable Trust
Goldie Feldman

$250,000 – $500,000

Anonymous

Platinum
$25,000 – $99,999

Francine & Robert Barrett Fund at Toronto Foundation
Mary Anne Miller
The Pace Family Foundation - Al Pace & Kristin Morch
Stephen Smith & Diane Blake
Anonymous

Gold
$15,000 – $24,999

Cornelis Van DeGraaff &/or Terence Clarkson

Silver
$5,000 – $14,999

William Armour
Isabel Bassett, former Chair and CEO of TVO
Phyllis & James Brown Family Fund
Cresswell Advisors Inc.
The Dalglish Family Foundation
Lisa & Jim de Wilde
Nermine Elgammal
Philip Gosling
Green Sanderson Family Foundation
The William & Nona Heaslip Foundation
David & Mariella Holmes
Rosamond Ivey
The Norman & Margaret Jewison Charitable Foundation
Patrick & Barbara Keenan Foundation
Diane King
Jill Kitchen
Mona Levenstein
The Merryweather Fund
Trina McQueen
Aqueduct Foundation - John & Sheila Price Family Fund
Edward & Elizabeth Richardson
Sears Family
Dave Samuel & Cindi Alexander
Jennifer Tory
Jane M. Wilson
Alvin Yee & May Chow
Anonymous (5)

Bronze
$1,000 – $4,999

Betty Anderson
Gail & Mark Appel
Robert & Wendy Atkinson
Nadira Baksh & Zahir Wright
Paul & Carol Barber
William E. Barnett
Kenneth Batt
Penelope Bell
Jeanne Bergevin-Vollebekk
Erika Biro
Maureen Blair-Leighton
Dr. Sandra Booth
Sandra Boswell
Paul Brehl & Ann Lawson-Brehl
Mr. Reg Bronskill & Ms. Helen Findlay
Edward & Nancy Brown
Gwen Brown
Frances Brumell-Nijhowne
Bruce & Edda Burchart
John Burn
Alice M. Burton
Francisco Callejon
Mr. M. A. J. Catford
Stephen Chan
David & Valerie Christie
Mr. & Mrs. A. Clark
Donald & Sylvia Claydon
Barbara & Paul Clifford
Gisele Cline
John M. Connolly
Barb & Cody Cooper
Chris & Susan Corbin
Arlene Cornfield
Sheila Croft
George & Wendy Cuthbert
Charlotte Danard & Don Plewes
Bev Dekay
Matthew Downey
Ginny Dybenko
Mike & Penny Eizenga
Kenneth Featherston
David Feeny
Rita D. Fjarlie
Forest City Storage
Ann E. Foster
John & Alda Futhey
In Memory of Douglas L. Gates
Linda Gellner
Zeena George
Harold Giles
Bruce D. Gill
Risa Gluskin
Suzanne Graham
John & Judith Grant
Dorothy Grasett
The Betty & Joe Gray Family Foundation
Brien Gray
Frank & Leigh Greaves
Andrew Green
Shirley Greenberg
Elizabeth Greville
Lorne Griffith in memory of Mrs. Rachile Griffith
Franklyn Griffiths
Griggs Family Foundation Fund
Anne & Teunis Haalboom
Wolfgang Hagenhofer
Suzanne Halpenny
Lynn Hardy

Betty Hasler
Goodith Heeney & Bruce Lister
Cathy & Jeff Hess
April & Norbert Hoeller
Ernest Howard
The Kitchener & Waterloo Community Foundation Hughraine Fund
Malcolm Hurrle
Gayle Hyatt
Lesley Ingraham
Richard M. Ivey
Jackman Foundation
Mildred Jackson
Walda Janson
Johnson Family
Paul Frederick Karrow
Dr. Elaine Keillor
Diane Kelly
Audrey Kenney
W. Robert Keyes
W.C. Kitchen Family Foundation
Baird Knechtel
S. Jean Koetsier-Adams
Val Koziol
Nancy Lang
R & M Lang Foundation
Mr. J. Laughton
Carole Lawn
Wendy Lawson
Beverley A. Leaman
Nancy Leclerc
Michael P. Leo
Frank Leverett
Susan G. Levesque
John M. Lindley
Ken & Helen Lister
Geraldine Lloyd
Sandi MacCulloch
June Macdonald
Ann Mackenzie
Maria Maingot-Douketis
Kerry Marshall
Joseph E. Martin
McClure Family Fund
Robin P. McComb
Elizabeth McDonald
McEwen Family
Lois McFarlane
Joyce McKeough
Joyce McMurray
Don McMurtry
Helen McNeely
Roger McNeely
Barbara Millar
Doug & Saundra Moffatt
Helen Moore
Alice J. Morgan
Margaret Morison
William Motz
Frances Mowbray
P & P Murray Foundation
W. Danial Newton
Alain & Nicole Normand
Peter O'Brian, Past Chair of the Board of Directors, TVO
Ontario Secondary School Teachers' Federation
OPG Employees' & Pensioners' Charity Trust
Marnie & Larry Paikin
J. E. Panneton Family Foundation
Gerald Parowinchak
Geetu Pathak
Jo-Anne Poirier & Dave Darch
Joan Porter
John C. Power
Charles Price
Helen Price
Hugh L. Prichard
Cecelia Quarrington
Pauline Ramsey & Marcel Joyal Foundation
Elinor Ratcliffe, C.M., O.N.L., LLD (hc)
David Rea
Hans J. Rerup
Nancy Richards
The Rogan Foundation
Lynn Romagnoli
Dennis Round
Geoff Rytell
Darija Scott
Hugh Segal
Margaret Sellers
Den Shannon
Heather Sheehan
N. L. Shuttleworth
Norah Smith
Robert Stacey
Bruce Sugden & Annique Boelryk
N.A. Taylor Foundation
Judith Teller Foundation
Wally Teska
Nicky Trudell
Elvira Vali
Richard & Mary Ellen Walker
Terrance Wapshall
The Norman & Mary Warner Fund
J. Watson
Charles Zurbrigg
Anonymous (43)

