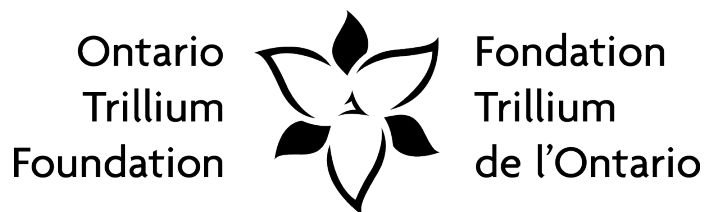


Creating lasting impact



Ontario
Trillium
Foundation

Fondation
Trillium
de l'Ontario

An agency of the Government of Ontario
Un organisme du gouvernement de l'Ontario

2022–2023 Annual Report

Board Approved: July 14, 2023

As non-profits in Ontario steadily rebuild in the wake of the pandemic, we are proud to share how the Ontario Trillium Foundation has remained steadfast in its support for the sector and played a critical role in supporting local organizations and communities.

In this report, we share the impact of OTF funding.

We remain committed to addressing the evolving needs of non-profits and providing meaningful support for their continued success.

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Our Mission

Our mission is to build healthy and vibrant communities throughout Ontario by investing in community-based initiatives and strengthening the impact of Ontario's non-profit sector.

Our Values and Guiding Principles

Our values direct our activities and shape our culture. They are reflected by our volunteers and staff in their actions and relationships.

- We act with integrity and fairness.
- We provide outstanding customer service.
- We lead change that matters to communities.
- We pursue excellence in all we do.
- We improve through knowledge and learning.
- We build trust through transparency and accountability.
- We pursue diversity, equity, and inclusion in everything we do.

Message from the Chair and CEO

Dear Supporters and Community,

As the Ontario Trillium Foundation reflects on the past year, we are proud to have played a vital role in supporting the non-profit sector across Ontario.

This year, OTF invested over \$112 million in community grants and partnerships. These funds have been instrumental in building resilience, capacity, sustainability, learning, engagement, and resources for organizations, enabling them to be there for the people of Ontario when they need it most.

We continue to adapt to the evolving needs of the non-profit sector. We understand the importance of addressing the "new normal" for organizations and communities, providing stability and adapting to the changing landscape. Providing relevant funding programs benefits communities and has a tangible impact on the lives of individuals.

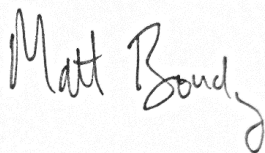
None of this work would be possible without the dedication and passion of our incredible staff and volunteers. Their commitment and hard work have been the driving force behind our achievements.

We would also like to express our appreciation to the Ontario government and our funding ministries, the Ministry of Tourism, Culture and Sport, and the Ministry of Children, Community and Social Services. Their continued support and collaboration have been instrumental in the achievements we have attained together.

Finally, we want to recognize the outstanding work of the community-based organizations that tirelessly support thousands of Ontarians in so many diverse ways. It is through their hard work that collectively we are able to make a lasting impact on the lives of individuals and communities across the province.

As we embrace the future with optimism, we remain steadfast in our commitment to building a strong, vibrant, and resilient Ontario. Together, we will continue to make a difference.

With gratitude,



Matthew Bondy
Chair

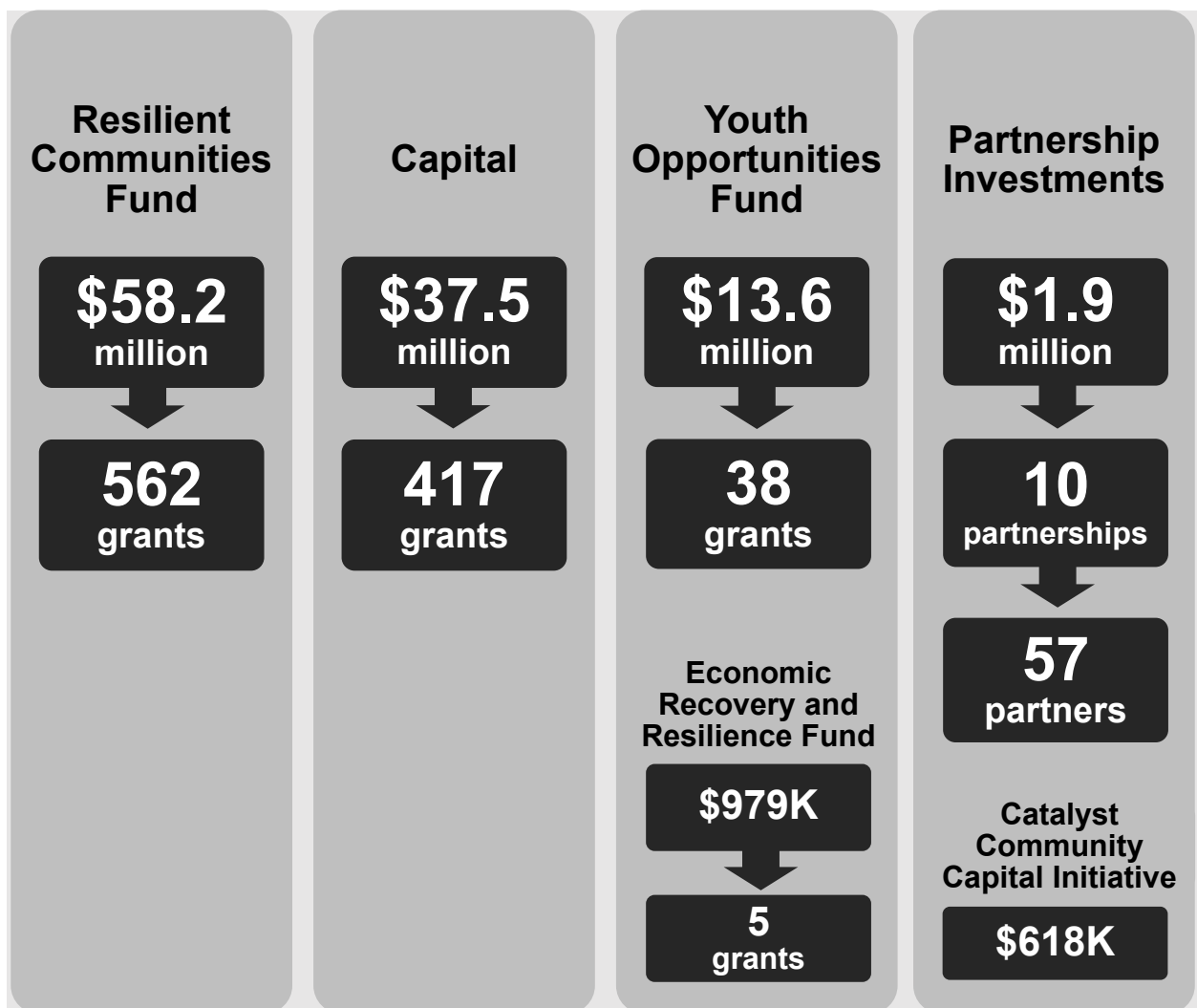


Katharine Bambrick
Chief Executive Officer

OTF at a Glance

2022–2023

The Ontario Trillium Foundation is an agency of the Government of Ontario and one of Canada's leading granting foundations. Our investments in community non-profits help influence and enrich the cultural and economic landscape of communities across the province. This year OTF invested more than \$112 million into community organizations and partnerships through the following programs:



300+

volunteers

bring local knowledge and diverse perspectives to grant application assessments

2,310+

active (ongoing) grants,
a combined investment of

\$290 million

Grant Investment Streams

Our primary focus lies in investing in community-based initiatives that contribute to a healthy, vibrant and resilient Ontario — today and in the future.

Resilient Communities Fund

Now in its third year, the Resilient Communities Fund was launched in 2020-2021 to help the non-profit sector rebuild capacity and recover.

Building on its initial success, the fund underwent a strategic shift in its second year, transitioning from stabilization and capacity-building to meeting our communities' evolving needs. With its flexible funding, the Resilient Communities Fund supported new approaches to program and service delivery, essential equipment procurement, renovations and other necessary adaptations.

In 2022-2023, the fund provided support to community-based organizations that needed funding to recover, enhance their capacity, foster resilience, and ensure long-term stability.

This year, the fund has helped empower the non-profit sector to strengthen its capacity to be more resilient and better able to adapt. It enabled organizations to respond to changing community needs and evolve their strategies and plans to ensure the uninterrupted delivery of essential programs and services.

By embracing the challenges of the present and planning for future uncertainties, the Resilient Communities Fund has helped to bolster the resiliency of our grantees.

Capital Stream

By investing in community infrastructure, we help organizations create environments that are conducive to collaboration, learning, and engagement where Ontarians can thrive.

Through capital grants, OTF supports impactful projects that contribute to the betterment of communities by helping organizations purchase equipment, build new spaces, or complete renovations, retrofits or repairs. By enabling the improvement and construction of community spaces, capital stream grants are helping meet Ontarians' evolving needs. What's more, OTF also supports initiatives that leverage tech solutions that maximize the impact and reach of programs and services.

Youth Opportunities Fund

The Youth Opportunities Fund offers grants and capacity-building support to grassroots groups and community-based collaboratives working to improve the wellbeing of children, youth and families who face systemic barriers, with a particular focus on Indigenous and Black communities. OTF administers the Youth Opportunities Fund on behalf of the Ministry of Children, Community and Social Services. Since 2013, the Youth Opportunities Fund has provided more than \$110 million in funding to 353 groups across the province, making an impact on more than 300,000 people.

The Youth Opportunities Fund provides grants through three investment streams:

Youth Innovations

Grants that help youth-led grassroots groups and youth-adult partnerships with the resources they need to design and deliver inspiring solutions to issues that matter to them.

Family Innovations

Grants that help grassroots groups deliver culturally anchored projects that empower and support parents, guardians and caregivers.

System Innovations

Grants that support collaboratives working to strengthen the quality and responsiveness of systems so they work better for youth facing systemic barriers.

Economic Recovery and Resilience Fund

Administered by the Youth Opportunities Fund on behalf of the Ministry of Citizenship and Multiculturalism, and in alignment with the vision of the Ontario government's Black Youth Action Plan, the \$1 million fund targeted Black-led and Black-focused organizations outside the GTA. Through one-time, two-year grants, this initiative supported locally developed projects across Ontario with a focus on empowering Black children, youth and young adults at various stages of their lives and careers so they can forge individual pathways to success.

Eligible projects helped to:

- build skills and knowledge
- create opportunities for safe, meaningful work
- provide access to relevant networks

Action Areas

These action areas align with the sectors OTF is mandated to fund: arts and culture, the environment, sports and recreation, and human and social services. They are based on long-term indicators of community wellbeing defined in the Canadian Index of Wellbeing (CIW).

Active People

Fostering more active lifestyles

Connected People

Building inclusive and engaged communities together

Green People

Encouraging people to support a healthy and sustainable environment

Inspired People

Enriching people's lives through arts, culture and heritage

Promising Young People

Supporting the positive development of children and youth

Prosperous People

Enhancing people's economic well-being

40 years of granting

The Ontario Trillium Foundation commemorated its 40th anniversary on Nov. 17, 2022, as an opportunity to look back and celebrate its impact on communities. Since 1982, OTF has been investing in the transformative work of Ontario's non-profit organizations, improving the well-being of communities throughout the province.

Over the course of four decades, OTF's unwavering commitment has resulted in more than \$2.6 billion invested across 28,000+ grants, cultivating meaningful social and economic progress across Ontario. By focusing on people and communities, OTF continues to drive positive change, helping to foster a healthy and vibrant Ontario.

Established to support social service organizations, OTF launched on Nov. 17, 1982, with an initial budget of \$15 million. In 1983, the first round of grants was awarded, benefiting 15 deserving organizations and setting the stage for the impactful work that would follow. Over the years, we have continued to engage with the non-profit sector, delivering grants and essential support to help organizations fulfill their mandates and address critical needs. As the sector evolved, so did we, by remaining a trusted partner, and helping to create lasting impact.

From east to west, north to south, non-profit organizations in communities across the province operate for the good of all Ontarians. They deliver essential programs and services to meet the needs of our diverse communities.

- 10.7 million sq ft of infrastructure has been built or improved for community space.
- More than \$300 million has been invested in non-profit organizations impacted by COVID-19.
- 80,000 people have received training, gained employment or became entrepreneurs.
- \$86.1 million has been invested into diverse communities including Indigenous, Black, Francophone and 2SLGBTQIA+ programs.

Additionally, recognizing the immense challenges brought on by the COVID-19 pandemic, we have also invested \$300 million through the Resilient Communities Fund and in 2021-2022, the Community Building Fund, into organizations directly impacted by the crisis, ensuring their sustainability and ability to continue serving the community.

The Ontario Trillium Foundation would like to thank the Ontario government for its ongoing support of the province's non-profit sector and the trust it bestows in OTF over the last forty years, to deliver community grants to non-profits in Ontario. We would also like to express our deep gratitude to OTF volunteers and staff for their dedication to the province's non-profit organizations and the many communities they serve.

Key Milestones

A shared vision

1982

Formed on November 17, 1982, The Trillium Foundation is established to support social services organizations in Ontario with an **initial budget of \$15 million**.

1983

First year, first grants: With funding from the Ministry of Tourism and Recreation, OTF awards its first round of granting – investing in **15 social service organizations**.

1994

Updated mission: To work with others to create conditions of social progress for people in Ontario who are socially or economically disadvantaged.

By 1994, OTF has invested over **\$195 million** into communities and wins the **Canada Award for Excellence**.

Impact and Collaboration

1999

Growth of mandate: Funding from the Ontario government **increases to \$100 million** to further support the non-profit sector. OTF expands eligibility to include organizations in the arts, culture, sports, recreation, and the environment sectors, as well as increases funding to rural communities.

2013

OTF grows its granting impact: OTF begins to administer the Youth Opportunities Fund on behalf of the Ministry of Children and Youth Services (now the Ministry of Children, Community and Social Services). The fund improves the wellbeing of children, youth, and families facing systemic barriers, with a focus on Black and Indigenous communities.

Since 2013, the Youth Opportunities Fund supports 315 grassroots groups and community collaboratives with close to \$96 million in funding, benefitting 300,000 people.

Adapt and Respond

2015

Renewed Investment Strategy:

OTF's new Investment Strategy allows us to make strategic investments through our granting - making a deeper impact in Ontario across hundreds of projects annually.

Rebuild and Recover

2020

Supporting Ontario's recovery: COVID-19 recovery support is essential for the non-profit sector as many organizations struggle to meet organizational and community needs.

- OTF launches the Resilient Communities Fund to support Ontario's non-profit sector as it rebuilds its capacity from the impacts of COVID-19.
- On behalf of the Ontario government, OTF delivers the \$105 million Community Building Fund to support Ontario's recovery from the impacts of COVID-19. The fund supports organizations in the arts and culture, heritage, tourism, sport and recreation sectors to remain viable and support needed capital upgrades and improvements.

State of the Non-profit Sector

In 2022, as Ontario moved toward recovery, non-profit organizations continued to cope with the lasting impact of the COVID-19 pandemic. The State of the Sector survey¹ (conducted June 2022) revealed the following:

1. Financial forecasts of Ontario non-profit organizations remained alarming. Over a third of non-profit organizations (34 per cent) reported they were unable to sustain for more than 12 months.
2. Demand for non-profits services is higher than ever before. Almost three-quarters of organizations (74 per cent) experienced increased demand for services in 2022.
3. Non-profits faced the dual challenge of escalating expenses driven by inflation and rising employment costs, at the same time as a decrease in donations and earned income.
4. Two-thirds of Ontario non-profits experienced staffing challenges. Organizations pointed to staff burnout and a skills shortage (lack of candidates with required skill sets) as the main factors affecting their ability to recruit and retain staff.
5. Two-thirds of non-profits lost volunteers over the past year and had difficulty recruiting new volunteers or getting previous ones to return.
6. Half of non-profits had to scale back programming due to staffing and volunteer shortages.

State of Communities

While the recovery of jobs and businesses in the province was slowly approaching pre-pandemic levels, 2022 proved challenging for many communities:

- The cost of living increased at a rapid rate (just over eight per cent in June, for example).
- Housing continued to be a pressing concern, accompanied by food insecurity and the need for income support.
- Physical activity levels plummeted among children and youth, due to limited access to school and community-based programs during the more than two years of the pandemic.
- Mental health, particularly among young people, remained a major issue magnifying the importance of targeted support.
- The loss of social connections and community engagement reverberated throughout communities, significantly affecting overall quality of life.

Ongoing demand for support from non-profits

Demand for funding to support recovery and resilience remained high, not only from non-profit organizations striving to sustain, but also from the communities relying on their vital services. Non-profits play a critical role in meeting the needs of Ontarians, and the importance of ongoing support to help them continue to serve their communities.

Looking forward

Throughout the past two-and-a-half years, the non-profit sector has demonstrated agility and resilience in navigating a multitude of challenges. These organizations have adapted to evolving circumstances, continuously addressing the needs of the communities they serve.

In 2023 we are seeing a shift in focus to adapting to a "new normal". As we enter the next phase of recovery from the pandemic, OTF is committed to helping non-profit organizations thrive by

¹ Conducted by the Ontario Nonprofit Network

supporting them as they navigate this transition. By fostering collaboration, innovation and adaptability, OTF aims to empower non-profit organizations to create sustainable, impactful change for the betterment of communities across Ontario.

Review of Achievements

2022–2023

OTF achievements are guided by the three strategic goals and supporting objectives as set out in our annual business plan. Here is what we achieved in 2022-2023:

Goal 1:

Deliver grants that improve the lives of Ontarians

Objective: Invest granting budget into Ontario communities in line with OTF's investment strategy

Resilient Communities Fund

Building Resilience

The Resilient Communities Fund provided critical support to organizations as they continue to navigate ongoing challenges and uncertainties. Demand for these grants remained very high in 2022-2023 as organizations strive to adapt, reimagine and innovate in response to changing circumstances. A total of 3,188 applications were received over two deadlines, requesting \$370,501,300 in funding. This equates to a demand ratio of \$7.16 in requests for every dollar granted.