Corporate Sponsors

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Chartered Professional Accountants of Ontario
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Downtown Yonge BIA
Enercare Inc.
Greenrock Property Management
Hicks Morley Hamilton Stewart Storie LLP
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Infrastructure Health & Safety Association
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Little Engine Moving Pictures
McMillan Vantage Policy Group
Mirvish Productions
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Wet n' Wild
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Hot Docs
TIFF Gives
Tom's Place
Twitter

The Honourable William G. Davis

Legacy of Learning Circle

The Estate of Patricia Burnett
The Estate of Brian H. Cousins
The Estate of Doreen Curry
The Estate of Verna B. Grant
The Estate of Henrietta Green
The Estate of Hazel Guignard
The Estate of Rose Ila Jaques
Margaret Kinghorn
The Estate of Kenneth Angus MacKenzie
The Estate of Frank Peers
The Estate of Margaret Phillips
The Estate of Paula Roth
The Estate of Elizabeth Thomas
The Estate of Alvira Irene Wigle

Leadership Team

Board of Directors

TVO's Board of Directors governs the activities of the organization's executive team while ensuring value for all Ontarians.

Current
(as of June 30, 2019)

Conway Fraser
Member, Governance and Audit Committee on June 11
CEO and Managing Director, Fraser Torosay Incorporated (Waterloo Region)
Term: Mar. 7, 2019 – Mar. 6, 2022

Thando Hyman
Member, Governance Committee
Educator and Principal, Toronto District School Board (Scarborough)
Term: Oct. 18, 2017 – Oct. 17, 2020

Bilal Khan
Member, Audit Committee
Managing Partner & Head of Deloitte Data (Toronto)
Term: Apr. 26, 2017 – Apr. 25, 2020

Jo-Anne Poirier
Member, Governance Committee
President and CEO, Victorian Order of Nurses (Ottawa)
Term: Mar. 22, 2017 – Mar. 21, 2020

Peter O'Brian
Chair of the Board; Member, Governance Committee and Audit Committee
Independent Pictures Inc. (Toronto)
Term: Nov. 1, 2005 – Oct. 31, 2018

Ginny Dybenko
Member, Governance Committee
Retired Executive Director, University of Waterloo Stratford Campus (New Hamburg/Waterloo)
Term: Dec. 9, 2015 – Dec. 8, 2018

Jim Marchbank
Chair, Governance Committee
Retired, former CEO, Science North (Sudbury)
Term: May 30, 2012 – Dec. 31, 2018

Trina McQueen
Vice-Chair of the Board; Member, Audit Committee
Adjunct Professor, Arts and Media, Schulich School of Business, York University (Toronto)
Term: May 31, 2016 – May 30, 2019

Kristin Morch, LLB
Member, Audit Committee
Co-founder and trustee of The Pace Family Foundation (Toronto)
Term: Jun. 19, 2013 – Jun. 18, 2019

Mark Wakefield, CPA, CA
Chair, Audit Committee
Financial Consultant (Markham)
Term: Jun. 19, 2013 – Jun. 18, 2019

The total honorarium paid to the Board in 2018–19 was $15,375.00. This amount is based on levels of remuneration set by the Lieutenant Governor in Council.

Executive Team

(as of June 30, 2019)

TVO's executive team leads the organization in delivering excellence in all that we do.

Lisa de Wilde, C.M.
Chief Executive Officer

John Ferri
Vice President, Current Affairs & Documentaries

Jennifer Hinshelwood
Vice President, People & Culture

Owen Lambert
Vice President, Revenue, Product Development & Marketing

Mitch Patten
Vice President, Communications & Corporate Affairs

Todd Slivinskas
Chief Technology Officer

Rashmi Swarup
Vice President, Digital Learning

(In recruitment)
Vice President, Finance & Corporate Services

Regional Councillors Advisory Board

(April 1, 2018 – March 31, 2019)

TVO's volunteer advisory board includes people from 20 communities across Ontario who provide valued input and feedback, and contribute to the organization's outreach efforts.

Steve Andrusiak
London

Lesley Bell
Thunder Bay

Deborah Blair
North York

Jorge Campos
Willowdale

Sara Chaudhry
Toronto

Lucianna Ciccocioppo
Toronto

Craig Cook
Hamilton

Marcia Cunningham
Toronto

Tony Gaspar
Manitouwadge

Jenna Goldberg
Thornhill

Colette Grant
Rockland

John Gregory
Toronto

Lori Guillemette
Dunchurch

Sona Khanna
Oakville

Alanna King
Elora

Alyssa Lai
Hamilton

Janis Lamothe
Manitouwadge

Tinashe Mafukidze
Toronto

Rick McCutcheon
Little Current

Elizabeth McDonald
Ottawa

Kris Meawasige
Rockland

Lise Moore Asselin
Mattawa

Melanie Mulcaster
Oakville

Tamara Needham
Marathon

Upali Obeyesekere
Toronto

Frank Paul
Toronto

Kim Pirie Milko
Keewatin

Ruth Reyno
Madoc

Colleen Rose
Red Rock

Christopher Rous
Sault Ste. Marie

Marc St. Germain
Ottawa

John Storm
St. Catharines

Melony Ward
Toronto

Charitable Registration Number: 85985 0232 RR0001

tvo

Audited Financial Statements

2018-19

Never stop learning

PO Box 200, Station Q
Toronto Ontario Canada M4T 2T1

416.484.2600
tvo.org

Management's Responsibility for Financial Statements

The accompanying financial statements of the Ontario Educational Communications Authority have been prepared in accordance with Canadian public sector accounting standards and are the responsibility of management. The preparation of financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods. The financial statements have been properly prepared within reasonable limits of materiality and in light of information available up to June 11, 2019.