OTF awarded 562 grants, making a total investment of \$58,166,200 to support non-profit organizations throughout Ontario. Notably, OTF saw an increase in submissions from diverse groups, including 2SLGBTQIA+, women, Black and racialized, Indigenous and Francophone communities.

The Resilient Communities Fund has been instrumental in strengthening community resilience and empowering organizations to continue their work to create positive change.

The financial support and resources provided by the fund have enabled organizations to adapt, recover and continue serving their communities amid the ongoing impacts of the COVID-19 pandemic. Grantees used these funds for projects with multiple projected outcomes:

Expand previously adapted programs and services to meet the changing needs of the community because of COVID-19

Examples: Continue program/service previously adapted to meet needs arising from COVID-19, scale access to program/service previously adapted to meet needs arising from COVID-19, continue programs meeting a community need arising from COVID-19, improve quality of programs already being delivered

50%

Develop and implement medium to long-term plans to address new organizational needs related to COVID-19 and/or prepare for change such as: revenue generation, strategic planning, research and development, and resource, knowledge and data sharing

48%

Examples: Organizational training and coaching, strategic planning and implementation, operational planning, reopening planning, develop fundraising plans, strategic planning for mergers, seek opportunities for public-private partnerships and social finance

Adapt or add-new program and service delivery to meet the changing needs of the community because of COVID-19

46%

Examples: Examples: adapted programs, identify new health and safety processes and required personal protective equipment, technology supports, staffing and volunteer recruitment and training

Provide supports to staff and volunteers to adapt to organizational changes related to COVID-19

22%

Examples: Mental and physical health and wellbeing supports, peer learning, professional development, networking

Meet public health guidelines, safely deliver programs and services and/or prepare for future disruptions through the purchase of necessary equipment and/or technological infrastructure

22%

Examples: Identify fundraising and financial technology resource, equipment to meet changing technology, or convert to cloud-based data systems to enable business continuity in future work disruptions, procure technology to effectively transition between office and home working conditions, planning and/or procurement needed to meet relevant public health standard

Note: Percentages do not total 100%, as grantees could select more than one outcome.

Capital Grants

Investing in vital community infrastructure

Capital grants help non-profit organizations address community needs by improving the infrastructure necessary for thriving communities. For example, these grants play a vital role in helping non-profits purchase equipment, construct new spaces, or undertake renovations, retrofits or repairs to community spaces. Grant help to enhance access to community spaces, facilities, programs, activities and services and enable residents to fully participate in the life of their communities.

In 2022-2023, OTF received 1,332 applications amounting to \$124,671,100 in funding requests. To support these critical needs, 417 grants were awarded, valued at \$37,453,100.

Youth Opportunities Fund

Supporting Ontario's children, youth and families

Since it launched in 2013, the Youth Opportunities Fund (YOF) has awarded close to \$110 million, supporting 353 projects dedicated to enhancing the well-being of youth and families facing barriers across Ontario.

This year, a total of \$13.5 million was awarded to 38 projects dedicated to helping children youth and their families overcome systemic barriers that limit access to necessary social and financial supports. Funds were invested across the YOF's three streams:

Youth Innovations	Family Innovations	System Innovations
19 grants \$6,126,300	14 grants \$4,466,100	5 grants \$2,955,900

Across the fund's three streams, 266 Expressions of Interest and grant applications were received, totalling \$88.4 million in funding requests. Among them:

- 233 Expressions of Interest were received for Youth Innovations and Family Innovations,
- 33 grant applications for Systems Innovations.

This year's YOF grants are projected to have an impact on 7,590 youth, parents, guardians, and caregivers throughout the province. Grants were awarded to create safe spaces for youth to build community and cultural connections, to provide parents and caregivers with the support they need to ensure the well-being of their families, and to youth entering the labour market and transition to sustainable career pathways.

Just over 14 per cent of the funds supported children and youth in northern and remote communities. Furthermore, Indigenous-led and Black-led organizations accounted for 52.6 per cent and 18.4 per cent respectively of all new YOF grantees.

Where a majority of funds were invested:

- 52.6% Indigenous-led organizations
- 18.4% Black-led organizations
- 14.5% Children and youth in northern and remote communities

Economic Recovery and Resilience Fund

The funding provided by the Economic Recovery and Resilience Fund empowered locally developed projects to strengthen ongoing economic resilience for Black children, youth, and young adults at various stages in their lives and careers. A total of \$979,000 was invested in five grants, contributing to a more equitable and prosperous future for Black communities across the province.

Snapshot: Black History Ottawa

Black History Ottawa was awarded \$197,000 over two years to deliver a culturally relevant personal development and academic mentoring program, benefiting 40 Black teens (aged 15-19) annually in Ottawa. This program is designed to instill confidence among participating Black youths, to give them the opportunity to build stronger connections, and to excel in school and in the job market. The anticipated outcomes include improved grades, expanded networks, and enhanced employability skills.

Grant Spotlights

Throughout Ontario, grantees are making an impact in their communities. These grant spotlights reflect the diversity of projects across our grant streams.

1) A Capital grant of \$106,400 was awarded to the **Municipality of Machin*** to install an accessible playground and fitness equipment.

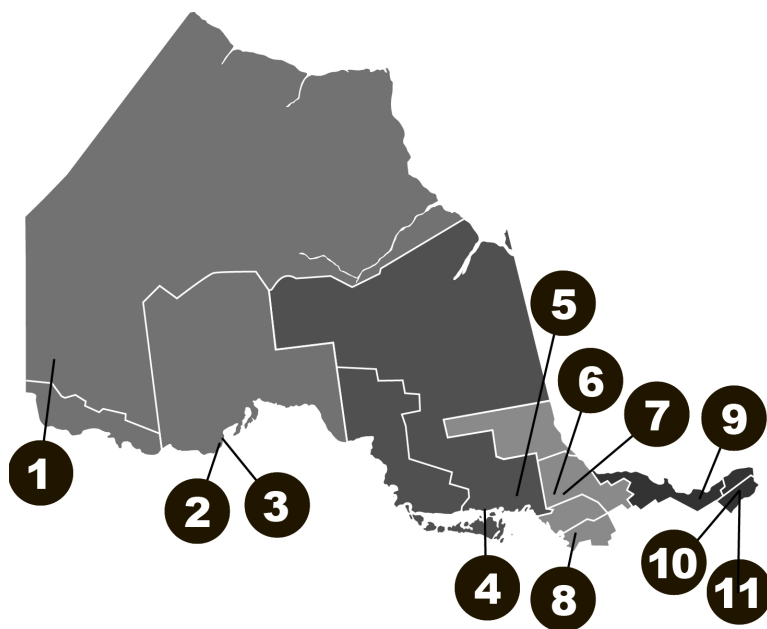
Catchment: Northwestern

2) **Nishnawbe-Aski Legal Services Corporation** was awarded a \$121,500 Resilient Communities Fund grant to purchase equipment to help deliver safe in-person services.

Catchment: Northwestern

3) A \$500,000 YOF Youth Innovations grant will help **Neechee Studio** deliver art and cultural workshops for Indigenous youth.

Catchment: Northwestern



4) **Eshki-nishnaabemjig** received a \$254,400 YOF Family Innovations grant for an Anishinaabemow and cultural immersion program to support language skills.

Catchment: Algoma, Cochrane, Manitoulin & Sudbury

5) A \$148,400 Resilient Communities Fund grant helped **Reseau Access Network** create an accessible and safe space while shifting to digital program delivery.

Catchment: Algoma, Cochrane, Manitoulin & Sudbury

6) The **Royal Canadian Legion Branch 225*** with their \$17,900 Capital grant will provide a safer building environment by upgrading the ventilation system.

Catchment: Muskoka, Nipissing, Parry Sound & Timiskaming

7) A \$22,400 Capital grant will help the **North Bay and Area Potter's Guild*** purchase new pottery equipment for their studio.

Catchment: Muskoka, Nipissing, Parry Sound & Timiskaming

8) A \$124,600 Resilient Communities Fund grant helped **Muskoka Chautauqua** acquire technology and expertise to provide safe outdoor programming.

Catchment: Muskoka, Nipissing, Parry Sound & Timiskaming

9) **Habitat for Humanity's*** \$94,300 Capital grant will be used to purchase a truck for ReStore and help to build affordable housing.

Catchment: Champlain

10) A \$149,900 Resilient Communities Fund grant supported the **Parkdale Food Centre** as it safely delivers adapted programming virtually and outdoors and purchase meal kits.

Catchment: Champlain

11) The **Ottawa Fringe Festival*** was awarded a \$25,200 Capital grant to purchase technology to support their programming and offer assistive listening and audio.

Catchment: Champlain

* Active projects.

Objective: Supporting our grantees

Providing excellent customer service

Throughout 2022-2023, OTF continued to prioritize effective customer service to support organizations throughout the application process. OTF remained committed to empowering applicants every step of the way.

For both the Resilient Communities Fund and Capital grant stream, we offered a range of bilingual supports and resources to enhance applicants' understanding of the granting process and to increase their chances of success across all grant streams. These include:

- One-on-one coaching sessions
- Comprehensive website
- Support Centre
- Workshops and information sessions
- User-friendly and accessible website

To facilitate applicants' understanding of OTF's granting process, so they can successfully complete applications for funding that include the required information and demonstrate how their project aligns with the program's goals, OTF conducted 75 outreach sessions in English and 23 in French, engaging with 3,614 applicants to provide insights into the Resilient Communities Fund and Capital stream.

OTF Program Managers further provided 3,060 one-on-one coaching calls, which allowed applicants to ask knowledgeable OTF staff specific questions related to completing their applications. One-on-one calls were also available to provide valuable feedback to declined applicants to help guide their future applications.

The team at OTF's Support Centre, staffed with knowledgeable bilingual program administrators, handled more than 10,350 phone calls and responded to more than 4,890 emails from applicants and grantees alike.

Increasing customer satisfaction

OTF values the input of our applicants and continuously strives to improve its customer service. To gather feedback, OTF conducted a customer satisfaction survey with the following results:

- 89% of respondents reported being satisfied overall with OTF.
- 92% of respondents said OTF was helpful when providing support.
- 83% of respondents said OTF understands their organization's work and needs.

These results highlight our efforts to foster understanding of OTF's funding programs and address the unique requirements of each applicant.

Youth Opportunities Fund: Building engagement and capacity

In the past year, the YOF program demonstrated its commitment to capacity-building and high engagement by providing extensive support and resources to prospective applicants. Approximately 269 hours were dedicated to offering application coaching and networking support, giving applicants the opportunity to strengthen their proposals and enhance their chances of success. To further assist applicants, more than 292 people participated in online information sessions, design workshops, and application writing webinars.

Additionally, the program actively engaged 316 community members through information webinars, drop-in Q&A sessions on Zoom, and live 'Ask Me Anything' sessions hosted by YOF grassroots grantees.

Onboarding and supporting grantees

OTF continues to provide an onboarding and orientation process that ensures grantees are well-equipped with the necessary information to initiate and deliver their projects successfully. OTF conducted one-on-one sessions for all 979 Resilient Communities Fund and Capital grantees. Grantee onboarding and orientation covers key expectations and requirements, helping guide grantees as they initiate their grants.

Additionally, YOF successfully onboarded the 38 new grantees. To fulfil the mandate of the YOF program by further supporting these grantees in launching their grassroots and systems change initiatives, OTF provided access to various resources including participation in evaluation circles with the Students Commission of Canada and a successful two-day virtual Launch Summit. The summit brought together 55 youths and parents, guardians and caregivers for networking, knowledge sharing, and skill building.

Active Resilient Communities Fund grants

OTF staff have regular touchpoints with grantees to stay updated on their progress and support them with any challenges they may encounter. For multi-year grants, grantees regularly engage with Program Managers and submit annual Progress Reports. All grantees submit a comprehensive Final Report at the conclusion of their project. These reports serve as valuable tools to assess the collective impact of OTF grants.

At the end of the 2022-2023 fiscal year, approximately 1,500 Resilient Communities Fund grants were active. As various grants close and new grants open, the number of grants being monitored continually fluctuates. And 786 Resilient Communities Fund grants closed successfully.

Active Seed, Grow and Capital stream grants

More than 500 grants provided through our Seed, Grow and Capital streams are active and continue to be monitored.

Active YOF grants

Thirty-six grants were closed successfully, while 175 grants remain active across the YOF's three grant streams.

Active Community Building Fund grants

In 2021-2022, a total of \$96.9 million was disbursed across 844 Community Building Fund grants. Of these grants, just over 100 grants are in their final stages. At the 2022-2023 fiscal year-end, 86 per cent have been successfully closed.

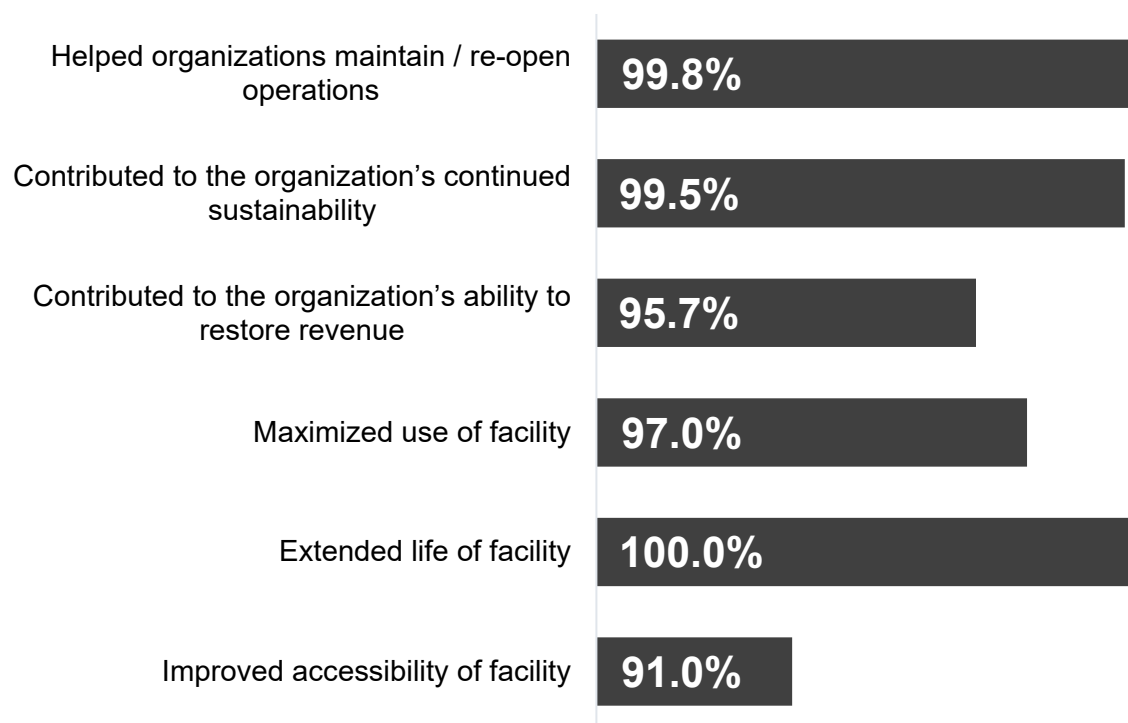
Impact of the Community Building Fund

The Community Building Fund was introduced as a vital component of *Ontario's Action Plan: Protect, Support, Recover*, outlined in the 2020 Budget. The fund played a crucial role in supporting the recovery of sectors heavily impacted by the pandemic, including sport and recreation, tourism, arts, culture, and heritage.

Of those Community Building Fund grants that closed, 580 organizations were able to increase their capacity:

- More than 6,000 staff were retained or rehired
- 962 new staff hired
- 1.4 million volunteer hours were realized
- 691,994 sq ft was renovated
- 540,823 additional hours in programming were added

As grants from the Community Building Fund reach completion, organizations reported the outcomes and results for their funded projects, highlighting the positive changes brought about by these investments:



Volunteers supporting the work of OTF

OTF has a dedicated team of more than 300 volunteers throughout the province, that include our grant review volunteers and Board members.

In the past year, we welcomed 41 new volunteers, who joined our Community Investments Grant Review Teams and Youth Opportunities Fund Grant Review Committee, actively engaging in assessing and making grant recommendations. We also had 60 volunteers who wrapped up their terms – and thanked them for their invaluable support.

These dedicated individuals play a crucial role in the grantmaking process. The diverse perspectives and local knowledge they contribute significantly enhances the application assessments and final funding recommendations for our Resilient Communities Fund, Capital stream, and Youth Opportunities Fund investment streams.

Objective: Demonstrate impact of our investments

Delivering results

As part of OTF's commitment to accountability and transparency, we measure the success and outcomes of funded projects. We are pleased to report that 92% of the grants delivered their projected results, exemplifying the dedication and effectiveness of the organizations we support. By consistently delivering on our grant objectives, OTF demonstrates its commitment to making a meaningful and lasting difference in the overall well-being of our communities.

Harnessing the power of data

Data plays a pivotal role in OTF's commitment to accurately track, measure and report on the impact of its investments in communities. By embracing a data-informed approach, we ensure our decisions are grounded in evidence, enabling effective resource allocation and strategic planning. This is particularly significant in the context of the Resilient Communities Fund, which has been instrumental in supporting non-profit organizations' recovery efforts, stabilization, and capacity building in the aftermath of the COVID-19 pandemic.

Collecting data on the non-profit sector

We continue to gather data on the state of the non-profit sector and have generated valuable insights from the data collected through research reports and grant applications.

Projects undertaken to improve our data collection and analysis:

To provide more flexibility in how Grow grantees can measure the impact of their programs, new customizable surveys have been integrated into OTF's grant measurement system. Moreover, improvements have been made to the reporting portal, allowing grantees to access survey results in a more user-friendly format.

OTF is also maintaining a Data Warehouse, a cloud-based solution the foundation uses to support accurate and efficient data analysis and sourcing for data dashboards used across the organization. Meanwhile, new data sources are continuously being incorporated to expand possibilities for future data projects.