Management maintains a system of internal controls designed to provide reasonable assurance that the assets are safeguarded and that reliable financial information is available on a timely basis. The system includes formal policies and procedures and an organizational structure that provides for appropriate delegation of authority and segregation of responsibilities. The Internal Audit Department independently evaluates the effectiveness of these internal controls on a periodic basis and reports its findings to management and to the Board of Directors.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal controls. The Board reviews and approves the financial statements. The Audit Committee of the Board meets periodically with management, Internal Audit, and the Office of the Auditor General of Ontario to discuss audit, internal control, accounting policy, and financial reporting matters.

The financial statements have been audited by the Office of the Auditor General of Ontario. The Auditor General's responsibility is to express an opinion on whether the financial statements are fairly presented in accordance with Canadian public sector accounting standards. The Independent Auditor's Report, which appears on the following page, outlines the scope of the Auditor General's examination and opinion.

On behalf of Management:

Lisa de Wilde, C.M.
Chief Executive Officer

Office of the Auditor General of Ontario
Bureau de la vérificatrice générale de l'Ontario

Independent Auditor's Report

To the Ontario Educational Communications Authority
and to the Minister of Education

Opinion

I have audited the financial statements of the Ontario Educational Communications Authority (TVO), which comprise the statement of financial position as at March 31, 2019, and the statements of operations, changes in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the financial position of TVO as at March 31, 2019 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of TVO in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing TVO's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless TVO either intends to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing TVO's financial reporting process.

20 Dundas Street West
Suite 1530
Toronto, Ontario
M5G 2C2
416-327-2381
fax 416-327-9862
tty 416-327-6123

20, rue Dundas ouest
suite 1530
Toronto (Ontario)
M5G 2C2
416-327-2381
télécopieur 416-327-9862
ats 416-327-6123

www.auditor.on.ca

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of TVO's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on TVO's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause TVO to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Toronto, Ontario
June 11, 2019

Susan Klein, CPA, CA, LPA
Assistant Auditor General

Statement of Financial Position

As of March 31, 2019

($000s)	2019	2018
Assets		
Current Assets		
Cash and cash equivalents (note 3)	4,368	11,104
Short term investments (note 3)	20,740	11,774
Accounts receivable (note 3)	911	970
Prepaid expenses	1,443	1,057
Inventories	129	145
	27,591	**25,050**
Broadcast rights and production costs (note 7)	**19,817**	**20,037**
Investments held for Capital Renewal (note 5)	**3,695**	**5,176**
Net capital assets (note 6a)	**14,918**	**15,507**
Total Assets	**66,021**	**65,770**
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued liabilities	7,714	9,070
Deferred revenue (note 8)	7,141	6,157
	14,855	**15,227**
Deferred capital contributions (note 9)	8,937	9,446
Employee future benefits (note 4)	15,434	15,152
Asset retirement obligation (note 6b)	214	205
	24,585	**24,803**
Net Assets		
Invested in broadcast rights and production costs	19,817	20,037
Invested in capital assets	10,853	10,840
Unrestricted	(4,089)	(5,137)
	26,581	**25,740**
Total Liabilities and Net Assets	**66,021**	**65,770**

Commitments and contingencies (notes 14 and 16)
See accompanying Notes to Financial Statements.

On behalf of the Board:

Chair

Director

Statement of Operations

For the year ended March 31, 2019

($000s)	**2019**	**2018**
Revenues		
Government operating grants (note 10)	40,046	40,046
TVO ILC and Mathify contracts (note 15a)	9,261	9,142
Earned revenue (note 12)	11,172	11,039
One-time pension funding (note 4)	900	-
Government project funding (note 11)	5,093	3,690
Amortization of deferred capital contributions (note 9)	590	670
	67,062	**64,587**
Expenses		
Content and programming	18,074	18,625
Technical and production support services	16,051	16,048
TVO ILC and Mathify contracts (notes 15b and 15c)	14,538	15,767
Management and general expenses	7,975	5,769
Employee future benefits (note 4)	2,886	(3,035)
Cost of other earned revenue (note 12)	2,976	2,943
Amortization of capital assets and accretion expense (note 6)	3,721	2,690
	66,221	**58,807**
Excess of revenues over expenses	**841**	**5,780**

See accompanying Notes to Financial Statements.

Statement of Changes in Net Assets

For the year ended March 31, 2019

($000s)	2019				
	Invested in Broadcast Rights and Production Costs	Invested in Capital Assets	Internally Restricted	Unrestricted	Total
Balance, beginning of year	**20,037**	**10,840**	**-**	**(5,137)**	**25,740**
Excess/(deficiency) of revenues over expenses	(6,999)	(3,311)	-	11,151	841
Invested in assets during the year	6,779	3,324	-	(10,103)	-
Inter-fund transfers (note 12)	-	-	-	-	-
Balance, end of year	**19,817**	**10,853**	**-**	**(4,089)**	**26,581**

($000s)	2018				
	Invested in Broadcast Rights and Production Costs	Invested in Capital Assets	Internally Restricted	Unrestricted	Total
Balance, beginning of year	**20,653**	**9,870**	**354**	**(10,917)**	**19,960**
Excess/(deficiency) of revenues over expenses	(7,529)	(2,023)	-	15,332	5,780
Invested in assets during the year	6,913	2,993	-	(9,906)	-
Inter-fund transfers (note 12)	-	-	(354)	354	-
Balance, end of year	**20,037**	**10,840**	**-**	**(5,137)**	**25,740**

See accompanying Notes to Financial Statements.

Statement of Cash Flows

For the year ended March 31, 2019

($000s)	2019	2018
Operating Activities		
(Deficiency) / excess of revenues over expenses	841	5,780
Add/(deduct) non-cash items:		
Amortization of capital assets (note 6)	3,721	2,682
Accretion ARO (note 6)	9	8
Amortization of deferred capital contributions	(590)	(670)
Amortization of broadcast rights and production costs	6,999	7,529
Employee future benefits expense	2,886	(3,414)
Loss / (gain) on disposal of capital assets	170	(3)
Net changes in non-cash working capital:		
Accounts receivable	59	81
Inventories	16	5
Prepaid expenses	(386)	66
Deferred revenue	984	1,176
Accounts payable and accrued liabilities	(1,356)	(373)
Contributions to employee benefit plans	(2,604)	(2,407)
Cash provided by operating activities	**10,749**	**10,460**
Capital transactions		
Broadcast rights additions	(6,779)	(6,913)
Capital asset additions	(3,305)	(4,212)
Proceeds from disposal of capital assets	3	10
Cash applied to capital transactions	**(10,081)**	**(11,115)**
Investing and financing transactions		
(Increase) short term investments	(8,619)	(2,827)
Interest	(347)	(151)
Current year's deferred capital contributions	1,562	1,195
Cash provided by investing and financing activities	**(7,404)**	**(1,783)**
Net (decrease) in cash position during the year	**(6,736)**	**(2,438)**
Cash and cash equivalents, beginning of year	**11,104**	**13,542**
Cash and cash equivalents, end of year	**4,368**	**11,104**

See accompanying Notes to Financial Statements.

Notes to Financial Statements
For the year ended March 31, 2019

1. AUTHORITY AND MANDATE

The Ontario Educational Communications Authority (the "Authority") is a Crown Corporation of the Province of Ontario that was created in June 1970 by the Ontario Educational Communications Authority Act (the "Act"). In accordance with the Act, the Authority's main objective is to initiate, acquire, produce, distribute, exhibit or otherwise deal in programs and materials in the educational broadcasting and communications fields. The Authority is licensed by the Canadian Radio-television and Telecommunications Commission ("CRTC") to broadcast English-language educational television programs. The broadcasting licence is subject to renewal by the CRTC and the current licence is for the period September 1, 2015 to August 31, 2022.

The Authority is a registered charitable organization which may issue donation receipts for income tax purposes. As a Crown Corporation of the Province of Ontario, the Authority is exempt from income taxes.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Accounting

The financial statements of the Authority have been prepared by management in accordance with Canadian Public Sector Accounting Standards for Government Not-for-Profit Organizations.

(b) Cash and Cash Equivalents

Cash includes balances with banks, net of any overdrafts. Cash equivalents consist of short-term, high-grade Canadian dollar investments maturing within 90 days.

(c) Inventories Held for Consumption

Inventories held for consumption, consisting of maintenance supplies and media tapes, are valued at cost where cost is determined on a first-in-first-out basis, net of an allowance for obsolescence.

(d) Capital Assets

Capital assets are recorded at cost less accumulated amortization. Capital assets are amortized on a straight line basis over the following terms beginning the year following acquisition:

Capital Assets	Amortization Period
Building	30 years
Computer Equipment	5 years
Computer Software	3-5 years
In-House Technical Equipment	7 years
Leasehold Improvements	5 years
Office Equipment	10 years
Office Furniture and Fixtures	15 years
Transmitters	17 years
Transmitters - Asset Retirement Obligation	17 years
Transmitter Monitoring Equipment	7 years
Vehicles	5 years

The Authority reviews the carrying amounts of its capital assets on an annual basis. When a capital asset no longer has any long-term service potential, the Authority will recognize an expense (write-down) equal to the excess of its net carrying amount over any residual value.

Work in progress is not amortized until the completed assets are placed into operation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(e) Revenue Recognition

1. The Authority follows the deferral method of accounting for grants and contributions whereby restricted grants, contributions and bequests are recognized as revenue in the year in which the related expenses are incurred. Unrestricted grants, contributions and bequests are recognized as revenue when received or receivable (if the amount to be received can be reasonably estimated and collection is reasonably assured).
2. Revenue from grants and contributions restricted for the purchase of capital assets is deferred and amortized over the same period of use as the related capital asset.
3. Revenue from the licensing of program material is recognized when the program material is delivered.
4. Individual donations are recorded on a cash basis. Contributions from corporate sponsors are recognized equally over the period the sponsorship program is delivered by the Authority.
5. Revenue from sponsorship is recognized when the content is broadcast or webcast.
6. Student fees for courses offered by TVO ILC ("ILC") and registration fees for General Education Development ("GED") are recognized as revenue at the time of enrolment.

(f) Employee Future Benefits

For all employee service up to December 31, 2017, the Authority accrues its obligations under employee defined benefit pension plans and the related costs, net of plan assets. The following accounting policies have been adopted:

1. The cost of pension benefits and other post-retirement benefits is determined by independent actuaries based on management's best estimate assumptions using the projected benefits method prorated on service.
2. Past service costs and any transitional asset or obligation are amortized over the expected average remaining service period of active plan members.
3. Actuarial gains and losses are recognized and amortized over the expected average remaining service period of active plan members.
4. The expected return on plan assets is based on the fair value of plan assets.

Effective January 1, 2018, eligible Authority employees are members of the Public Service Pension Plan (PSPP) and the Public Service Supplementary Benefits Account (PSSBA). The Authority accounts for its participation in the PSPP and PSSBA, which are multi-employer defined benefit pension plans, as defined contribution plans.

The Province of Ontario, who is the sole sponsor of the PSPP and PSSBA, determines the Authority's annual payments to the Plans and is responsible for ensuring that the pension funds are financially viable. Any surplus or unfunded liabilities arising from statutory actuarial funding valuations are not assets or obligations of the Authority. Therefore, the Authority's contributions are accounted for as if the plans were defined contribution plans with the Authority's contributions being expensed in the period they come due.

(g) Broadcast Rights and Production Costs

Broadcast rights and production costs are accounted for as follows:

- Current events and network promotion programs produced by the Authority are expensed in the year the costs are incurred.
- All other programs produced by the Authority and programs licensed under co-production, pre-buy and acquisition contracts are recorded at cost less accumulated amortization. Amortization is calculated on a straight line basis over the following periods:
    - Program licence acquired: term of contract
    - Program produced by the Authority: four years

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(h) Financial Instruments

The Authority's financial instruments are accounted for as follows:

- Cash and cash equivalents, including investments held for capital renewal, are measured at amortized cost.
- Accounts receivable are stated at amortized cost.
- Accounts payable and accrued liabilities are stated at cost.