Goal 2: Support Ontario's non-profit sector to innovate and deliver greater impact

Objective: Advance the sector's capacity in research and development, accessing social finance, and making better use of data and evidence

In 2022-2023, OTF added nine new partnerships under the umbrella of our Partnership Investments program, including partnerships focused on:

- Accelerating digital transformation in the non-profit sector and supporting organizations to build their digital capacity.
- Supporting community-based social finance intermediaries and building capacity to enable community organizations to qualify for financing opportunities.
- Building the capacity of the non-profit sector to share learning about broader trends in Ontario communities and the sector.

In total, OTF invested almost \$1.9 million in new partnerships. Our partner contributions amounted to \$5.4 million, including both financial and in-kind support. Through these partnerships, we were able to leverage \$2.65 for every dollar invested.

Our partnerships encompass a wide range of stakeholders, including foundations, businesses, networks, governments, Indigenous organizations, Francophone groups, academia, and non-profits among others. Together, these collaborations enable us to build capacity, foster innovation, and support the financial sustainability of Ontario's non-profit sector. Each year we ask our partnerships to tell us of our impact – and we're pleased that 100% of partners think OTF has a positive impact on the non-profit sector.

As part of our Partnership activities, we hosted or participated in 184 events throughout the year, including partner convenings, conferences, presentations, and webinars/workshops, creating opportunities for connection, engagement, and sector support.

In 2022-2023 six partnerships closed – they supported a number of strategic areas: mobilizing new sources of capital, investing in community led research and development (R&D), growing the health and resiliency of the non-profit sector through digital transformation and the animation of a virtual learning platform.

Snapshot - New Partnership: **Belonging Shared Measurement**

OTF is pleased to jointly support the development of shared measurement tools to help organizations better understand how their programs and services affect the sense of belonging of the children and youth they serve. The Belonging Shared Measurement Project will build the tools and supports to make it easier for community organizations to measure the outcomes of their work, share their learnings and utilize this knowledge to improve outcomes for Ontarians.

Key partners in this initiative include Children and Youth Planning Table (CYPT) of Waterloo Region, YMCA of Three Rivers, Well-being Shared Measurement Database (WBSMD) Task Group, The University of Waterloo, Mitacs, and United Way Waterloo Region Communities.

Snapshot: **Canadian Centre for Nonprofit Digital Resilience**

OTF has formed a partnership with the Canadian Centre for Nonprofit Digital Resilience (CCNDR) to advance a shared vision of a digitally enabled, non-profit sector that can leverage data and technology for greater impact.

This collaboration focuses on two key areas: First, the partnership will further build and develop the CCNDR, which serves as a hub for non-profits to use data and tech to advance their mission and multiply their impact. Second, it aims to advance strategic and operational priorities to create an enabling environment for non-profit digital development.

This partnership brings together a diverse group of organizations, including the Canadian Centre for Nonprofit Digital Resilience, Tamarack Institute, Ontario Nonprofit Network, RBC Community Investment, Canadian Internet Registration Authority, Community Foundations of Canada, Medavie Foundation, Sonor Foundation, Mastercard Changeworks and Okta.

Grant Spotlights

Throughout Ontario, grantees are making an impact in their communities. These grant spotlights reflect the diversity of projects across our grant streams.

1) Orillia Lawn Bowling Club received a \$26,900 Resilient Communities Fund grant to purchase lawn bowling equipment and upgrade technology.

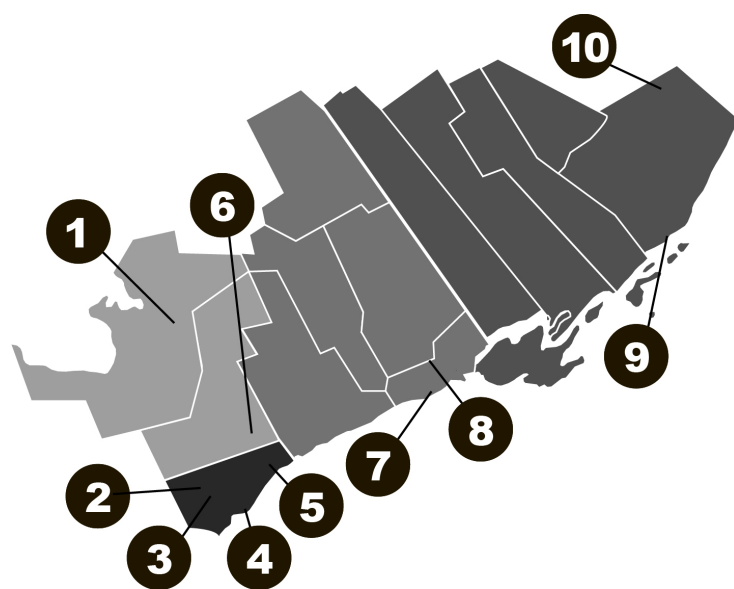
Catchment: Simcoe York

2) A \$36,600 Capital grant will help the **Nigerian Canadian Muslim Association*** purchase computer equipment to offer more digital resources, program and services.

Catchment: Toronto

3) YNOT* received a \$28,800 Capital grant to purchase computer equipment to support the Homework Club and Tutoring programs.

Catchment: Toronto



4) A Resilient Communities Fund grant for \$89,500 was awarded to **Alexandra Park Neighbourhood Learning Centre** to convert its programs to an online delivery model for adult literacy programs.

Catchment: Toronto

5) A YOF Systems Innovations grant of \$660,600 was awarded to **Urban Alliance on Race Relations** to support leadership opportunities within the education system for racialized, Black and newcomer youth.

Catchment: Toronto

6) A \$77,200 Capital grant was awarded to **360° Kids*** to create a training kitchen and support culinary skills programs.

Catchment: Simcoe York

7) A Capital grant for \$149,100 to the **Market Hall Performing Arts Centre*** will help upgrade existing equipment to improve production quality.

Catchment: Durham, Haliburton, Kawartha & Pine Ridge

8) A \$147,600 Resilient Communities Fund grant will support **Cornerstone Family Violence Prevention Centre** to renovate a communal kitchen space.

Catchment: Durham, Haliburton, Kawartha & Pine Ridge

9) A \$105,300 Resilient Communities Fund grant awarded to **Thousand Islands Playhouse** helped transition its theatre sales system to a cloud-based box office software.

Catchment: Quinte, Kingston, Rideau

10) A \$500,000 YOF Family Innovations grant was awarded to **Rural FASD Support Network** to offer parents and caregivers with support groups, workshops and respite care.

Catchment: Quinte, Kingston, Rideau

* Active grants.

Goal 3: Be a high-value partner in the delivery of public funds

Objective: Demonstrate effective and accountable stewardship of public funds

Optimizing efficiency

OTF's objective is to optimize the allocation of resources for community-based programs. By implementing effective and efficient systems and smart budgetary management, we ensure that more public funds are directed toward programs that directly benefit the communities we serve.

We are proud to announce the successful implementation of our new Location of Work model, which resulted in a 97 per cent reduction in the footprint of our Toronto office. By optimizing our operations and reducing our real estate footprint, we are able to allocate more resources towards impactful grants that contribute to the well-being and resilience of Ontario's communities.

Supporting Grantees

As part of OTF's commitment to effective and accountable stewardship of public funds, we enhance our supports for effective evaluation by our grantees.

To support our grantees, we provided assistance in generating simple logic models they can use to effectively describe their programs and desired outcomes. These models also provide OTF with important metadata for programs such as the population served and program description, enabling us to gain deeper insights into their impact.

Additionally, we partnered on various external research projects that are relevant beyond OTF. One notable collaboration was the third State of the Sector Survey with the Ontario Nonprofit Network. This ongoing survey has tracked key operational and organizational trends across the sector from 2020 to 2022 and has been a critical source of information for OTF in understanding challenges faced by the non-profit sector.

Furthermore, we worked closely with the Toronto Foundation on a second Social Capital Survey, which explored the strength of communities in terms of people's connections with one another and societal institutions. By comparing the results to a benchmark established before COVID-19, this survey provided valuable insights into the state of our communities and their resilience in the face of challenges.

These external research initiatives not only enhance our understanding but also contribute to the broader knowledge base, benefiting the non-profit sector and community development efforts across Ontario.

Ensuring Accountability

Our staff members engage with grantees during the life of the grant. This ensures we can address any gaps and support the successful and accountable completion of funded projects.

OTF's commitment to effective and accountable stewardship of public funds is exemplified through our rigorous internal audit processes. Each year, we conduct random audits to confirm our grantees adhere to the terms of grant contracts. This year, 98 grants were randomly

selected, approximately 10% of grants closing in 2022-2023, with the results revealing 97 percent of grantees complied with the terms and conditions of the grant contracts.

By maintaining a high level of accountability and transparency, we ensure that public funds are being used efficiently and effectively, ultimately making a meaningful impact on the communities we serve.

Connectivity and continuity

OTF is continuing its digital transformation and comprehensive business continuity planning. In the pursuit of digital-first adoption, we successfully implemented a fully cloud-based telephone and contact centre solution, ensuring seamless communication and accessibility for all staff members.

Furthermore, we are prioritizing business continuity planning and preparedness to safeguard OTF's operations. This includes regular disaster recovery testing, annual reviews of business continuity plans, and conducting business-impact analyses and cybersecurity response plans.

By embracing digital advancements and prioritizing business continuity measures, we ensure the efficient and secure management of public funds, ultimately enhancing our ability to make a positive impact on Ontario's communities.

Recognizing funding contributions

Throughout the year, a total of 1,178 recognition activities were organized by grantees to acknowledge investments made by OTF and the Ontario government. Notably, 816 of these activities included the participation of Members of Provincial Parliament (MPPs), highlighting the importance and support of our elected officials in recognizing the impact of community-based programs.

These events serve as platforms to celebrate the achievements of our grantees and provide opportunities for networking and celebrating. By facilitating these interactions, both in-person and virtually, we foster a sense of community and engagement while ensuring transparency and accountability in the management of public funds.

Inspiring excellence among our staff and volunteers

Staff continue to show high rates of engagement with OTF's cost-effective learning program, which is designed to ensure staff are equipped with the skills and knowledge to deliver on the priorities of the Ontario government.

We also incorporated education around significant recognition dates, including Black Heritage Month, Pride Month, Orange Shirt Day, National Day for Truth and Reconciliation, and Mental Health Week. In addition to fostering a culture of continuous learning, we prioritized staff health and wellness. To maximize employee engagement, we offered regular check-ins with CEO town halls, wellness sessions, and learning opportunities. These supportive measures have enabled our employees to remain agile, engaged, and resilient.

To gauge staff engagement, we conduct an employee pulse survey twice a year, and we are proud to share 82.3 per cent of our staff agreed or strongly agreed with the statement: "I am inspired to give my very best." With a response rate of 72.2% and an average survey score of 4.13 out of 5, the results reflect the dedication of our team to achieving our mission.

We also provided ongoing training and support to help our volunteers assess grant applications and use our grant management system effectively.

Objective: Explore new granting opportunities with government partners to deliver on shared priorities

In the fiscal year 2021-2022, OTF initiated a partnership with Employment and Social Development Canada (ESDC) to advance social innovation and social finance throughout the province and to strengthen the social finance system with a \$750,000 grant provided by ESDC and administered by OTF.

This funding allowed us to support individual and regional community capital partners in their efforts in 2022-2023:

Snapshot:

The Catalyst Community Capital Initiative and the Catalyst Community Finance Initiative

The Catalyst Community Capital Initiative has a shared objective of advancing social innovation and social finance nationwide. By providing invaluable guidance and resources tailored to the unique needs of non-profits, it empowers non-profits to access and participate in the federal government's Social Finance Fund (\$400M). These efforts facilitate the establishment and growth of community-based organizations that can provide credit and financial services to support non-profit organizations and help to contribute to the strength and resilience of our communities as a whole. OTF has taken on a lead role in ensuring Ontario non-profits have access to the Investment Readiness Program funded by Economic and Social Development Canada (ESDC).

This partnership is between OTF, Social Venture Connexion (SVX) as the project lead, 10C Shared Space, SETSI Canada Inc., Pillar Nonprofit Network, and the Community Foundations of Canada.

Grant Spotlights

Throughout Ontario, grantees are making an impact in their communities. These grant spotlights reflect the diversity of projects across our grant streams.

1) A \$69,600 Resilient Communities Fund grant helped **Georgian Bay Folk Society** provide live music performances and create virtual experiences.

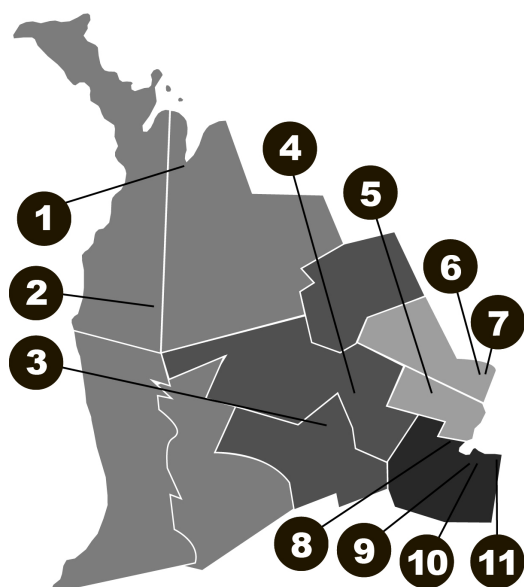
Catchment: Grey, Bruce, Huron, Perth

2) A Capital grant of \$54,300 helped the **Walkerton Agricultural Society** replace the roof of its community space for safer delivery of programs, services and events.

Catchment: Grey, Bruce, Huron, Perth

3) A Capital grant of \$101,400 is supporting **Strong Start*** as it installs accessible doors and purchases program equipment.

Catchment: Waterloo, Wellington, Dufferin



4) **Guelph Symphony Orchestra** received a \$15,800 Resilient Communities Fund grant to redesign programs and create socially distanced concerts.

Catchment: Waterloo, Wellington, Dufferin

5) **Carrefour Interculturel de Peel-Halton c/o Centre Canadien pour l'unité de la famille** is providing workshops, coaching and networking opportunities for Black Francophone newcomer parents with a \$255,000 YOF Family Innovations grant.

Catchment: Halton Peel

6) **Achēv*** is using a \$37,300 Capital grant to purchase smart boards and other technology to increase access to its programs and services.

Catchment: Halton Peel

7) **Newcomer Centre of Peel**, with a \$66,200 Resilient Communities Fund grant, will hire an expert to train staff and re-design its office space to increase safety and accessibility.

Catchment: Halton Peel

8) The **Royal Canadian Legion Branch 551*** will repave their parking lot to create a safe, more accessible area with a \$126,200 Capital grant.

Catchment: Hamilton

9) With a \$117,300 Resilient Communities Fund grant, the **YMCA Hamilton/Burlington/Brantford** hired staff and upgraded its furniture and equipment to improve programs.

Catchment: Hamilton

10) A \$500,000 YOF Family Innovations grant is supporting **RAFIKI c/o Hamilton Centre for Civic Inclusion** as it offers language and computer literacy workshops and cultural events for newcomer Black Francophones.

Catchment: Hamilton

11) A \$107,200 Resilient Communities Fund grant was awarded to **Habitat Hamilton** to create a digital presence for ReStores with new technology and staff.

Catchment: Hamilton

* Active grants.

Risk Events and Key Performance Indicators

Risk events

Our risk-management processes include:

- A formal and structured approach to risk management
- Quarterly reviews of threats that could affect the successful outcomes of our grants
- Implementation of several mitigation activities to reduce identified risks
- Consideration of all business risks in our analysis and mitigation plans

We did not experience any risk events or other significant factors that affected our results in 2022-2023.

- The Finance & Audit Committee of the Board of Directors reviews the Enterprise Risk Management plan quarterly including any changes in the likelihood and/or impact of identified risks, with escalation to the full Board of medium-high risk events.
- With heightened global awareness and focus on cybersecurity as a key risk, management introduced in-depth semi-annual cybersecurity briefings to the Finance & Audit Committee and the Board.

Key performance indicators

We measure and track the overall performance of the Foundation through a series of key performance indicators:

OTF Key Performance Indicators Scorecard

Fiscal Year 2022-23 Year-End

Goal	Metric*	Status	2022-23 Annual Target	2022-23 Year End
Goal 1: Deliver grants that improve the lives of Ontarians	Invest 100% of the annual grant allocation into communities**		100%	106%
	% of grantees delivering projected results		80%	92%
Goal 2: Support innovation in the not-for-profit sector to deliver greater impact	% of Partnership Investment beneficiaries who report OTF as having a positive impact on their field		72%	100%
	NEW Dollars leveraged through partnership investments		>\$1.00	\$3.13
Goal 3: Be a high-value partner in the delivery of public funds	Operating expenses do not exceed Board-approved targets		<100%	93%
	Explore new granting opportunities with government partners on shared priorities		n/a	\$618k

Financial Performance

OTF has achieved all key financial performance targets and commitments as outlined in the 2022-2023 Business Plan. Highlights of our financial performance include:

- **Balanced operational and granting budget:** OTF has effectively invested its entire allocated granting budget into programs that work towards building healthy and vibrant communities in Ontario while maintaining prudent operational costs.
- **Expense efficiencies:** Ongoing review of operating expenses enables OTF to identify and realize efficiencies. This year we reduced the real estate footprint of our head office by 97%. Savings from rental costs were redirected into grants to benefit communities across Ontario.
- **Economies of Scale:** OTF has achieved significant economies of scale while administering its core granting program along with Community Building Fund granting program. We maintained the targeted Operating Cost Ratio approved by the Board while managing the increased granting volume.
- **Maintaining clean audits:** OTF has continued to obtain clean audit opinions year over year from its external financial auditors and is fully compliant with Public Sector Accounting Standards (*PSAS*).

Grant Spotlights

Throughout Ontario, grantees are making an impact in their communities. These grant spotlights reflect the diversity of projects across all our grant streams.

1) With a \$32,400 Resilient Communities Fund grant, **Reseau-femmes du Sud-Ouest de l'Ontario** purchased computer software and hired experts to strengthen operations.