(i) Asset Retirement Obligation

Liabilities are recognized for statutory, contractual or legal obligations, associated with the retirement of property, plant and equipment when those obligations result from the acquisition, construction, development or normal operation of the asset. The obligations are initially measured at fair value, determined using present value methodology, and the resulting costs capitalized into the carrying amount of the related asset. In subsequent periods, the liability is adjusted for the accretion of discount and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and the discount accretion is included in determining the results of operations. The Authority recognizes a liability for future decommissioning of its transmitter facilities.

(j) Measurement Uncertainty

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingencies at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Items requiring the use of significant estimates include employee future benefit obligations and useful life of capital assets and broadcast rights. Actual results could differ from those estimates.

(k) Prepaid Expenses

Prepaid expenses include, property tax, cleaning, hydro, software support and other prepaids and are charged to expense over the period the Authority is expected to benefit from the expenditure.

(l) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

3. FINANCIAL INSTRUMENTS

Cash and cash equivalents

The Authority's cash equivalents consist of short-term, high-grade Canadian dollar investments. These investments mature within 90 days and had an average yield of 2.05% (2018 – 1.4%). The cash equivalent amount is $4,367,531 (2018 - $11,104,000)

Short term investments

The Authority's short term investments consist of high-grade Canadian dollar investments that have a maturity date greater than 90 days. All the investments were purchased with a term of 1 year or less. The short-term amount is $20,740,000 (2018 – $11,774,000).

3. FINANCIAL INSTRUMENTS (CONT'D)

Accounts receivable

($000s)	2019	2018
TVO ILC earned revenue, donations, sales and licensing, tower rentals and transmitter maintenance fees	587	578
HST rebate	310	332
Others	14	60
	911	**970**

Operating line of credit

As part of its financial arrangements, the Authority negotiated a demand revolving line of credit with CIBC. The maximum available credit under the facility is $1.0 million (2018 – $1.0 million). The line of credit is unsecured and bears interest at the bank's prime lending rate. As at March 31, 2019, no amount (2018 – $0) was outstanding under the facility.

Risk disclosures

(a) Liquidity risk:

Liquidity risk is the risk that the Authority will not be able to meet its cash flow obligations as they fall due. The Authority manages its liquidity risk by monitoring its operating requirements and prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. The Authority is not exposed to significant liquidity risk.

(b) Credit risk:

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Authority is exposed to credit risk arising from its accounts receivable. Given the amount of the Authority's accounts receivable and past experience regarding payments, the Authority is not exposed to significant credit risk.

(c) Interest rate risk:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Due to the short-term nature of the Authority's financial instruments, their carrying value approximates fair value and as a result the Authority is not exposed to significant interest rate risk.

(d) Foreign currency risk:

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Authority maintains a U.S. dollar bank account. Its balance was not large enough at any time during the year to expose the Authority to significant currency risk.

4. EMPLOYEE FUTURE BENEFITS

Plan Merger and Curtailment

Effective January 1, 2018, the Authority's Main and Executive Pension Plans were merged with the Public Service Pension Plan (PSPP) and the Authority's Supplementary Retirement Plan was merged with the Public Service Supplementary Benefits Plan (PSSBP), (collectively, the "Merger").

The PSPP and PSSBP are contributory defined benefit plans. PSPP members receive benefits based on length of service and the average annualized earnings during the five consecutive years that provide the highest earnings prior to retirement, termination or death. The PSPP is funded by contributions from participating employers and members, and by the investment earnings from the Public Service Pension Fund. Contributions from members and employers are remitted to the Ontario Pension Board (OPB). The portion of these contributions that exceeds Income Tax Act (Canada) limits is transferred to the PSSBP.

4. EMPLOYEE FUTURE BENEFITS (CONT'D)

The Agency's full-time employees participate in the PSPP which is a defined benefit pension plan for employees of the Province and many provincial agencies. The Agency's annual payments of $2.111 million (2018 - $.572 million), are included in expenses of each department in the Statement of Operations and in employee benefits in the Note 13 (b).

As a result of the Merger, the Authority's plans have been curtailed to cease member contributions and freeze credited service effective December 31, 2017. The Authority was given consent by the Financial Services Commission of Ontario to transfer all defined benefits assets and liabilities to the PSPP and PSSBA on September 13, 2018. The Defined Contribution Pension Plan component of the Main Plan was closed on September 30, 2018.

Under the transfer agreement, TVO was required to pay any shortfall from changes in asset value between January 1, 2018 (the effective date of the merger) to the date of consent of asset transfer (September 13, 2018). This amount was $1.4M of which $0.9M was contributed by the Ministry of Education with the remainder coming from the Authority.

In addition, contributions were made to both the Main and Executive Plans to fund the solvency deficit. Contributions to the Main Plan ceased as of July 31, 2018 upon the filing of the January 1, 2018 actuarial valuation. Contributions to the Executive Plan ceased as of November 30, 2018 as the asset transfer to the PSPP and PSSBA occurred on December 12, 2018.

The Authority recorded the following (gain) / expense for the year:

($000s)	**2019**	**2018**
Related to the Authority's plan	629	2,920
Net actuarial gain due to Plan curtailment	2,257	(5,955)
Total Employee Future Benefit expense / net (gain)	**2,886**	**(3,035)**

Authority-sponsored pension and other post-employment benefit plans have the following components:

(a) Registered pension plans and Supplementary retirement plan:

- The Main Pension Plan and the Executive Pension Plan have been curtailed. Current transactions reflect this curtailment.

(b) Post-employment benefits plan:

- The Authority offers post-employment benefits such as health care, dental care, and life insurance on a shared cost basis to persons hired before January 1, 2018. This plan is no longer offered to staff hired on or after January 1, 2018.