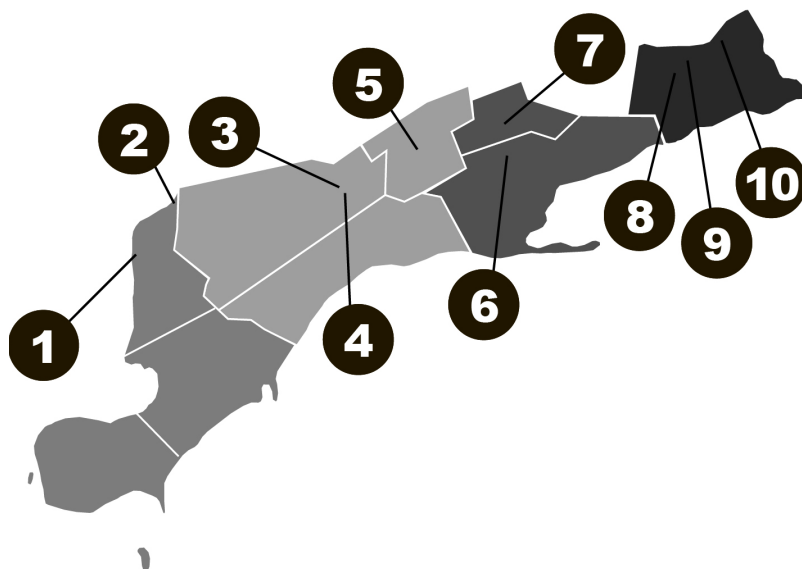
Catchment: Essex, Kent, Lambton

2) **Lambton Centre*** will replace windows and add air purifiers for improved air circulation and ventilation with the support of a \$26,200 Capital grant.

Catchment: Essex, Kent, Lambton

3) With a \$468,000 YOF Youth Innovations grant, **Black Youth Connect** expanded their programs for Black youth to help them explore their identities and connect to community leaders.

Catchment: Thames Valley



4) A \$19,600 Capital grant is helping **Across Languages Translation and Interpretation Service*** purchase phone and video equipment and update technological infrastructure.

Catchment: Thames Valley

5) The **Woodstock Curling Club** was awarded a \$15,000 Resilient Communities Fund grant to purchase point of sale equipment and help increase revenue.

Catchment: Thames Valley

6) A \$55,600 Resilient Communities Fund grant supported **Kids Can Fly** as it reopened a family drop-in program with new equipment.

Catchment: Grand River

7) **Alzheimer Society of Brant, Haldimand Norfolk, Hamilton Halton*** received a \$27,200 Capital grant to update the interior and exterior of its main building and make it fully accessible.

Catchment: Grand River

8) **Community Support Services of Niagara*** was awarded a \$52,000 Capital grant to purchase a van that will enhance capacity to support clients.

Catchment: Niagara

9) A \$13,700 Resilient Communities Fund grant was awarded to **Essential Collective Theatre** to hire new staff, purchase software and equipment, and expand theatre performances.

Catchment: Niagara

10) The **Niagara Pumphouse Arts Centre**, with a \$146,500 Resilient Communities Fund grant, will hire staff and purchase technological equipment to deliver more virtual arts programs.

Catchment: Niagara

* Active grants.

Grants Summary

2022–2023

Grants Approved - Investment Streams

Investment Stream	Amount Invested	No. of Grants
Resilient Communities Fund	\$58,166,200	562
Capital	\$37,453,100	417
Youth Opportunities Fund	\$13,550,300	38
Economic Recovery and Resilience Fund	\$979,300	5
Total	\$110,148,900	1,022

Grants Approved - Action Areas: Resilient Communities Fund and Capital

Action Area	Amount Invested	No. of Grants
Active People	\$18,134,400	205
Connected People	\$33,869,100	320
Green People	\$2,194,000	20
Inspired People	\$14,093,500	170
Promising Young People	\$12,549,900	124
Prosperous People	\$14,292,300	140
Total	\$95,619,300	979

Grants Approved: Youth Opportunities Fund

Investment Stream	Amount Invested	No. of Grants
System Innovations	\$2,955,900	5
Youth Innovations	\$6,128,300	19
Family Innovations	\$4,466,100	14
Sub-total	\$13,550,300	38
Economic Recovery and Resilience Fund	\$979,300	5
Sub-total	\$979,300	5
Total	\$14,529,600	43

Grants Approved - Catchment Areas: Resilient Communities Fund and Capital

Catchment Area	Amount Invested	No. of Grants
Algoma, Cochrane, Manitoulin & Sudbury	\$3,283,500	34
Champlain	\$8,843,700	97
Durham, Haliburton, Kawartha & Pine Ridge	\$7,273,500	77
Essex, Kent, Lambton	\$5,040,200	46
Grand River	\$2,041,800	23
Grey, Bruce, Huron & Perth	\$2,662,100	31
Halton Peel	\$11,722,600	122
Hamilton	\$3,452,800	37
Muskoka, Nipissing, Parry Sound & Timiskaming	\$1,961,700	21
Niagara	\$3,596,600	39
Northwestern	\$2,125,000	19
Quinte, Kingston, Rideau	\$4,374,100	46
Simcoe York	\$11,571,400	98
Thames Valley	\$4,909,900	43
Toronto	\$16,840,200	185
Waterloo, Wellington & Dufferin	\$5,920,200	61
Total	\$95,619,300	979

Organizations Supported: by Catchment Area

Algoma, Cochrane, Manitoulin & Sudbury			
Organization Name	Amount Awarded	Term	Stream
4elements Living Arts	\$68,500	12 months	Resilient Communities Fund
Abitibi Golf Club	\$28,000	12 months	Capital
akinoomoshin	\$199,600	24 months	Resilient Communities Fund
Algoma Community Legal Clinic Inc.	\$199,900	24 months	Resilient Communities Fund
Algoma Paddlers Canoe & Kayak Club, Inc.	\$10,100	12 months	Resilient Communities Fund
Anti-Hunger Coalition Timmins	\$146,800	12 months	Capital
Anti-Hunger Coalition Timmins	\$173,300	24 months	Resilient Communities Fund
Big Brothers Big Sisters of Greater Sudbury	\$79,500	12 months	Resilient Communities Fund
Canadian Bushplane Heritage Centre	\$65,400	18 months	Resilient Communities Fund
Corporation of the Town of Cochrane	\$150,000	12 months	Capital
Corporation of the Township of Jocelyn	\$18,100	12 months	Capital
Habitat for Humanity Sault Ste. Marie and Area	\$25,300	24 months	Resilient Communities Fund
Habitat for Humanity Sault Ste. Marie and Area	\$124,000	12 months	Capital
Kapuskasing Golden Age Centre de l'Age d'Or	\$64,800	12 months	Capital
Kebsquasheshing Golf Club Inc.	\$39,800	18 months	Resilient Communities Fund
Laird Township	\$148,900	12 months	Capital
Le Carrefour francophone de Sudbury	\$189,400	24 months	Resilient Communities Fund
Municipalité de Mattice - Val Côté	\$149,700	12 months	Capital
Municipality of Killarney	\$45,300	12 months	Resilient Communities Fund
Municipality of St. Charles	\$24,000	12 months	Resilient Communities Fund
Rainbow Routes Association	\$48,400	18 months	Resilient Communities Fund
Salon du livre du Grand Sudbury	\$108,500	24 months	Resilient Communities Fund
Sault Community Theatre	\$193,000	24 months	Resilient Communities Fund
South Porcupine Food Bank	\$10,000	6 months	Capital
Sudbury Shared Harvest	\$67,000	12 months	Resilient Communities Fund
The Corporation of the Municipality of Wawa	\$130,000	12 months	Capital
The Corporation of the Township of Chapleau	\$88,400	12 months	Capital
Timmins Learning Centre	\$70,800	12 months	Resilient Communities Fund
Timmins Tennis and Squash Club	\$28,300	12 months	Resilient Communities Fund
Township of Assiginack	\$72,000	12 months	Resilient Communities Fund
Township of Hornepayne	\$150,000	12 months	Capital
Township of Sables-Spanish Rivers	\$18,100	12 months	Resilient Communities Fund

Welcome Friend Association	\$199,600	24 months	Resilient Communities Fund
YMCA of Northeastern Ontario	\$149,000	12 months	Capital
Number of grants	34		
Sub-total	\$3,283,500		

Champlain			
Organization Name	Amount Awarded	Term	Stream
ABLE2: Support for People with Disabilities	\$24,700	12 months	Capital
Algonquins of Pikwakanagan First Nation	\$70,400	12 months	Capital
Ami Jeunesse Inc	\$141,900	24 months	Resilient Communities Fund
Association canadienne-française de l'Ontario - Stormont, Dundas et Glengarry (ACFO-SDG)	\$191,800	24 months	Resilient Communities Fund
Association pour l'intégration sociale d'Ottawa	\$108,000	24 months	Resilient Communities Fund
Ausome Canada	\$195,000	24 months	Resilient Communities Fund
Beth Donovan Hospice	\$51,700	12 months	Capital
Boys and Girls Club of Ottawa	\$137,300	12 months	Capital
Bytown Beat Chorus	\$36,000	24 months	Resilient Communities Fund
Caldwell Family Centre	\$13,400	12 months	Capital
Carleton Heights Curling Club	\$150,000	6 months	Capital
Carty House	\$54,900	12 months	Capital
Carty House	\$179,100	24 months	Resilient Communities Fund
Causeway Work Centre	\$26,300	12 months	Capital
Centre Charles-Émile-Claude, centre polyvalent des aîné(e)s inc	\$149,900	12 months	Capital
Centre de ressources communautaires de la Basse-Ville	\$156,600	24 months	Resilient Communities Fund
Centre de services à la famille, Région de la capitale nationale	\$82,900	24 months	Resilient Communities Fund
Centre Novas-CALACs francophone de Prescott-Russell	\$115,900	24 months	Resilient Communities Fund
Centre York Centre	\$11,400	6 months	Capital
CHOD-FM 92.1	\$150,000	12 months	Capital
Christie Lake Kids	\$157,000	24 months	Resilient Communities Fund
Community Resource Centre (Killaloe) Inc.	\$188,600	24 months	Resilient Communities Fund
Coopération intégration Canada	\$79,300	12 months	Resilient Communities Fund
Coopérative Enseignants Pas À Pas Incorporée	\$96,200	12 months	Resilient Communities Fund
Corporation de la ville de Hawkesbury	\$150,000	6 months	Capital
Corporation du Canton d'Alfred et Plantagenet	\$145,700	12 months	Capital
Deep River Yacht and Tennis Club	\$21,300	12 months	Resilient Communities Fund
DRLBC	\$144,200	12 months	Capital
Eastern Ottawa Resource Centre	\$102,400	18 months	Resilient Communities Fund

Epilepsy Ottawa	\$123,200	18 months	Resilient Communities Fund
Family Services Ottawa	\$155,400	18 months	Resilient Communities Fund
Festival de la Curd St-Albert	\$123,100	24 months	Resilient Communities Fund
Festival franco-ontarien (2006) INC	\$178,100	24 months	Resilient Communities Fund
Glengarry Fencibles Trust	\$73,500	12 months	Capital
Gloucester Pottery School	\$137,300	12 months	Capital
Habitat for Humanity Greater Ottawa	\$94,300	6 months	Capital
Heartwood House: Au coeur de la vie	\$144,000	12 months	Capital
Helping With Furniture	\$31,000	18 months	Resilient Communities Fund
Highland Park Lawn Bowling Club	\$75,000	12 months	Capital
iSisters Technology Mentoring Inc.	\$38,500	24 months	Resilient Communities Fund
Jericho Road Ministries	\$23,800	24 months	Resilient Communities Fund
John Howard Society of Ottawa	\$25,000	12 months	Resilient Communities Fund
Just Food Ottawa	\$29,900	12 months	Capital
Kanata Rhythmic Sportive Gymnastics Club	\$23,600	6 months	Capital
Killaloe and District Seniors Friendship Club Incorporated	\$69,800	12 months	Capital
Le Cap: Centre d'Appui et de Prevention	\$69,500	12 months	Resilient Communities Fund
Maison Marie-Louise	\$54,100	12 months	Resilient Communities Fund
Matthew House Ottawa	\$55,200	12 months	Resilient Communities Fund
MAX Ottawa	\$14,500	6 months	Capital
MIFO	\$200,000	24 months	Resilient Communities Fund
Minwaashin Lodge - Indigenous Women's Support Centre	\$122,800	12 months	Capital
Montfort Renaissance Inc.	\$150,000	12 months	Capital
Municipalité de Casselman	\$150,000	12 months	Capital
MUSÉE BYTOWN MUSEUM	\$38,200	12 months	Resilient Communities Fund
Museoparc Vanier Museopark	\$99,300	12 months	Resilient Communities Fund
Music and Beyond	\$100,000	12 months	Resilient Communities Fund
National Capital FreeNet	\$64,800	18 months	Resilient Communities Fund
National Capital Wrestling Club	\$37,900	6 months	Capital
Nepean, Rideau and Osgoode Community Resource Centre	\$11,000	6 months	Capital
Operation Come Home	\$36,800	12 months	Resilient Communities Fund
Operation Come Home	\$43,500	12 months	Capital
Ottawa Art Gallery	\$15,000	6 months	Resilient Communities Fund
Ottawa Children's Choir	\$79,700	24 months	Resilient Communities Fund
Ottawa Food Bank	\$100,000	12 months	Resilient Communities Fund
Ottawa Food Bank	\$41,500	12 months	Capital
Ottawa Fringe Festival	\$58,200	24 months	Resilient Communities Fund
Ottawa Fringe Festival	\$25,200	6 months	Capital
Ottawa Rape Crisis Centre	\$200,000	24 months	Resilient Communities Fund
Ottawa Regional Youth Choir	\$21,000	12 months	Resilient Communities Fund
Ottawa River Canoe Club	\$112,900	12 months	Capital

Ottawa Riverkeeper/Garde-rivière des Outaouais	\$43,200	12 months	Capital
Ottawa Therapy Dogs	\$46,400	24 months	Resilient Communities Fund
Parkdale Food Centre	\$199,100	24 months	Resilient Communities Fund
Pembroke Curling Centre	\$150,000	12 months	Capital
Radio communautaire francophone d'Ottawa	\$77,600	12 months	Resilient Communities Fund
Retraite en Action	\$199,600	24 months	Resilient Communities Fund
Rideau Winter Trail of Ottawa	\$54,900	12 months	Resilient Communities Fund
Sentier récréatif Prescott-Russell Recreational Trail	\$150,000	12 months	Capital
Sentier récréatif Prescott-Russell Recreational Trail	\$54,200	6 months	Resilient Communities Fund
Services communautaires de Prescott et Russell	\$159,300	24 months	Resilient Communities Fund
Shepherds of Good Hope	\$111,700	12 months	Capital
Social Planning Council of Ottawa	\$13,800	6 months	Capital
St. Joseph's Parish	\$61,100	24 months	Resilient Communities Fund
St. Lawrence River Institute of Environmental Sciences	\$17,500	12 months	Capital
St. Lawrence River Institute of Environmental Sciences	\$70,000	18 months	Resilient Communities Fund
Suzart Productions	\$13,900	24 months	Resilient Communities Fund
The Council on Aging of Ottawa / Le Conseil sur le Vieillissement d'Ottawa	\$87,500	12 months	Resilient Communities Fund
The Elizabeth Fry Society of Ottawa	\$149,100	6 months	Capital
The Elizabeth Fry Society of Ottawa	\$190,300	24 months	Resilient Communities Fund
The Odawa Native Friendship Centre	\$150,000	24 months	Resilient Communities Fund
The Royal Canadian Legion Branch 593	\$37,000	12 months	Capital
Township of North Stormont	\$60,400	12 months	Capital
Township of South Stormont	\$49,300	12 months	Capital
Tri-County Literacy Council	\$98,200	12 months	Resilient Communities Fund
Tungasuvvingat Inuit	\$65,600	12 months	Resilient Communities Fund
Wabano Centre for Aboriginal Health	\$138,000	12 months	Capital
Winchester Curling Club	\$17,500	12 months	Resilient Communities Fund
Number of grants	97		
Sub-total	\$8,843,700		

Durham, Haliburton, Kawartha & Pine Ridge

Organization Name	Amount Awarded	Term	Stream
4th Line Theatre	\$100,000	12 months	Resilient Communities Fund
Abbey Gardens Community Trust Inc.	\$147,900	12 months	Capital
Abbey Retreat Centre	\$122,800	24 months	Resilient Communities Fund
Abbey Retreat Centre	\$105,000	12 months	Capital

Abilities Centre	\$95,900	6 months	Capital
Activity Haven Senior Centre (Peterborough)	\$19,600	12 months	Resilient Communities Fund
AIDS Committee of Durham Region	\$106,400	12 months	Capital
Big Brothers Big Sisters of Clarington	\$147,500	24 months	Resilient Communities Fund
Big Brothers Big Sisters of Kawartha Lakes-Haliburton	\$137,700	24 months	Resilient Communities Fund
Bobcaygeon Lawn Bowling Club	\$77,500	12 months	Capital
Bowmanville Older Adult Association	\$22,000	12 months	Capital
Boys and Girls Clubs of Kawartha Lakes	\$59,100	12 months	Resilient Communities Fund
Brain Injury Association of Durham Region	\$199,700	24 months	Resilient Communities Fund
Camp Kawartha Inc.	\$150,000	12 months	Capital
Camp Scugog	\$77,500	12 months	Resilient Communities Fund
Campbellford and District Curling and Racquet Club	\$114,700	12 months	Capital
Catholic Family Services of Durham	\$141,000	24 months	Resilient Communities Fund
Clarington Swim Club	\$32,800	12 months	Resilient Communities Fund
Coboconk, Norland & Area Chamber of Commerce	\$150,000	12 months	Capital
Community Care Durham	\$10,200	6 months	Capital
Community Care Northumberland	\$99,800	12 months	Resilient Communities Fund
Community Development Council Durham	\$60,100	12 months	Capital
Community Living Ajax Pickering and Whitby	\$44,300	12 months	Capital
Community Race Relations Committee	\$130,600	18 months	Resilient Communities Fund
Cornerstone Family Violence Prevention Centre	\$196,500	24 months	Resilient Communities Fund
County Town Singers	\$14,300	12 months	Resilient Communities Fund
Durham Community Action Group	\$95,000	24 months	Resilient Communities Fund
Durham Youth Housing and Support Services	\$180,600	24 months	Resilient Communities Fund
Elizabeth Fry Society of Peterborough	\$199,400	24 months	Resilient Communities Fund
Father Walsh Council 8911 Service Club	\$150,000	12 months	Capital
Globus Theatre	\$59,300	24 months	Resilient Communities Fund
HealthyPaks Canada	\$35,900	12 months	Resilient Communities Fund
Highlands Opera Studio	\$92,100	24 months	Resilient Communities Fund
IncrEdible Trent Hills	\$29,800	12 months	Resilient Communities Fund
Kawartha Haliburton Victim Services	\$138,900	24 months	Resilient Communities Fund
Kinark Outdoor Center	\$143,700	12 months	Capital
Lake Ridge Community Support Services	\$26,900	12 months	Capital
Literacy Network of Durham Region	\$159,500	24 months	Resilient Communities Fund
Market Hall Performing Arts Centre	\$149,100	6 months	Capital
Minds on Math	\$34,000	12 months	Capital
Municipality of Dysart et al	\$150,000	12 months	Capital
Municipality of Port Hope	\$141,300	12 months	Capital
Northumberland Fare Share Food Bank	\$149,600	24 months	Resilient Communities Fund
Northumberland Players	\$35,000	12 months	Capital
Norwood Curling Club	\$86,200	12 months	Capital

One City Peterborough	\$162,500	24 months	Resilient Communities Fund
Oshawa Lawn Bowling Club	\$37,100	6 months	Resilient Communities Fund
Oshawa Senior Citizens Centres	\$127,300	12 months	Capital
Percy Agricultural Society	\$24,000	12 months	Capital
Peterborough Canoe and Kayak Club	\$10,300	12 months	Capital
Peterborough Child and Family Centres (previously Peterborough Family Resource Centre)	\$23,800	12 months	Resilient Communities Fund
Peterborough Rugby Club	\$16,100	24 months	Resilient Communities Fund
Port Hope Northumberland Community Health Centre	\$56,000	12 months	Resilient Communities Fund
Showplace Peterborough Performance Centre	\$66,000	18 months	Resilient Communities Fund
Simcoe Hall	\$112,300	12 months	Capital
Sunrise Developmental Support Services	\$35,900	24 months	Resilient Communities Fund
Supportive Initiative for Residents in the County of Haliburton	\$190,000	24 months	Resilient Communities Fund
The Bridge Hospice	\$35,000	24 months	Resilient Communities Fund
The Charles H. Best Diabetes Centre	\$20,000	12 months	Resilient Communities Fund
The Highlands Squash Club	\$33,500	6 months	Capital
The Mount Community Centre	\$15,000	12 months	Resilient Communities Fund
The Robert McLaughlin Gallery	\$171,100	24 months	Resilient Communities Fund
The Robert McLaughlin Gallery	\$150,000	12 months	Capital
The Royal Canadian Legion Branch 497	\$14,400	6 months	Capital
Township of Brock	\$51,900	18 months	Resilient Communities Fund
Township of Cavan Monaghan	\$118,200	12 months	Capital
Tyrone Community Centre	\$10,700	12 months	Resilient Communities Fund
Uxbridge Youth Centre	\$25,600	24 months	Resilient Communities Fund
Victim Services of Durham Region	\$177,000	24 months	Resilient Communities Fund
Westben Arts Festival Theatre	\$140,500	24 months	Resilient Communities Fund
Westben Arts Festival Theatre	\$60,300	12 months	Capital
WindReach Farm	\$77,500	6 months	Capital
Women's Resources of Kawartha Lakes	\$150,000	12 months	Capital
Women's Resources of Kawartha Lakes	\$132,900	24 months	Resilient Communities Fund
YES Shelter for Youth and Families	\$47,200	12 months	Resilient Communities Fund
YWCA Durham	\$200,000	24 months	Resilient Communities Fund
YWCA Peterborough Haliburton	\$162,200	24 months	Resilient Communities Fund
Number of grants	77		
Sub-total	\$7,273,500		

Essex, Kent, Lambton

Organization Name	Amount Awarded	Term	Stream
Alzheimer Society of Sarnia-Lambton	\$166,200	24 months	Resilient Communities Fund
Art Windsor-Essex	\$139,000	12 months	Capital
AWAW	\$26,100	12 months	Resilient Communities Fund
Big Brothers Big Sisters of Windsor Essex	\$84,800	12 months	Resilient Communities Fund
Cedar Island Yacht Club	\$21,200	24 months	Resilient Communities Fund
Centre communautaire francophone Windsor-Essex-Kent Inc	\$95,100	24 months	Resilient Communities Fund
Community Living Sarnia-Lambton	\$101,700	12 months	Capital
Connections Early Years Family Centre formerly known as The St. Mary's Family Learning Centre of Win	\$150,000	12 months	Capital
Connections Early Years Family Centre formerly known as The St. Mary's Family Learning Centre of Win	\$156,200	24 months	Resilient Communities Fund
Downtown Windsor Community Collaborative	\$94,800	12 months	Resilient Communities Fund
Essex County Chinese Canadian Association	\$84,500	12 months	Capital
Habitat for Humanity Windsor Essex	\$75,000	12 months	Capital
Harmony in Action	\$17,600	6 months	Resilient Communities Fund
Hiatus House	\$172,000	24 months	Resilient Communities Fund
John McGivney Children's Centre	\$184,000	24 months	Resilient Communities Fund
Julien's House	\$147,800	12 months	Capital
Kenesserie Camp	\$104,600	24 months	Resilient Communities Fund
Lambton Centre	\$26,200	6 months	Capital
Lambton Centre	\$97,900	12 months	Resilient Communities Fund
Leamington Lasers Swim Team	\$158,400	24 months	Resilient Communities Fund
Learning Disabilities Association of Chatham-Kent	\$197,700	24 months	Resilient Communities Fund
Life After Fifty	\$187,400	24 months	Resilient Communities Fund
Life After Fifty	\$86,200	12 months	Capital
Life's Seasons	\$197,000	24 months	Resilient Communities Fund
Maidstone Recreation Centre	\$150,000	12 months	Capital
Media City Film Festival	\$62,500	12 months	Resilient Communities Fund
Natural Pathways Learning Centre	\$178,100	24 months	Resilient Communities Fund
Nigerian Canadians for Cultural, Educational and Economic Progress	\$33,000	12 months	Capital
Rose City Athletic Organization	\$36,500	12 months	Capital
Rotary Club of Dresden	\$14,900	6 months	Resilient Communities Fund
Sarnia Lambton Rebound	\$200,000	24 months	Resilient Communities Fund
The Bridge Leamington Youth Resource Centre	\$200,000	24 months	Resilient Communities Fund
The Downtown Mission	\$59,500	24 months	Resilient Communities Fund
The House Youth Centre	\$29,300	12 months	Capital
The Mary Webb Cultural and Community Centre	\$139,600	12 months	Capital
The Municipality of Lambton Shores	\$79,000	12 months	Capital

Theatre Sarnia	\$149,600	12 months	Capital
Township of Warwick	\$107,900	12 months	Capital
Wallaceburg Adult Activity Centre	\$136,400	24 months	Resilient Communities Fund
Welcome Centre Shelter for Women	\$65,500	6 months	Capital
Wheatley & District Friendship Club	\$66,000	12 months	Capital
Windsor Essex Child/Youth Advocacy Centre (WECYAC)	\$85,600	12 months	Resilient Communities Fund
Windsor Jewish Community Centre	\$109,200	12 months	Capital
Windsor Residence for Young Men	\$152,800	24 months	Resilient Communities Fund
Windsor Residence for Young Men	\$63,400	12 months	Capital
Windsor West Indian Association	\$150,000	12 months	Capital
Number of grants	46		
Sub-total	\$5,040,200		

Grand River			
Organization Name	Amount Awarded	Term	Stream
Alzheimer Society of Brant, Haldimand Norfolk, Hamilton Halton	\$27,200	12 months	Capital
Alzheimer Society of Brant, Haldimand Norfolk, Hamilton Halton	\$194,600	24 months	Resilient Communities Fund
Art with Heart Studio	\$35,400	12 months	Resilient Communities Fund
Bird Studies Canada	\$144,700	12 months	Capital
Brant Curling Club	\$32,300	24 months	Resilient Communities Fund
Brant Curling Club	\$98,900	12 months	Capital
Brantford Native Housing	\$89,200	12 months	Resilient Communities Fund
Community Living Access	\$28,800	18 months	Resilient Communities Fund
Crossing All Bridges Learning Centre	\$107,300	24 months	Resilient Communities Fund
Friendship House of Brant Inc.	\$10,000	12 months	Resilient Communities Fund
Norfolk Association for Community Living	\$39,100	6 months	Resilient Communities Fund
Norfolk Community Help Centre	\$65,400	24 months	Resilient Communities Fund
Norfolk County Agricultural Society	\$98,700	24 months	Resilient Communities Fund
Norfolk County Agricultural Society	\$149,000	12 months	Capital
Optimist Club of Dunnville	\$36,500	12 months	Capital
Paris Port Dover Pipe Band	\$71,600	12 months	Capital
Paris Presbyterian Church	\$128,600	12 months	Capital
RPlaces Transition Centre	\$57,200	24 months	Resilient Communities Fund
Ruthven Park	\$68,700	6 months	Capital
Sexual Assault Centre of Brant	\$150,000	24 months	Resilient Communities Fund
Society of St. Vincent de Paul Particular Council of Brant	\$10,400	12 months	Capital
St. Leonard's Community Services Inc.	\$198,600	24 months	Resilient Communities Fund

Willowbridge Community Services Inc.	\$199,600	24 months	Resilient Communities Fund
Number of grants	23		
Sub-total	\$2,041,800		

Grey, Bruce, Huron & Perth			
Organization Name	Amount Awarded	Term	Stream
Big Brothers Big Sisters of South Huron	\$110,600	24 months	Resilient Communities Fund
Bruce Grey Mentorship	\$55,800	24 months	Resilient Communities Fund
Choices for Change Alcohol, Drug & Gambling Counselling Centre	\$125,600	12 months	Capital
Community Living Kincardine & District	\$94,300	18 months	Resilient Communities Fund
Community Living Owen Sound and District	\$134,900	18 months	Resilient Communities Fund
Festival Sounds Chorus	\$29,300	24 months	Resilient Communities Fund
Gallery Stratford	\$114,200	24 months	Resilient Communities Fund
Georgian Bay Symphony	\$59,500	12 months	Resilient Communities Fund
Goderich Little Theatre	\$25,000	6 months	Capital
Huron Women's Shelter Second Stage Housing and Counselling Services	\$73,200	24 months	Resilient Communities Fund
Keystone Child, Youth & Family Services	\$149,600	12 months	Capital
Lake Huron Centre for Coastal Conservation (Coastal Centre)	\$36,000	12 months	Resilient Communities Fund
MacKay Centre for Seniors	\$23,200	24 months	Resilient Communities Fund
Municipality of Bluewater	\$100,000	12 months	Capital
Municipality of Bluewater	\$125,700	24 months	Resilient Communities Fund
Municipality of Huron East	\$20,800	24 months	Resilient Communities Fund
Municipality of South Huron	\$150,000	12 months	Capital
Municipality of West Perth	\$38,200	12 months	Capital
Off the Wall Stratford Artists Alliance	\$29,000	12 months	Resilient Communities Fund
Optimism Place Women's Shelter and Support Services	\$77,600	12 months	Capital
Owen Sound Little Theatre	\$197,000	24 months	Resilient Communities Fund
Owen Sound Roselawn Bowling Club	\$19,300	12 months	Resilient Communities Fund
Rural Response for Healthy Children	\$121,000	24 months	Resilient Communities Fund
Shelterlink	\$161,600	24 months	Resilient Communities Fund
The Georgian Bay Centre for the Arts	\$98,900	12 months	Resilient Communities Fund
The Royal Canadian Legion Branch 202	\$25,900	12 months	Capital
Town of Blue Mountains	\$20,700	6 months	Resilient Communities Fund
Township of Ashfield-Colborne-Wawanosh	\$150,000	6 months	Capital
Township of Howick	\$125,900	12 months	Capital
Township of Perth East	\$115,000	12 months	Capital

Walkerton Agricultural Society	\$54,300	12 months	Capital
Number of grants	31		
Sub-total	\$2,662,100		

Halton Peel			
Organization Name	Amount Awarded	Term	Stream
Acclaim Health	\$148,100	24 months	Resilient Communities Fund
Acclaim Health	\$22,600	12 months	Capital
Achēv	\$37,300	6 months	Capital
Active Adult Centre of Mississauga	\$61,100	18 months	Resilient Communities Fund
Akwaba Community: Solidarite entre communauté francophone d'origine Africaine	\$85,600	12 months	Resilient Communities Fund
Aldershot Tennis Club	\$135,500	12 months	Capital
Archers of Caledon	\$79,000	12 months	Capital
Armagh	\$150,000	12 months	Capital
Art Gallery of Burlington	\$199,900	24 months	Resilient Communities Fund
Bandology	\$39,400	6 months	Capital
Bandology	\$97,800	12 months	Resilient Communities Fund
Bethell Hospice	\$84,800	12 months	Capital
BIAPH	\$191,800	24 months	Resilient Communities Fund
BOSS	\$10,600	24 months	Resilient Communities Fund
Burlington Food Bank	\$28,000	6 months	Capital
Burl-Oak Theatre Group	\$53,600	12 months	Resilient Communities Fund
Burl-Oak Theatre Group	\$43,500	6 months	Capital
Caledon Community Services	\$162,100	18 months	Resilient Communities Fund
Canadian Caribbean Association of Halton	\$72,400	6 months	Resilient Communities Fund
Carassauga Festival Inc.	\$30,500	12 months	Resilient Communities Fund
CASE Community Services Inc.	\$191,200	24 months	Resilient Communities Fund
CASE Community Services Inc.	\$99,100	12 months	Capital
Catholic Family Services of Peel-Dufferin	\$150,000	12 months	Capital
Centre canadien pour l'unité de famille (CCF)	\$200,000	24 months	Resilient Communities Fund
Child Development Resource Connection Peel	\$24,800	6 months	Resilient Communities Fund
Citizens for the Advancement of Community Development	\$50,000	24 months	Resilient Communities Fund
Community Living Oakville	\$168,300	24 months	Resilient Communities Fund
Compassion Society of Halton	\$60,000	6 months	Capital
Crane Creations Theatre Company	\$100,000	12 months	Resilient Communities Fund
Crusaders Rugby Club	\$150,000	12 months	Capital
Crusaders Rugby Club	\$159,500	24 months	Resilient Communities Fund
Dare to Be You	\$23,600	12 months	Resilient Communities Fund

Deen Support Services	\$143,500	24 months	Resilient Communities Fund
Deen Support Services	\$150,000	12 months	Capital
Distress Centre Halton	\$89,200	12 months	Resilient Communities Fund
Drury Lane Theatrical Productions Inc	\$150,000	12 months	Capital
EcoSource Mississauga	\$196,500	24 months	Resilient Communities Fund
Elizabeth Fry Society of Peel-Halton	\$100,000	24 months	Resilient Communities Fund
Erin Mills Soccer Club	\$105,000	12 months	Capital
Food for Life	\$82,000	6 months	Capital
Food for Life	\$195,000	24 months	Resilient Communities Fund
Free For All Foundation	\$133,200	24 months	Resilient Communities Fund
Friends of Gujarat	\$14,500	12 months	Resilient Communities Fund
Georgetown Choral Society	\$11,500	18 months	Resilient Communities Fund
Global 180	\$20,600	6 months	Capital
Global 180	\$127,100	24 months	Resilient Communities Fund
Global Family Community Centre	\$199,000	24 months	Resilient Communities Fund
Gymnastics Mississauga	\$83,100	12 months	Capital
Halton Food for Thought	\$76,400	12 months	Resilient Communities Fund
Halton Industry Education Council	\$41,500	6 months	Capital
Heritage Mississauga	\$64,200	12 months	Resilient Communities Fund
Indus Community Services	\$135,000	12 months	Capital
Joshua Creek Church	\$107,100	24 months	Resilient Communities Fund
Joshua Creek Church	\$150,000	12 months	Capital
Knights Table	\$200,000	18 months	Resilient Communities Fund
Lady Ballers Camp	\$200,000	24 months	Resilient Communities Fund
Learning Disabilities Association of Peel Region	\$159,500	18 months	Resilient Communities Fund
Malton Women Council	\$184,600	24 months	Resilient Communities Fund
Masterworks of Oakville Chorus and Orchestra	\$17,600	12 months	Resilient Communities Fund
MIAG Centre for Diverse Women & Families	\$200,000	24 months	Resilient Communities Fund
Milton Speed Skating Club	\$35,800	6 months	Capital
Mind Forward Brain Injury Services	\$117,900	12 months	Capital
Mind Forward Brain Injury Services	\$198,000	24 months	Resilient Communities Fund
Mississauga Aquatic Club	\$81,800	12 months	Resilient Communities Fund
Mississauga Aquatic Club	\$22,200	6 months	Capital
Mississauga Arts Council	\$69,200	12 months	Resilient Communities Fund
Mississauga Canoe Club	\$78,000	12 months	Capital
Mississauga Italfest	\$25,600	12 months	Resilient Communities Fund
Mississauga Music	\$24,900	12 months	Resilient Communities Fund
MonstrARTity	\$46,300	12 months	Resilient Communities Fund
Moyo Health and Community Services	\$23,200	6 months	Capital
MY Voice Canada	\$36,600	6 months	Resilient Communities Fund
Oak Park Neighbourhood Centre	\$67,100	6 months	Capital
Oakville Chamber Orchestra	\$12,000	12 months	Resilient Communities Fund