The most recent actuarial valuation for funding purposes of the other post-employment benefits plans was performed as of January 1, 2019.

Information about the Authority's pension and other benefit plans is presented in the following tables.

4. EMPLOYEE FUTURE BENEFITS (CONT'D)

($000s)	Registered Pension Plans 2019	2018	Supplementary Retirement Plan 2019	2018	Post-employment Benefit Plan 2019	2018	Total 2019	2018
Plan deficit as of January 1:								
Accrued benefit obligation	-	100,306	-	2,056	12,128	13,217	12,128	115,579
Fair value of plan assets	-	(102,274)	-	-	-	-	-	(102,274)
	-	(1,968)	-	2,056	12,128	13,217	12,128	13,305
Balance of unamortized actuarial (gains)/losses as of January 1	-	-	-	-	3,402	1,966	3,402	1,966
Contributions – Jan 1 to Mar 31	-	(54)	-	-	(96)	(65)	(96)	(119)
Employee future benefits liability as at March 31	**-**	**(2,022)**	**-**	**2,056**	**15,434**	**15,118**	**15,434**	**15,152**

($000s)	Registered Pension Plans 2019	2018	Supplementary Retirement Plan 2019	2018	Post-employment Benefit Plan 2019	2018	Total 2019	2018
Expenses for the year:								
Defined benefit plan:								
Service cost (employer portion)	-	2,132	-	192	440	415	440	2,739
Amortization of actuarial (gains)/losses	-	(518)	-	(44)	(226)	(230)	(226)	(792)
Interest cost on accrued benefit obligation	5,338	5,674	46	64	484	472	5,868	6,210
Expected return on plan assets	(5,453)	(5,616)	-	-	-	-	(5,453)	(5,616)
Net actuarial gains on curtailment	2,367	(5,917)	(110)	(38)	-	-	2,257	(5,955)
Total defined benefit expense	2,252	(4,245)	(64)	174	698	657	2,886	(3,414)
Defined contribution plan expense	-	379	-	-	-	-	-	379
Total expenses	**2,252**	**(3,866)**	**(64)**	**174**	**698**	**657**	**2,886**	**(3,035)**
Contributions made to the plans:								
Pension plan contributions - Authority	47	2,241	419	-	276	250	742	2,491
Pension plan contributions - employees	-	809	-	-	-	-	-	809
Payments made from all the plans as of January 1:								
Pension benefits paid	4,412	4,959	368	-	-	-	4,780	4,959
Termination benefits paid	1,414	5,517	99	-	-	-	1,513	5,517

The significant assumptions adopted in measuring the employee benefit obligations and pension expenses are as follows:

	Registered Pension Plans 2019	2018	Supplementary Retirement Plan 2019	2018	Post-employment Benefit Plan 2019	2018
Discount rate to determine the accrued benefit obligation	N/A	5.75% to 6.00%	N/A	3.70%	3.80%	3.70%
Discount rate to determine the benefit cost	N/A	5.75% to 6.00%	N/A	3.60%	3.80%	3.60%
Expected investment return	N/A	5.75% to 6.00%	N/A	N/A	N/A	N/A
Pension indexation	N/A	2.00%	N/A	2.00%	N/A	N/A
Salary rate increase	N/A	2.00% yr 1, 2.50% thereafter	N/A	2.00% yr 1, 2.50% thereafter	N/A	N/A
Health cost rate increase	N/A	N/A	N/A	N/A	4.5%	4.50%
Drug cost rate increase	N/A	N/A	N/A	N/A	5.9%	6.95%
Dental cost rate increase	N/A	N/A	N/A	N/A	4.5%	4.50%
Employee average remaining service lifetime (years)	N/A	9 to 11	N/A	9	10	11

The drug cost rate increase assumption is expected to decrease to 4.5% by 2033.

4. EMPLOYEE FUTURE BENEFITS (CONT'D)

Defined benefit plan assets as at January 1 measurement date consisted of:

	Percentage of Total Fair Value of Plan Assets	
	2019	**2018**
Asset category		
Equity securities	N/A	57%
Debt securities	N/A	37%
Real estate fund	N/A	6%

The actual investment return on pension plan assets was N/A in 2019 (2018 – 7.2%).

5. INVESTMENTS HELD FOR CAPITAL RENEWAL

To ensure that the Authority's technical capital assets keep pace with technological changes and can be maintained or replaced when needed, the Capital Renewal Fund was established in 1984. Up to fiscal 2008/09, the Authority set aside up to 2% of the funding received as a contribution to the Capital Renewal Fund. Available funds are invested in short-term deposits maturing within 365 days that earned an average interest rate of 1.84% (2018 – 1.3%) during the fiscal year. The changes in the fund are as follows:

($000s)	**2019**	**2018**
Balance, beginning of year	5,176	5,112
Purchase of capital assets	(1,562)	-
Interest earned	81	64
	3,695	**5,176**

6. CAPITAL ASSETS AND ASSET RETIREMENT OBLIGATION

(a) Capital Assets

Capital assets consist of the following:

($000s)			**2019**			**2018**
	Cost	**Accumulated Amortization**	**Net Book Value**	**Cost**	**Accumulated Amortization**	**Net Book Value**
Land	186	-	186	186	-	186
Building	1,988	1,943	45	1,988	1,939	49
Transmitters	7,221	5,138	2,083	7,179	5,025	2,154
Transmitters - asset retirement obligation	557	480	77	557	472	85
Transmitter monitoring equipment	2,050	2,013	37	2,061	1,897	164
In house technical equipment	21,470	19,195	2,275	20,758	19,191	1,567
Leasehold improvements	9,682	9,079	603	9,559	8,868	691
Computer equipment	6,433	5,297	1,136	6,593	5,184	1,409
Office furniture and fixtures	2,107	1,689	418	2,106	1,580	526
Office equipment	175	175	-	175	175	-
Vehicles	306	189	117	303	177	126
Computer software	12,131	4,227	7,904	10,785	3,430	7,355
Work-in-progress – transmitters	24	-	24	-	-	-
Work-in-progress – in-house tech	13	-	13	-	-	-
Work-in-progress – software	-	-	-	1,195	-	1,195
Total	**64,343**	**49,425**	**14,918**	**63,445**	**47,938**	**15,507**

6. CAPITAL ASSETS AND ASSET RETIREMENT OBLIGATION (CONT'D)

Amortization expense for the year was $3,721,373 (2018 - $2,681,623) and is included in Amortization of capital assets and accretion expense in the Statement of Operations.

(b) Asset Retirement Obligation

The Authority recognized a liability for future decommissioning of its transmitter and low power repeat transmitter (LPRT) facilities which was required under their respective leases. In determining the fair value of its asset retirement obligations, the Authority discounted the associated cash flows at credit-adjusted risk-free rates. The total undiscounted amount of the estimated future obligations is $316,000 (2018 – $316,000).

($000s)	2019	2018
Opening balance	205	196
Accretion expense	9	9
Closing balance	**214**	**205**

7. BROADCAST RIGHTS AND PRODUCTION COSTS

Broadcast rights and production costs consist of the following:

($000s)			2019			2018
	Cost	Accumulated Amortization	Net Book Value	Cost	Accumulated Amortization	Net Book Value
Broadcast rights and completed productions	78,728	62,371	16,357	72,240	55,372	16,868
Work in progress	3,460	-	3,460	3,169	-	3,169
	82,188	**62,371**	**19,817**	**75,409**	**55,372**	**20,037**

Amortization expense for the year was $6,999,075 (2018 – $7,529,020) and is included in content and programming expense.

8. DEFERRED REVENUE

($000s)	2019	2018
TVO ILC – Ministry of Education grant and provincial project funding (note 15)	3,879	2,720
Funding for TVO ILC – transition to Virtual Learning Environment (note 11)	1,024	1,716
Accessibility for Ontarians for Disability Act project funding	46	47
Bequest (note 12)	-	69
Gift to be utilized for Local Hubs (note 12)	1,240	1,208
Individual contributions greater than $100,000	583	-
Transmitter tower rental and maintenance	173	158
Sponsorship revenue	134	164
Other	62	75
	7,141	**6,157**

Expenditures related to the above deferrals, except for the bequest, have been budgeted for the 2020 fiscal year.

9. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent contributions received for the purchase of capital assets and are recorded as revenue (amortization of deferred capital contributions) in the Statement of Operations when the related capital assets are amortized. The changes in the deferred contributions balance are as follows:

($000s)			**2019**
	Unamortized Capital Contributions	Unspent Funds	Total
Deferred capital contributions, beginning of year	**4,270**	**5,176**	**9,446**
Davis Studio rebuild	1,084	(1,084)	-
Media archive tape library	174	(174)	-
CN Tower transmitter replacement	280	(280)	-
600MHz transmitter line replacement	24	(24)	-
Interest earned	-	81	81
Amortization of deferred capital contributions to revenue	(590)	-	(590)
Deferred capital contributions, end of year	**5,242**	**3,695**	**8,937**

($000s)			**2018**
	Unamortized Capital Contributions	Unspent Funds	Total
Deferred capital contributions, beginning of year	**3,745**	**5,112**	**8,857**
Mathify website rebuild (note 15)	1,095	-	1,095
Student record system (note 15)	100	-	100
Interest earned	-	64	64
Amortization of deferred capital contributions to revenue	(670)	-	(670)
Deferred capital contributions, end of year	**4,270**	**5,176**	**9,446**

10. GOVERNMENT OPERATING GRANTS

($000s)	**2019**	**2018**
Ontario Ministry of Education		
Base grant	38,446	38,446
Capital maintenance grant	1,600	1,600
	40,046	**40,046**

11. GOVERNMENT PROJECT FUNDING

($000s)	**2019**	**2018**
Provincial project funding		
Ministry of Education		
Accessibility for Ontarians with Disabilities Act funding	401	350
Funding for operations of Over the Air Transmitters	1,000	-
Funding for TVO ILC – transition to Virtual Learning Environment	4,716	5,056
Funding for TVO ILC – transition to Virtual Learning Environment deferred (note 8)	(1,024)	(1,716)
Total government project funding	**5,093**	**3,690**

12. EARNED REVENUE AND COST

($000s)			2019			2018
	Revenue	Cost	Net Revenue	Revenue	Cost	Net Revenue
Individual and corporate donations and sponsorships	5,304	2,976	2,328	5,767	2,943	2,824
Donald Pounder bequest (a)	69	-	69	19	-	19
Green Family gift (b)	896	-	896	558	-	558
TVO ILC earned revenue	2,720	-	2,720	2,685	-	2,685
Tower rental and transmitter maintenance	1,053	-	1,053	1,044	-	1,044
Interest income	572	-	572	402	-	402
Sales and licensing	128	-	128	131	-	131
Property tax rebate program for charities	247	-	247	219	-	219
Asset disposal	3	-	3	10	-	10
BDU affiliate fees	101	-	101	99	-	99
Cancellation fee received	-	-	-	75	-	75
Others	79	-	79	30	-	30
	11,172	**2,976**	**8,196**	**11,039**	**2,943**	**8,096**

(a) Donald Pounder Bequest

During the year ended March 31, 2014, the Authority was informed that it was a beneficiary of the estate of a TVO viewer. A total bequest of $2,592,000 (2016 – $37,000, 2015 - $127,000, 2014 - $2,428,000) was received. The donor stipulated in his will that 25%, or $648,000 (2016 - $10,000, 2015 - $32,000, 2014 - $606,000) of the bequest be applied toward *The Agenda* program. This restricted portion of the bequest is included in Deferred revenue in the Statement of Financial Position.

The Authority had internally restricted the remaining 75%, or $1,944,000 (2016 - $27,000, 2015 - $95,000, 2014 - $1,822,000), of the bequest for new projects or enhancement of existing products or services as approved by the Board of Directors.