Oakville Choral Society	\$14,200	6 months	Capital
Oakville Choral Society	\$20,000	6 months	Resilient Communities Fund
Oakville Festivals of Film and Art	\$65,400	12 months	Resilient Communities Fund
Oakville Galleries	\$150,000	18 months	Resilient Communities Fund
Oakville Parent-Child Centre (OPCC)	\$150,000	12 months	Capital
Oakville Soccer Club	\$37,500	6 months	Resilient Communities Fund
Oakville Symphony	\$61,500	24 months	Resilient Communities Fund
Overcomer Community Development Centre (OCDC)	\$99,400	12 months	Resilient Communities Fund
Pak Pioneers Community Organization of Canada	\$20,800	6 months	Capital
PCHS	\$99,700	12 months	Resilient Communities Fund
Peel Adult Learning Centre	\$77,700	12 months	Capital
Peel Career Assessment Services Inc.	\$83,000	12 months	Capital
Peel Career Assessment Services Inc.	\$200,000	24 months	Resilient Communities Fund
Peel Multicultural Council	\$82,400	12 months	Capital
Polish National Union of Canada	\$141,000	12 months	Capital
Restoration and Empowerment for Social Transition Centres (R.E.S.T.)	\$45,000	6 months	Capital
Restoration and Empowerment for Social Transition Centres (R.E.S.T.)	\$179,200	24 months	Resilient Communities Fund
Rainbow's End Community Development	\$29,100	12 months	Resilient Communities Fund
Regeneration Outreach Community	\$39,400	12 months	Capital
Re-Imagine Ontario	\$18,200	6 months	Resilient Communities Fund
Sai Dham Canada - an institution of love	\$200,000	24 months	Resilient Communities Fund
Sakeenah Homes	\$200,000	24 months	Resilient Communities Fund
SAWITRI Theatre Group	\$188,500	24 months	Resilient Communities Fund
Study Circle for Math, Science and Languages (SCP for youth and children)	\$47,100	12 months	Resilient Communities Fund
Shifra Homes Inc.	\$125,000	6 months	Capital
Skills For Life Inc.	\$93,900	24 months	Resilient Communities Fund
SMILE Canada - Support Services	\$100,100	18 months	Resilient Communities Fund
Southside Shuffle Blues & Jazz Festival	\$75,600	12 months	Resilient Communities Fund
St. Luke's Anglican Church	\$73,600	12 months	Resilient Communities Fund
Studio.89	\$56,800	6 months	Capital
Summit Housing and Outreach Programs	\$17,000	12 months	Capital
The Caledon Seniors Centre	\$19,700	12 months	Resilient Communities Fund
The Caledon Seniors Centre	\$148,000	12 months	Capital
The Chamber Music Society of Mississauga	\$77,700	12 months	Resilient Communities Fund
The Children's Aid Society of the Regional Municipality of Halton	\$22,500	12 months	Capital
The Festival of Literary Diversity (the FOLD)	\$133,600	24 months	Resilient Communities Fund
The International Soccer Club	\$68,800	12 months	Capital
The Learning Place	\$79,200	12 months	Resilient Communities Fund
The Oakville Curling Club	\$33,000	6 months	Capital
The Optimist Club of Halton Hills	\$47,100	6 months	Capital

The Riverwood Conservancy	\$195,500	24 months	Resilient Communities Fund
The Rose Orchestra	\$96,000	24 months	Resilient Communities Fund
Vita Centre	\$150,700	24 months	Resilient Communities Fund
Volunteer MBC	\$75,100	18 months	Resilient Communities Fund
Wellspring Chinguacousy Cancer Support Centre	\$61,000	12 months	Capital
Wellspring Chinguacousy Cancer Support Centre	\$199,100	24 months	Resilient Communities Fund
YMCA of Oakville	\$89,700	12 months	Resilient Communities Fund
YMCA of Oakville	\$150,000	12 months	Capital
Number of grants	122		
Sub-total	\$11,722,600		

Hamilton			
Organization Name	Amount Awarded	Term	Stream
A Rocha Canada	\$52,600	24 months	Resilient Communities Fund
Ancaster Community Services	\$16,900	12 months	Resilient Communities Fund
Art Gallery of Hamilton	\$149,700	12 months	Capital
Association Canadienne-Française de l'Ontario - Conseil Régional Hamilton	\$56,700	12 months	Resilient Communities Fund
Catholic Children's Aid Society of Hamilton	\$91,300	12 months	Resilient Communities Fund
Centre français Hamilton	\$40,300	12 months	Resilient Communities Fund
Chorus Hamilton	\$44,400	12 months	Resilient Communities Fund
Eva Rothwell Centre	\$150,000	12 months	Capital
Goodwill, The Amity Group	\$65,000	12 months	Capital
Hamilton Children's Choir	\$26,400	12 months	Resilient Communities Fund
Hamilton Jewish Family Services	\$65,000	12 months	Resilient Communities Fund
Hamilton Literacy Council	\$10,000	12 months	Capital
Hamilton Music Collective	\$75,500	12 months	Capital
Hamilton Victory Gardens	\$25,000	12 months	Resilient Communities Fund
Immigrants Working Centre	\$195,300	24 months	Resilient Communities Fund
Interval House of Hamilton	\$71,200	12 months	Capital
Interval House of Hamilton	\$133,000	24 months	Resilient Communities Fund
Leander Boat Club	\$35,300	24 months	Resilient Communities Fund
Liberty for Youth	\$108,900	12 months	Capital
Mission Services Hamilton Inc.	\$200,000	24 months	Resilient Communities Fund
Royal Botanical Gardens	\$150,000	12 months	Capital
St. Matthew's House	\$176,600	24 months	Resilient Communities Fund
Student Open Circles	\$32,300	12 months	Resilient Communities Fund
T.E.A.D. Equestrian Association for the Disabled	\$29,700	24 months	Resilient Communities Fund

T.E.A.D. Equestrian Association for the Disabled	\$82,400	12 months	Capital
The Bridge: From Prison to Community (Hamilton)	\$102,700	12 months	Capital
The Royal Canadian Legion Branch 551	\$126,200	12 months	Capital
The Royal Canadian Legion Branch 551	\$35,000	6 months	Resilient Communities Fund
Theatre Aquarius	\$100,000	12 months	Resilient Communities Fund
Welcome Inn Community Centre	\$132,600	24 months	Resilient Communities Fund
Wellwood	\$48,000	12 months	Resilient Communities Fund
Westdale Cinema Group	\$133,100	18 months	Resilient Communities Fund
Workers Arts and Heritage Centre	\$101,200	12 months	Capital
YMCA Hamilton/Burlington/Brantford	\$90,700	24 months	Resilient Communities Fund
YMCA Hamilton/Burlington/Brantford	\$150,000	12 months	Capital
YWCA Hamilton	\$199,800	24 months	Resilient Communities Fund
YWCA Hamilton	\$150,000	12 months	Capital
Number of grants	37		
Sub-total	\$3,452,800		

Muskoka, Nipissing, Parry Sound & Timiskaming

Organization Name	Amount Awarded	Term	Stream
Alzheimer Society of Muskoka	\$195,900	24 months	Resilient Communities Fund
Big Brothers Big Sisters of North Bay and District	\$131,000	24 months	Resilient Communities Fund
Bracebridge Senior Citizens Centennial Club Inc	\$74,900	12 months	Capital
Club Action 50+ East Ferris	\$150,000	12 months	Capital
Community Living North Bay	\$59,700	12 months	Capital
Community Living South Muskoka	\$25,600	12 months	Resilient Communities Fund
Conseil des Arts de Nipissing Ouest (CANO)	\$139,400	24 months	Resilient Communities Fund
Les Compagnons des francs loisirs	\$193,800	24 months	Resilient Communities Fund
Municipality of East Ferris	\$150,000	12 months	Capital
North Bay and Area Potters Guild	\$22,400	6 months	Capital
North Bay Nordic Ski Club	\$150,000	12 months	Capital
The Gathering Place	\$27,000	12 months	Capital
The Gathering Place	\$65,000	18 months	Resilient Communities Fund
The PADDLE Program	\$200,000	24 months	Resilient Communities Fund
The Royal Canadian Legion Branch 225	\$17,900	12 months	Capital
The Royal Canadian Legion Branch 254	\$52,900	12 months	Resilient Communities Fund
The Women's Own Resource Centre	\$70,000	24 months	Resilient Communities Fund
Township of James	\$13,900	12 months	Capital

Township of South Algonquin	\$13,000	12 months	Resilient Communities Fund
Township of The Archipelago	\$59,300	12 months	Resilient Communities Fund
Tri Town Ski and Snowboard Village	\$150,000	6 months	Capital
Number of grants	21		
Sub-total	\$1,961,700		

Niagara			
Organization Name	Amount Awarded	Term	Stream
Alzheimer Society of Niagara Region	\$189,000	24 months	Resilient Communities Fund
Athletics Niagara	\$30,400	12 months	Resilient Communities Fund
Autism Society Ontario	\$13,500	12 months	Capital
Big Brothers Big Sisters of North & West Niagara	\$132,200	12 months	Capital
Big Brothers Big Sisters of North & West Niagara	\$161,700	24 months	Resilient Communities Fund
Carousel Players	\$25,400	12 months	Resilient Communities Fund
Civiconnect	\$104,600	12 months	Capital
Community Care of West Niagara	\$60,000	12 months	Capital
Community Care St. Catharines and Thorold	\$195,600	24 months	Resilient Communities Fund
Community Care St. Catharines and Thorold	\$150,000	12 months	Capital
Community Support Services of Niagara	\$52,000	6 months	Capital
Epilepsy Niagara	\$183,600	24 months	Resilient Communities Fund
Food4Kids Niagara	\$113,200	24 months	Resilient Communities Fund
Foundation of Resources for Teens of West Niagara (FORT)	\$86,900	24 months	Resilient Communities Fund
Gillian's Place	\$153,900	24 months	Resilient Communities Fund
GROW Community Food Literacy Centre	\$92,200	12 months	Capital
Heartland Forest Nature Experience	\$49,400	12 months	Capital
Horse Cents for Kids	\$66,200	12 months	Capital
Horse Cents for Kids	\$112,000	24 months	Resilient Communities Fund
Hospice Niagara	\$77,200	12 months	Capital
Kristen French Child Advocacy Centre Niagara	\$55,000	12 months	Capital
Links For Greener Learning INC. (LGL)	\$193,000	24 months	Resilient Communities Fund
Niagara Cricket Club	\$36,300	12 months	Capital
Niagara Handweavers & Spinners	\$22,100	24 months	Resilient Communities Fund
Niagara Historical Society	\$33,700	12 months	Resilient Communities Fund
Niagara Symphony Orchestra	\$123,600	24 months	Resilient Communities Fund
Positive Living Niagara	\$41,000	6 months	Capital
Project SHARE	\$154,000	24 months	Resilient Communities Fund

Project SHARE	\$35,000	12 months	Capital
Rose Cottage Community Hospice	\$24,300	6 months	Resilient Communities Fund
Southridge Homesless Services	\$150,000	6 months	Capital
St. Catharines Rowing Club	\$119,800	24 months	Resilient Communities Fund
The Hope Centre	\$129,000	24 months	Resilient Communities Fund
The Royal Canadian Legion Branch 230	\$30,000	12 months	Capital
Thorold Community Activities Group	\$52,000	12 months	Capital
Thorold Community Activities Group	\$52,200	6 months	Resilient Communities Fund
Town of Pelham	\$150,000	12 months	Capital
YWCA Niagara Region	\$10,000	24 months	Resilient Communities Fund
YWCA Niagara Region	\$136,600	12 months	Capital
Number of grants	39		
Sub-total	\$3,596,600		

Northwestern			
Organization Name	Amount Awarded	Term	Stream
Coopérative du regroupement des organismes francophones de Thunder Bay Inc.	\$130,800	12 months	Capital
Elizabeth Fry Society of Northwestern Ontario	\$155,000	24 months	Resilient Communities Fund
Fort Frances Volunteer Bureau	\$148,300	12 months	Capital
Image Studio of Dance - Northwestern Ontario	\$10,200	12 months	Resilient Communities Fund
Lakehead Social Planning Council	\$141,700	24 months	Resilient Communities Fund
Municipality of Machin	\$106,400	6 months	Capital
Municipality of Machin	\$178,800	24 months	Resilient Communities Fund
Nokiiwin Tribal Council	\$95,800	12 months	Resilient Communities Fund
Northwestern Ontario Women's Centre	\$63,800	24 months	Resilient Communities Fund
NorWest Community Health Centres	\$100,000	12 months	Resilient Communities Fund
Norwesters Alpine Club (NAC)	\$105,200	24 months	Resilient Communities Fund
Our Klds Count of Thunder Bay, Inc	\$56,900	12 months	Resilient Communities Fund
Regional Food Distribution Association of Northwestern Ontario	\$133,400	12 months	Capital
Roots to Harvest	\$94,500	24 months	Resilient Communities Fund
Thunder Bay Diving Club	\$77,800	24 months	Resilient Communities Fund
Thunder Bay Nordic Trails	\$150,000	12 months	Capital
Township of Manitouwadge	\$71,800	12 months	Capital
Township of Schreiber	\$150,000	12 months	Capital
Victim Services of Kenora & Area	\$154,600	24 months	Resilient Communities Fund
Number of grants	19		
Sub-total	\$2,125,000		

Quinte, Kingston, Rideau

Organization Name	Amount Awarded	Term	Stream
BGC South East	\$200,000	24 months	Resilient Communities Fund
BGC South East	\$150,000	12 months	Capital
Big Brothers Big Sisters of Hastings and Prince Edward Counties	\$59,000	18 months	Resilient Communities Fund
Big Brothers Big Sisters of Kingston, Frontenac, Lennox & Addington	\$200,000	24 months	Resilient Communities Fund
Big Brothers Big Sisters of Leeds and Grenville	\$73,100	12 months	Resilient Communities Fund
Carleton Place Youth Centre	\$48,800	6 months	Capital
Central Frontenac Township	\$93,400	12 months	Capital
Committee for Innovative Thinking for Youth Inc.	\$100,000	12 months	Resilient Communities Fund
Community Development Council of Quinte	\$85,500	12 months	Resilient Communities Fund
Developmental Services of Leeds and Grenville	\$136,300	24 months	Resilient Communities Fund
Eastern Ontario Model Forest	\$50,000	6 months	Resilient Communities Fund
Enrichment Centre for Mental Health (ECMH)	\$155,200	24 months	Resilient Communities Fund
Elgin Lions Club 2002 INC	\$115,000	12 months	Capital
Extend-A-Family Kingston	\$95,200	12 months	Resilient Communities Fund
Gananoque Curling Club	\$141,700	12 months	Capital
Habitat For Humanity Thousand Islands	\$11,200	12 months	Resilient Communities Fund
Hastings Highlands	\$150,000	12 months	Capital
Highland Shores Children's Aid Society	\$85,000	12 months	Resilient Communities Fund
Joe's MILL (Musical Instrument Lending Library)	\$28,200	24 months	Resilient Communities Fund
John Howard Belleville	\$126,900	6 months	Capital
Kemptville Youth Centre (KYC)	\$20,500	6 months	Resilient Communities Fund
KEYS Job Centre	\$195,100	24 months	Resilient Communities Fund
Kingston Literacy & Skills	\$38,000	18 months	Resilient Communities Fund
Kingston School of Art and Window Art Gallery	\$13,200	6 months	Resilient Communities Fund
Kingston Symphony Association	\$16,700	6 months	Resilient Communities Fund
Lanark County Community Justice Program	\$168,800	24 months	Resilient Communities Fund
Loaves & Fishes	\$31,000	12 months	Capital
Loyalist Township	\$148,400	12 months	Capital
Martha's Table	\$44,100	12 months	Resilient Communities Fund
Mississippi Madawaska Land Trust	\$123,800	24 months	Resilient Communities Fund
North Hastings Community Trust	\$49,300	12 months	Capital
Ongwanada	\$170,300	24 months	Resilient Communities Fund
Rural Frontenac Community Services	\$46,200	12 months	Capital
Ryandale Shelter for the Homeless	\$95,500	24 months	Resilient Communities Fund
Tay Valley Township	\$54,500	12 months	Capital
Tay Valley Township	\$54,900	24 months	Resilient Communities Fund

The Corporation of the Township of Addington Highlands	\$18,600	12 months	Resilient Communities Fund
The Ladies of Sacred Heart Batawa	\$47,800	12 months	Resilient Communities Fund
Thousand Islands Playhouse	\$150,000	12 months	Capital
Town of Perth	\$140,000	12 months	Capital
Township of Leeds and the Thousand Islands	\$34,300	12 months	Resilient Communities Fund
Township of Madoc	\$150,000	12 months	Capital
Township of Montague	\$143,500	12 months	Capital
Township of Tyendinaga	\$59,500	12 months	Capital
Tweed & Company Theatre	\$55,600	6 months	Resilient Communities Fund
Victim Services of Kingston and Frontenac	\$200,000	24 months	Resilient Communities Fund
Number of grants	46		
Sub-total	\$4,347,100		

Simcoe York			
Organization Name	Amount Awarded	Term	Stream
360°kids	\$77,200	6 months	Capital
Alliston Curling Club	\$98,600	12 months	Capital
Alzheimer Society of York Region	\$185,200	24 months	Resilient Communities Fund
Askennonia Senior Centre	\$25,800	12 months	Resilient Communities Fund
Autism In Mind Children's Charity (AIM)	\$198,100	24 months	Resilient Communities Fund
Barrie Area Native Advisory Circle	\$100,000	24 months	Resilient Communities Fund
Beeton Lawn Bowling Club	\$15,300	12 months	Capital
Big Brothers Big Sisters of North Simcoe	\$81,500	18 months	Resilient Communities Fund
Blue Door	\$199,100	24 months	Resilient Communities Fund
Camp Couchiching	\$117,200	12 months	Capital
Camphill Communities Ontario	\$199,600	24 months	Resilient Communities Fund
Canada One Family Network	\$71,200	12 months	Resilient Communities Fund
Canada One Family Network	\$34,800	12 months	Capital
Canadian Liver Foundation	\$133,900	18 months	Resilient Communities Fund
Catholic Family Services of Simcoe County	\$200,000	24 months	Resilient Communities Fund
CAYR Community Connections	\$12,900	12 months	Resilient Communities Fund
Child Advocacy Centre of Simcoe Muskoka	\$171,800	24 months	Resilient Communities Fund
Clarico Place of York Region	\$91,400	12 months	Resilient Communities Fund
Coldwater Canadiana Heritage Museum	\$150,000	12 months	Capital
Collingwood Lawn Bowling Club	\$73,200	12 months	Capital
Collingwood Music Festival	\$76,400	6 months	Resilient Communities Fund
Couchiching Jubilee House	\$68,300	12 months	Resilient Communities Fund