The remaining Bequest revenue of $69,000 was recognized in the Statement of Operations in fiscal 2019.

Total bequest revenue has been accounted for as follows:

($000s)			2019			2018
	Restricted	Internally Restricted	Total	Restricted	Internally Restricted	Total
Bequest balance, beginning of year	69	-	69	88	354	442
Utilization of bequest	(69)	-	(69)	(19)	(354)	(373)
Bequest balance, end of year	**0**	**-**	**0**	**69**	**0**	**69**

(b) Green Family Gift to be Utilized for Local Hubs

In December 2016, the Authority received a $2,000,000 gift to be utilized in the set up and operation of 4 journalistic local hubs ("Local Hubs") in the province to provide in-depth current affairs journalism in regions across Ontario. An additional $2,000,000 was pledged by the Barry and Laurie Green Family Charitable Trust and Goldie Feldman in fiscal 2019 and the contribution received to date was $833,000. Revenue will be recognized when expenditures are incurred for the set up and operation of the Local Hubs. There were expenditures of $896,000 for the year ended March 31, 2019 (2018 - $558,000).

($000s)	2019	2018
Balance, beginning of year	1,208	861
Contributions received – Green Foundation	833	750
Contributions received – Individual Donor gifts	95	155
Utilization of gift	(896)	(558)
Balance, end of year	**1,240**	**1,208**

13. EXPENSES

(a) Allocated Expenses

The Authority allocates certain general expenses to major activities on the following bases:

Building cost – based on floor area occupied by the activity
Cost of mailing, shipping and printing – based on usage

Total general expenses allocated to major functional groups are as follows:

($000s)	2019	2018
Current affairs, documentaries and digital learning	1,466	1,604
Technical and production support services	1,040	922
TVO ILC	707	931
Management and general	430	493
Cost of other earned revenue	72	77
	3,715	**4,027**

(b) Expenses by Type

The Statement of Operations reports on expenses by activity. Expenses by type during the fiscal year are as follows:

($000s)	2019	2018
Salaries and wages	32,246	33,862
Employee benefits	9,637	6,553
Licences and other	7,375	7,992
Facilities	4,618	4,818
Employee future benefits	2,886	(3,035)
Other services	2,351	1,948
Transportation and communication	1,842	2,013
Advertising	1,241	1,560
Supplies and equipment	295	406
Amortization of capital assets and accretion expense	3,730	2,690
	66,221	**58,807**

14. COMMITMENTS

The Authority has entered into operating leases covering transmission facilities, offices, warehouses and equipment. Future lease payments are as follows:

Year ending March 31 ($000s)	Head Office Space	Others	Total
2020	1,297	1,043	2,340
2021	1,275	705	1,980
2022	1,267	377	1,644
2023	1,307	104	1,411
2024	1,335	-	1,335
2025 to 2027	4,562	-	4,562
	11,043	**2,229**	**13,272**

The lease of head office space expires on August 31, 2027 with options to extend the lease to August 31, 2047.

15. TVO ILC AND MATHIFY

TVO ILC provides a wide range of distance education courses, in English and in French that allow students to earn secondary school diploma credits, upgrade their basic skills, or study for personal development. The General Education Development testing (high school equivalency) is also available.

TVO Mathify provides a seamless school-to-home learning experience for learners with free 1:1 online afterschool math tutoring with an Ontario Certified Teacher. It also offers educators an enriched online classroom tool that enables interactive math lessons and activities, personalized learning and easy sharing between teachers, students and tutors to facilitate seamless learning and math support for students.

TVO ILC receives funding for these activities pursuant to contracts with the Ministry of Education to provide services. The portion of the funding that has been identified for specific projects is deferred until the related expenses have been incurred.

a) TVO recognized the following revenue in respect of these contracts:

($000s)	**2019**	**2018**
TVO ILC and Mathify Contracts:		
Ministry of Education TVO ILC contract	6,420	6,420
Mathify contract	4,000	4,000
Capital expenditure – deferred (note 9)	-	(1,195)
Funding deferred from prior year (note 8)	2,720	2,637
Funding deferred to a future year (note 8)	(3,879)	(2,720)
TVO ILC and Mathify grant and project funding recognized	**9,261**	**9,142**

b) TVO ILC and Mathify incurred the following non-project operating expenses:

($000s)	**2019**	**2018**
TVO ILC and Mathify Expenses during the year:		
Salaries and benefits	8,929	9,296
Transportation and communication	242	236
Services	326	584
Allocated general expenses (note 13)	707	931
Licences	428	522
Supplies, equipment and others	214	858
Total TVO ILC and Mathify expenses	**10,846**	**12,427**

c) During the year, TVO ILC incurred expenses in connection with the transition to the Virtual Learning Environment. Funding for this project was provided by the Ministry of Education and is reported in Government Project Funding (note 11):

($000s)	**2019**	**2018**
TVO ILC Adoption and preparation for new learning environment	**3,692**	**3,340**

Direct expenses related to the funding deferred to a future year have been budgeted for the 2020 fiscal year.

16. CONTINGENCIES

Contingencies refer to possible legal claims that have been made by or against the Authority, the ultimate outcome of which cannot be predicted with certainty. Management does not expect that the outcome of the claims against the Authority will have a material and adverse effect on its results and does not believe any provisions for losses are necessary at this time. No amounts have been recognized in the accounts for claims made by or against the Authority. Any settlements will be accounted for at the time of settlement.

17. RELATED PARTY TRANSACTIONS

The Authority is a Crown Corporation of the Province of Ontario and is therefore a related party to other organizations that are controlled by or subject to significant influence by the Province. Specifically, the Authority received revenue from Ontario school boards for TVO ILC course fees and sales of educational materials. These transactions were recorded at exchange amounts agreed to by the related parties.

Non-grant revenue received from related parties during the year are as follows:

($000s)	**2019**	**2018**
School boards	**521**	**436**

18. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the basis of the financial statement presentation adopted in the current year.

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