Creating Alternatives Day Program	\$199,000	24 months	Resilient Communities Fund
Developing And Nurturing Independence (DANI)	\$96,000	12 months	Capital
Deaf Access Simcoe Muskoka Inc.	\$198,000	24 months	Resilient Communities Fund
Evergreen Hospice	\$86,000	12 months	Resilient Communities Fund
Federation of Chinese Canadians in Markham	\$67,000	12 months	Resilient Communities Fund
Freestyle Skiing Ontario Inc.	\$108,500	12 months	Capital
Fuerza Latina Community Services	\$99,300	12 months	Resilient Communities Fund
Georgian Bay Cancer Support Centre	\$93,300	6 months	Capital
Georgian Bay Cancer Support Centre	\$72,900	12 months	Resilient Communities Fund
Georgian Bay Native Women's Association	\$200,000	24 months	Resilient Communities Fund
Georgian Bay Native Women's Association	\$135,700	12 months	Capital
Girls Incorporated of York Region	\$173,000	24 months	Resilient Communities Fund
GTTI -The Training Centre	\$175,700	24 months	Resilient Communities Fund
Hill House Hospice	\$196,600	24 months	Resilient Communities Fund
Home on the Hill Supportive Housing	\$177,400	24 months	Resilient Communities Fund
Hope House Community Hospice	\$24,000	12 months	Resilient Communities Fund
Horses At Heart Therapeutic Equestrian Adventures Inc.	\$130,400	24 months	Resilient Communities Fund
Hospice Georgian Triangle	\$116,900	24 months	Resilient Communities Fund
Hospice Vaughan	\$200,000	24 months	Resilient Communities Fund
I Challenge Diabetes	\$110,800	12 months	Capital
Inn From the Cold	\$199,100	24 months	Resilient Communities Fund
Job Skills	\$186,300	24 months	Resilient Communities Fund
John Howard Society of Simcoe Muskoka	\$127,900	18 months	Resilient Communities Fund
John Howard Society of York Region	\$100,000	24 months	Resilient Communities Fund
L'Arche Daybreak	\$192,400	24 months	Resilient Communities Fund
Learning Centre for Georgina	\$102,700	12 months	Capital
MacLaren Art Centre	\$200,000	24 months	Resilient Communities Fund
Making Change	\$97,500	12 months	Resilient Communities Fund
Markham Arts Council	\$68,000	12 months	Resilient Communities Fund
Markham District Veterans Association	\$100,000	12 months	Capital
Markham Wesley Community Services Centre	\$95,300	12 months	Capital
Matthews House	\$150,000	12 months	Capital
Muscular Dystrophy Canada	\$51,400	24 months	Resilient Communities Fund
New Leaf	\$133,500	12 months	Capital
Newmarket African Caribbean Canadian Association	\$167,100	24 months	Resilient Communities Fund
Newmarket Soccer Club	\$150,000	12 months	Capital
Oak Ridges Moraine Land Trust	\$132,000	18 months	Resilient Communities Fund
Ontario Water Centre	\$150,000	12 months	Capital
Orillia Museum of Art & History	\$112,000	24 months	Resilient Communities Fund
Orillia Rowing Club	\$84,200	24 months	Resilient Communities Fund
RCL Beaverbrook Branch 316	\$150,000	12 months	Capital

Reena	\$150,000	12 months	Capital
Refugee Women's Network	\$60,000	12 months	Capital
Richmond Hill Curling Club	\$150,000	12 months	Capital
Richmond Hill Lawn Bowling Club	\$129,300	12 months	Capital
Rose of Sharon Services for Young Mothers	\$17,200	12 months	Capital
Routes Connecting Communities Inc.	\$40,000	12 months	Capital
Sanatan Mandir Cultural Centre	\$135,500	6 months	Capital
Shining Through Centre for Children with Autism	\$200,000	24 months	Resilient Communities Fund
Social Enterprise for Canada	\$200,000	24 months	Resilient Communities Fund
Social Services Network	\$24,200	6 months	Resilient Communities Fund
Talk Is Free Theatre	\$195,300	24 months	Resilient Communities Fund
The Cross-Cultural Community Services Association (TCCSA)	\$98,900	12 months	Resilient Communities Fund
The Environmental Network	\$147,600	12 months	Capital
The Lighthouse	\$200,000	24 months	Resilient Communities Fund
The Richmond Hill Soccer Club	\$112,000	12 months	Capital
The Richmond Hill Soccer Club	\$67,100	24 months	Resilient Communities Fund
The Royal Canadian Legion Branch 68	\$59,000	12 months	Capital
The Royal Canadian Legion Branch 147	\$144,600	12 months	Capital
The Royal Canadian Legion Branch 262	\$145,000	12 months	Capital
The Royal Canadian Legion Branch 356	\$47,900	12 months	Capital
The Schwartz Reisman Centre	\$100,000	6 months	Capital
The Ship's Company of Penetanguishene	\$15,000	12 months	Capital
The Sutton Curling Club	\$10,400	12 months	Resilient Communities Fund
The Sutton Curling Club	\$55,700	12 months	Capital
Theatre Collingwood	\$62,400	12 months	Resilient Communities Fund
Town of Midland	\$149,800	12 months	Capital
Town of Penetanguishene	\$150,000	12 months	Capital
Township of Ramara	\$150,000	12 months	Capital
Township of Tiny	\$113,700	12 months	Capital
Victim Services of York	\$155,300	24 months	Resilient Communities Fund
Willowgrove	\$57,500	12 months	Resilient Communities Fund
Willowgrove	\$144,400	6 months	Capital
Wye Marsh Wildlife Centre	\$130,000	12 months	Capital
YMCA of Simcoe/Muskoka	\$150,000	12 months	Capital
York Chamber Ensemble	\$12,200	6 months	Resilient Communities Fund
Number of grants	98		
Sub-total	\$11,571,400		

Thames Valley

Organization Name	Amount Awarded	Term	Stream
Across Languages Translation and Interpretation Service	\$19,600	6 months	Capital
Alzheimer Society Southwest Partners	\$25,000	12 months	Resilient Communities Fund
Anova: A Future Without Violence	\$99,900	12 months	Capital
ATN Access Inc.	\$182,100	24 months	Resilient Communities Fund
Big Brothers Big Sisters of Oxford County	\$80,200	12 months	Resilient Communities Fund
Big Brothers Big Sisters of St. Thomas-Elgin	\$148,700	24 months	Resilient Communities Fund
Boys and Girls Club of London	\$105,000	12 months	Capital
Carrefour communautaire francophone de London	\$66,100	12 months	Resilient Communities Fund
Chippewas of the Thames First Nation	\$147,000	12 months	Capital
Community Living London	\$175,400	24 months	Resilient Communities Fund
Corporation of the Township of Blandford-Blenheim	\$76,500	12 months	Capital
Crouch Neighbourhood Resource Centre	\$193,100	24 months	Resilient Communities Fund
Curinga Club	\$150,000	6 months	Capital
Family Service Thames Valley	\$100,000	24 months	Resilient Communities Fund
Forest City Film Festival	\$50,800	24 months	Resilient Communities Fund
Growing Chefs! Ontario	\$200,000	24 months	Resilient Communities Fund
Hutton House	\$198,600	24 months	Resilient Communities Fund
Ingamo Homes	\$67,200	6 months	Capital
Inn Out of the Cold, St. Thomas - Elgin	\$97,000	12 months	Resilient Communities Fund
Kee-mo-kee Camp Site of the United Church of Canada	\$53,300	12 months	Resilient Communities Fund
L'Arche London	\$25,800	24 months	Resilient Communities Fund
Learning Disabilities Association - London Region	\$140,200	24 months	Resilient Communities Fund
LIFE*SPIN	\$175,100	18 months	Resilient Communities Fund
London Abused Women's Centre	\$193,500	24 months	Resilient Communities Fund
London Children's Museum	\$150,000	12 months	Capital
London Cross Cultural Learner Centre (CCLC)	\$129,200	12 months	Capital
London Cross Cultural Learner Centre (CCLC)	\$10,100	6 months	Resilient Communities Fund
London Symphonia	\$75,000	12 months	Resilient Communities Fund
Oneida Nation of the Thames	\$150,000	12 months	Capital
Oneida Nation of the Thames	\$183,200	24 months	Resilient Communities Fund
Pearce Williams Christian Centre	\$110,000	12 months	Capital
Port Burwell Periscope Playhouse	\$150,000	12 months	Capital
ReForest London	\$140,300	12 months	Capital
STEAM Education Centres Incorporated	\$17,900	12 months	Capital
TAP Centre for Creativity	\$93,200	12 months	Capital
The Grand Theatre	\$179,300	24 months	Resilient Communities Fund

The Woodstock Curling Club	\$111,600	12 months	Capital
Town of Ingersoll	\$150,000	12 months	Capital
Township of East Zorra - Tavistock	\$150,000	12 months	Capital
Why We March LGBT	\$11,100	12 months	Resilient Communities Fund
Woodstock and District Developmental Services	\$98,600	24 months	Resilient Communities Fund
Woodstock Badminton Club	\$40,000	12 months	Capital
YWCA St. Thomas-Elgin	\$190,300	24 months	Resilient Communities Fund
Number of grants	43		
Sub-total	\$4,909,900		

Toronto			
Organization Name	Amount Awarded	Term	Stream
5N2 Kitchens	\$148,000	6 months	Capital
Able Sail Toronto	\$37,200	12 months	Resilient Communities Fund
act2studioWORKS	\$24,400	12 months	Resilient Communities Fund
Alpha House Recovery Community	\$146,800	12 months	Capital
Aptus Treatment Centre	\$38,900	12 months	Resilient Communities Fund
ArtHeart Community Art Centre	\$29,500	6 months	Capital
ArtHeart Community Art Centre	\$121,200	24 months	Resilient Communities Fund
Arts Etobicoke	\$99,700	12 months	Resilient Communities Fund
Bangladesh Centre and Community Services	\$132,600	12 months	Capital
Barbra Schlifer Commemorative Clinic	\$199,600	24 months	Resilient Communities Fund
BFO Toronto	\$96,600	12 months	Resilient Communities Fund
Blackstone Foundation Library	\$199,700	24 months	Resilient Communities Fund
Brain Injury Society of Toronto	\$99,000	18 months	Resilient Communities Fund
Broad Reach Foundation for Youth	\$100,000	12 months	Capital
CAFCA Social Services	\$137,800	18 months	Resilient Communities Fund
Canada International Children's Art Foundation	\$59,800	12 months	Resilient Communities Fund
Canadian Centre for Victims of Torture	\$61,900	12 months	Resilient Communities Fund
Canadian Language Museum	\$13,500	6 months	Resilient Communities Fund
caterToronto	\$75,900	12 months	Resilient Communities Fund
Centre for Indigenous Theatre	\$22,400	12 months	Capital
Centre for Social Innovation	\$150,000	12 months	Capital
Centre francophone de Toronto	\$150,000	12 months	Capital
Christie Ossington Neighbourhood Centre	\$43,700	6 months	Capital
Christie Refugee Welcome Centre	\$149,700	24 months	Resilient Communities Fund
Christie Refugee Welcome Centre	\$12,400	6 months	Capital
Citadel + Compagnie	\$63,800	12 months	Resilient Communities Fund

CJRU: 1280AM	\$10,600	6 months	Capital
CJRU: 1280AM	\$78,700	12 months	Resilient Communities Fund
Community Family Services of Ontario	\$27,000	12 months	Capital
Community Family Services of Ontario	\$199,300	24 months	Resilient Communities Fund
Community Head Injury Resource Services (CHIRS)	\$100,000	12 months	Capital
Community Music Schools of Toronto	\$47,000	12 months	Resilient Communities Fund
Covenant House Toronto	\$10,200	6 months	Resilient Communities Fund
Covenant House Toronto	\$92,300	12 months	Capital
Creating Together Child and Family Centre	\$120,700	24 months	Resilient Communities Fund
Doane Music School	\$27,800	12 months	Resilient Communities Fund
Downsview Community Legal Services	\$150,200	24 months	Resilient Communities Fund
Endless Possibilities And Hope Development Organization	\$49,900	24 months	Resilient Communities Fund
Epilepsy Toronto	\$116,500	18 months	Resilient Communities Fund
Ernestine's Women's Shelter	\$124,100	12 months	Capital
Etobicoke Services for Seniors	\$61,600	12 months	Resilient Communities Fund
Evangel Hall Mission	\$57,400	12 months	Resilient Communities Fund
Evergreen	\$149,900	12 months	Capital
Family Service Toronto	\$88,600	12 months	Resilient Communities Fund
FCJ Refugee Centre	\$149,000	12 months	Capital
Fontbonne Ministries	\$20,100	12 months	Capital
Fred Victor Centre	\$200,000	24 months	Resilient Communities Fund
Fred Victor Centre	\$55,300	6 months	Capital
Free Geek Toronto	\$34,200	12 months	Resilient Communities Fund
Frontline Community Centre	\$34,000	24 months	Resilient Communities Fund
Future of Film Showcase	\$15,000	12 months	Resilient Communities Fund
Gilda's Club Greater Toronto	\$99,700	6 months	Resilient Communities Fund
Good Shepherd Ministries	\$131,400	12 months	Capital
Harmony Place Support Services	\$35,000	6 months	Capital
Harmony Place Support Services	\$159,200	24 months	Resilient Communities Fund
Hindu Cultural Society Scarborough	\$60,400	12 months	Resilient Communities Fund
Horizons For Youth	\$72,400	12 months	Resilient Communities Fund
Horizons For Youth	\$73,100	6 months	Capital
Hospice Toronto	\$171,600	24 months	Resilient Communities Fund
Hot Docs	\$149,500	12 months	Capital
Irish Canadian Immigration Centre	\$14,600	6 months	Resilient Communities Fund
It's Ok	\$46,000	12 months	Capital
James Gardens Lawn Bowling Club	\$12,400	12 months	Capital
Jane/Finch Community and Family Centre	\$15,600	12 months	Capital
JAYU Festival Inc.	\$28,900	12 months	Capital
Jean Augustine Centre for Young Women's Empowerment	\$162,700	18 months	Resilient Communities Fund
Jumpstart-Refugee Talent	\$194,700	24 months	Resilient Communities Fund

JVS Toronto	\$58,000	6 months	Capital
Kennedy House Youth Services	\$158,600	24 months	Resilient Communities Fund
Kids Kicking Cancer Canada Corp.	\$122,300	24 months	Resilient Communities Fund
LAMP Community Health Centre	\$199,900	24 months	Resilient Communities Fund
Lao Association of Ontario	\$59,900	12 months	Capital
Latino Canadian Cultural Association	\$29,800	12 months	Capital
Lay-Up Youth Basketball	\$142,900	24 months	Resilient Communities Fund
Local Enhancement and Appreciation of Forests (LEAF)	\$115,500	18 months	Resilient Communities Fund
L'ensemble vocal Les voix du Coeur	\$19,900	24 months	Resilient Communities Fund
Licensed to Learn (L2L) Inc.	\$195,200	24 months	Resilient Communities Fund
LOFT Community Services	\$142,100	12 months	Capital
Luso Canadian Charitable Society (LUSO)	\$69,700	12 months	Capital
Malvern Family Resource Centre	\$83,700	12 months	Resilient Communities Fund
Malvern Family Resource Centre	\$25,200	12 months	Capital
Maple Leaf Theatre for Social Responsibility	\$67,000	12 months	Resilient Communities Fund
Matthew House	\$142,200	12 months	Capital
Mennonite New Life Centre of Toronto	\$58,200	12 months	Capital
Mental Health Mutual-aid Hub Canada	\$56,500	12 months	Resilient Communities Fund
Miles Nadal JCC	\$150,000	12 months	Capital
Momiji Health Care Society	\$122,300	6 months	Capital
Moorelands Kids	\$200,000	24 months	Resilient Communities Fund
Museum of Contemporary Art Toronto	\$100,000	12 months	Resilient Communities Fund
Native Child and Family Services of Toronto	\$200,000	24 months	Resilient Communities Fund
Neighbourhood Information Post (NIP)	\$100,000	12 months	Resilient Communities Fund
NeighbourLink North York	\$86,500	18 months	Resilient Communities Fund
NeighbourLink North York	\$57,300	6 months	Capital
Next Generation Arts	\$29,100	6 months	Resilient Communities Fund
Nigerian Canadian Muslim Association	\$36,600	6 months	Capital
North York Harvest Food Bank	\$200,000	24 months	Resilient Communities Fund
Oasis Dufferin Community Centre	\$51,000	12 months	Resilient Communities Fund
OneChurch.to	\$140,600	6 months	Capital
Opera Atelier	\$45,400	12 months	Capital
Opportunity for Advancement	\$177,000	24 months	Resilient Communities Fund
Parents Engaged in Education	\$82,100	12 months	Capital
Parents Engaged in Education	\$179,500	24 months	Resilient Communities Fund
Parkdale Golden Age Foundation	\$53,000	12 months	Resilient Communities Fund
Parkdale Project Read Inc.	\$10,100	6 months	Capital
Parkdale Project Read Inc.	\$91,700	24 months	Resilient Communities Fund
Prom-Edu-Val Society (PEV)	\$29,000	12 months	Resilient Communities Fund
Prosserman Jewish Community Centre	\$185,100	24 months	Resilient Communities Fund
R.I.S.E. Arts and Community Services	\$15,100	6 months	Capital
R.I.S.E. Arts and Community Services	\$39,500	12 months	Resilient Communities Fund

Red Nose Remedy	\$23,600	12 months	Resilient Communities Fund
Regenesys York	\$38,200	12 months	Capital
Riverdale Hub	\$149,900	12 months	Capital
Riverdale Hub	\$187,000	24 months	Resilient Communities Fund
Scarborough Centre for Healthy Communities	\$200,000	24 months	Resilient Communities Fund
Scarborough Music Theatre	\$40,000	24 months	Resilient Communities Fund
Scarborough Music Theatre	\$22,700	6 months	Capital
Scarborough Philharmonic Orchestra	\$25,000	12 months	Capital
Scarborough Philharmonic Orchestra	\$100,100	24 months	Resilient Communities Fund
Second Harvest	\$136,800	6 months	Capital
Shakespeare In the Ruff	\$10,400	6 months	Resilient Communities Fund
Sherbourne Health Centre	\$97,600	12 months	Capital
Silent Voice Canada Inc.	\$18,300	12 months	Resilient Communities Fund
Sinfonia Toronto	\$13,800	6 months	Capital
Singing Out, The Lesbian and Gay Chorus of Toronto	\$14,500	12 months	Resilient Communities Fund
Sistema Toronto	\$148,400	12 months	Capital
Skills for Change	\$150,000	12 months	Capital
Slovenian Home Association	\$146,500	12 months	Capital
Smile Theatre	\$85,100	12 months	Capital
South Asian Autism Awareness Centre	\$39,700	12 months	Resilient Communities Fund
St. James Town Community Arts	\$15,800	24 months	Resilient Communities Fund
Stage Centre Productions	\$39,100	12 months	Capital
Stolen From Africa / Volé D'Afrique	\$34,800	6 months	Resilient Communities Fund
Story Planet	\$15,800	12 months	Capital
Street Haven	\$200,000	24 months	Resilient Communities Fund
Street Health	\$134,200	12 months	Capital
Sunnyside Paddling Club	\$22,100	12 months	Resilient Communities Fund
Sunshine Centres for Seniors	\$55,800	12 months	Resilient Communities Fund
Tarragon Theatre	\$13,800	12 months	Capital
The Arab Community Centre of Toronto	\$143,100	18 months	Resilient Communities Fund
The Art Gallery at Harbourfront (operating as The Power Plant)	\$99,600	12 months	Resilient Communities Fund
The Bentway Conservancy	\$100,000	12 months	Resilient Communities Fund
The Bentway Conservancy	\$142,400	6 months	Capital
The Bernard Betel Centre for Creative Living	\$150,000	12 months	Capital
The Centre for Spanish-Speaking Peoples	\$60,400	24 months	Resilient Communities Fund
The Centre for Spanish-Speaking Peoples	\$150,000	12 months	Capital
The Children's Book Bank	\$23,500	24 months	Resilient Communities Fund
The Royal Canadian Legion Branch 22	\$95,300	12 months	Capital
The Scott Mission	\$95,400	12 months	Resilient Communities Fund
The Theatre Centre	\$104,500	6 months	Capital
The Theatre Centre	\$44,900	6 months	Resilient Communities Fund

The Thessalonikean Society of Metro Toronto Inc.	\$125,900	12 months	Capital
The Word On The Street	\$118,000	24 months	Resilient Communities Fund
The Yonge Street Mission	\$58,800	12 months	Capital
Theatre Passe Muraille	\$123,900	12 months	Capital
Theatre Passe Muraille	\$49,100	12 months	Resilient Communities Fund
Thunder Woman Healing Lodge Society	\$149,500	12 months	Capital
Times Change Women's Employment Service	\$51,400	6 months	Resilient Communities Fund
Toronto Council on Aging	\$74,400	24 months	Resilient Communities Fund
Toronto Fashion Incubator	\$148,300	24 months	Resilient Communities Fund
Toronto Foundation for Student Success	\$109,100	18 months	Resilient Communities Fund
Toronto Music, Arts and Nature Alliance	\$51,000	12 months	Capital
Toronto Reel Asian International Film Festival	\$72,800	24 months	Resilient Communities Fund
Toronto Triggerfish	\$10,400	24 months	Resilient Communities Fund
Tropicana Community Services	\$150,000	12 months	Capital
UforChange	\$90,000	12 months	Capital
Ukrainian Canadian Social Services (Toronto) Inc.	\$23,700	12 months	Capital
Unity Charity	\$83,000	12 months	Capital
Urban Rez Solutions	\$78,800	12 months	Capital
Voilà Community Help	\$199,000	24 months	Resilient Communities Fund
Volunteer Toronto	\$81,500	12 months	Resilient Communities Fund
WeeFestival of Arts and Culture	\$73,500	12 months	Resilient Communities Fund
West Neighbourhood House	\$147,200	12 months	Capital
West Scarborough Community Legal Services	\$99,900	12 months	Resilient Communities Fund
Weston King Neighbourhood Centre (WKNC)	\$12,200	6 months	Capital
Weston King Neighbourhood Centre (WKNC)	\$127,100	24 months	Resilient Communities Fund
Weston Silver Band	\$30,400	12 months	Resilient Communities Fund
White Ribbon	\$175,000	24 months	Resilient Communities Fund
Working Women Community Centre	\$137,000	12 months	Capital
Working Women Community Centre	\$199,200	24 months	Resilient Communities Fund
YMCA of Greater Toronto	\$187,900	24 months	Resilient Communities Fund
YNOT	\$28,800	6 months	Capital
Young People's Theatre	\$99,900	6 months	Resilient Communities Fund
Youth Assisting Youth	\$199,700	24 months	Resilient Communities Fund
Youth Empowering Parents	\$51,300	12 months	Resilient Communities Fund
YouthLink	\$46,200	12 months	Capital
Number of grants	185		
Sub-total	\$16,840,200		

Waterloo, Wellington & Dufferin

Organization Name	Amount Awarded	Term	Stream
Adventure4Change	\$28,000	12 months	Capital
Art Not Shame	\$150,000	12 months	Capital
Big Brothers Big Sisters Assoc. of Dufferin & District	\$102,100	24 months	Resilient Communities Fund
Big Brothers Big Sisters of Centre Wellington	\$33,500	12 months	Resilient Communities Fund
Bring on the Sunshine (BOTS)	\$186,400	18 months	Resilient Communities Fund
CAFKA	\$149,600	24 months	Resilient Communities Fund
Cambridge Self-Help Food Bank	\$159,600	24 months	Resilient Communities Fund
Cambridge Shelter Corporation	\$126,600	24 months	Resilient Communities Fund
Camino Wellbeing + Mental Health	\$148,500	18 months	Resilient Communities Fund
Canadian Mental Health Association Waterloo Wellington (CMHA WW)	\$145,000	12 months	Capital
Child Witness Centre	\$25,500	12 months	Capital
Child Witness Centre	\$161,400	24 months	Resilient Communities Fund
Coalition of Muslim Women of KW	\$91,400	12 months	Resilient Communities Fund
Community Support Connections	\$138,500	12 months	Capital
Ed Video Media Arts Centre	\$55,200	12 months	Resilient Communities Fund
Eden Mills Writers' Festival	\$85,000	12 months	Capital
Elora Centre for the Arts	\$84,400	12 months	Capital
Fashion History Museum	\$176,400	24 months	Resilient Communities Fund
Fashion History Museum	\$28,400	6 months	Capital
Focus on Nature	\$20,000	6 months	Capital
Food4Kids Waterloo Region	\$32,700	6 months	Capital
Food4Kids Waterloo Region	\$191,900	24 months	Resilient Communities Fund
Grand River Film Festival	\$11,000	12 months	Capital
Greenway-Chaplin Community Centre	\$73,200	24 months	Resilient Communities Fund
Guelph Jazz Festival	\$18,000	18 months	Resilient Communities Fund
Guelph Lawn Bowling Club	\$15,300	6 months	Capital
Guelph Soccer	\$198,800	24 months	Resilient Communities Fund
Guelph Symphony Orchestra	\$28,500	12 months	Resilient Communities Fund
Guelph Wellington Seniors Association	\$27,200	12 months	Capital
Guelph Youth Singers	\$20,000	12 months	Capital
Hillside Festival	\$15,300	6 months	Resilient Communities Fund
HopeSpring Cancer Support Centre	\$87,800	24 months	Resilient Communities Fund
Hospice of Waterloo Region	\$177,000	24 months	Resilient Communities Fund
Inter Arts Matrix	\$59,600	12 months	Capital
Island Lake Rowing Club	\$29,000	12 months	Capital
K-W Working Centre for the Unemployed	\$150,000	12 months	Capital
Learning Disabilities Association of Wellington County	\$70,200	24 months	Resilient Communities Fund

Lutherwood	\$115,100	12 months	Capital
Michael House	\$40,300	24 months	Resilient Communities Fund
Mount Forest Curling Club	\$146,600	12 months	Capital
The Multicultural Theatre Space (MT Space) Inc.	\$155,200	24 months	Resilient Communities Fund
National Service Dog Training Centre Inc.	\$42,700	6 months	Capital
Orangeville and District Senior Citizens Club	\$106,400	12 months	Capital
Porchlight counselling and addiction services	\$200,000	24 months	Resilient Communities Fund
Project READ Literacy Network	\$174,600	24 months	Resilient Communities Fund
Reception House Waterloo Region	\$199,700	24 months	Resilient Communities Fund
Sanguen Health Centre	\$199,900	24 months	Resilient Communities Fund
Scorpions Youth Volleyball Club Inc.	\$16,500	6 months	Capital
Shelldale Family Gateway	\$19,500	12 months	Capital
Silence	\$20,600	12 months	Capital
South Waterloo Naval Veteran's Association	\$51,000	12 months	Capital
Stepping Stone	\$100,000	24 months	Resilient Communities Fund
Strong Start	\$101,400	6 months	Capital
The Elora Festival	\$127,400	24 months	Resilient Communities Fund
The Galt Curling Club	\$62,300	12 months	Capital
The Royal Canadian Legion Branch 412	\$115,000	12 months	Capital
Theatre Orangeville	\$40,900	12 months	Capital
Theatre Orangeville	\$138,500	24 months	Resilient Communities Fund
THEMUSEUM	\$145,600	12 months	Capital
Town of Mono	\$150,000	12 months	Capital
Township of Puslinch	\$150,000	12 months	Capital
Number of grants	61		
Sub-total	\$5,920,200		

Organizations supported through the Youth Opportunities Fund

Youth Innovations - Test		
Organization Name	Amount Awarded	Term
South Asian & Tamil Women's Collective	\$167,800	24 months
Maamawi	\$255,000	36 months
kin + care collective	\$170,000	24 months
Stay Golden	\$170,000	24 months
PositiveVibes T.O	\$249,800	36 months
Passing The Feather Youth Advisory Council	\$252,800	36 months
Ubuntu Neighbourhood Organization (UNO)	\$255,000	36 months
Project Agape	\$255,000	36 months
Pass the Vibes	\$254,400	36 months
The HUB	\$248,300	36 months
Friends of CAB	\$255,000	36 months
Roots to Justice	\$254,800	36 months
Number of grants	12	
Sub-total	\$2,787,900	

Youth Innovations - Scale		
Organization Name	Amount Awarded	Term
SoundStock Academy	\$500,000	48 months
MusicLinks	\$499,600	48 months
Burundi we want	\$499,600	48 months
Say Somaali	\$490,000	48 months
Level U	\$500,000	48 months
Niizh Manidook Hide Camp	\$375,000	36 months
Rexdale Youth Mentorship (RXYM)	\$476,200	48 months
Number of grants	7	
Sub-total	\$3,340,400	

Family Innovations – Test

Organization Name	Amount Awarded	Term
Maternal Mind Matters	\$254,500	36 months
LOTW Birth Collective*	\$81,300	12 months
EthioCan Bridge The Gap	\$253,100	36 months
BTC Be the Change	\$254,900	36 months
TRAIT D'UNION	\$255,000	36 months
Beauty is Me	\$255,000	36 months
Oherokon Rites of Passage	\$255,000	36 months
Kenteke Ohtehra'shon:a (Tyendinaga Roots)	\$255,000	36 months
Suradway Parents' Association of Ottawa	\$254,900	36 months
Number of grants	9	
Sub-total	\$2,118,700	

Family Innovations - Scale

Organization Name	Amount Awarded	Term
Kujenga Family Wellness Program	\$500,000	48 months
lonkwahronkha'onhátie'	\$500,000	48 months
The Bogsiino Healing Project	\$347,400	36 months
Association des Couturiers Immigrants d'Ottawa (ACIFO)	\$500,000	48 months
Carrefour des Femmes et Familles	\$500,000	48 months
Number of grants	5	
Sub-total	\$2,347,400	

System Innovations

Organization Name	Amount Awarded	Term
POV 3rd Street	\$384,800	24 months
Dnaagdawenmag Binnoojiyag Child & Family Services	\$500,000	24 months
Toronto Community Benefits Network	\$1,500,000	72 months
Kitchener-Waterloo Counselling Services Incorporated	\$333,400	24 months
Christie Refugee Welcome Centre	\$237,700	24 months
Number of grants	5	
Sub-total	\$2,955,900	

Economic Recovery and Resilience Fund

Organization Name	Amount Awarded	Term
Urban Rez Solutions	\$250,000	24 months
Black History Ottawa	\$197,800	24 months
Future Black Female	\$249,400	24 months
Somali Centre for Family Services	\$238,100	24 months
Guelph Black Heritage Society	\$44,000	24 months
Number of grants	5	
Sub-total	\$979,300	

Volunteers with the Ontario Trillium Foundation

Board of Directors 2022-2023		
Name	Appointed	Appointment Ends/Ended
Matthew Bondy, Board Chair	June 2021	June 2023
Mary Henein Thorn, Board Vice-Chair	March 2019; March 2022	June 2025
Natalka Falcomer, Granting Programs Committee Chair	December 2020	June 2023
Manjit Khaira, Treasurer & Finance and Audit Committee Chair	May 2019; March 2022	June 2025
Stephen Staley, Corporate Governance and Policy Committee Chair	July 2019; April 2022	June 2025
Gary Bennett, Board Director	March 2019	April 2022
Andy Blenkarn, Board Director	March 2022	June 2025
Melissa Cable-Cibula, Board Director	January 2021	July 2022
Alberta Cefis, Board Director	December 2022	June 2025
Fred Dominelli, Board Director	May 2019	April 2022
Peter Forsberg, Board Director	June 2020	June 2023
George Habchi, Board Director	October 2021	December 2022
Sherri Haigh, Board Director	May 2022	June 2025
Amber Joy Kouvalis, Board Director	October 2021	June 2024
Marta Leardi Anderson, Board Director	January 2021	June 2023
Donald MacKay, Board Director	August 2020	June 2023
Donna Maitland, Board Director	July 2020	April 2023
Liam McCreery, Board Director	October 2021	June 2024
Colin McSweeney, Board Director	October 2021	September 2022
Randi Ray, Board Director	December 2021	June 2024
Moshe Ronen, Board Director	October 2021	June 2024

Grant Review Teams 2022-2023

Name	Appointed	Appointment Ends/Ended
Algoma, Cochrane, Manitoulin & Sudbury		
Ouimet Shawn (Chair)	April 2020	April 2026
Sam Bechard	May 2020	May 2022
Claude Chabot	February 2023	February 2024
Mary Dawson-Cole	December 2020	December 2023
Michael Di Salle	April 2020	April 2026
Andre Grandchamp	July 2020	July 2026
Catherine Gull	March 2019	April 2022
Macey Ilinitiski	June 2019	February 2025
Steve Kidd	June 2020	June 2023
Dawna Kinnunen	January 2021	December 2022
Kerry Latham	April 2020	April 2026
Myles MacLeod	February 2021	February 2024
Jennifer Marenger	June 2019	February 2025
Patrick Parker	June 2020	March 2023
Lee-Ann Pettenuzzo	February 2021	February 2024
Shawn Poland	June 2020	December 2022
Linda Proulx	June 2021	February 2025
Robert Reid	January 2021	January 2024
Jack Rice	January 2021	January 2024
John Rossi	April 2021	April 2024
Julie Roy-Ward	June 2021	February 2025
Robert Sinclair	June 2020	June 2023
Sean Sparling	April 2021	April 2024
Sharon Tansley	March 2020	September 2024
Magda Walker	April 2021	April 2024
Richard Wark	May 2020	February 2025
Champlain		
Darrell Bartraw (Chair until October 2022)	May 2020	October 2022
Gary Thomas (Chair from March 2023)	November 2020	November 2023
Louis Beland	March 2020	September 2024
Menahem (Rabbi) Blum	June 2020	June 2023
Jatinder Chadha	July 2020	July 2023
Kathy Chaumont	September 2022	September 2023
Cheryl Cooper	November 2020	November 2023
Charlie Cuffari	June 2020	June 2023
Noemie De Vuyst	December 2019	May 2022
Cathy Enright	June 2018	February 2025
Salima Ismail	June 2021	June 2024
Martin Lacelle	September 2022	September 2023

Allan Macdonell	July 2019	July 2022
Ruth MacQueen	March 2020	September 2024
Anver Malam	November 2020	November 2023
Mary Mercer	January 2023	January 2026
Carol Miller	June 2020	March 2023
Cheryl Reid	November, 2022	November 2025
Fareeha Sagheir	January 2019	July 2022
Barbara Shantz	October 2020	August 2022
Paul St-Onge	November 2022	November 2025
Kurt Stoodley	November 2020	November 2023
Doug Thompson	November 2020	November 2023
Jordon Wheeler	May 2020	May 2023

Durham, Haliburton, Kawartha, Pine Ridge

David Saunders (Chair)	June 2019	February 2025
Sanga Achakzai	March 2020	September 2024
Roberto Albis	November 2020	November 2023
Stephanie Ball	September 2020	September 2023
Yvonne Chornobay	September 2020	September 2023
Benjamin Currelly	February 2020	March 2026
Helen Ecker	February 2022	February 2025
Elizabeth Finnie-Hunt	February 2020	February 2023
Savona Gangadeen	October 2019	October 2025
Terry Johnston	September 2020	September 2023
Les Kariunas	May 2019	April 2022
Patrick Malloy	February 2022	February 2025
Annie McCaughey	February 2022	February 2025
Rayon Morgan	January 2019	September 2024
Danna Munns	September 2018	September 2024
Klara Oyler	February 2022	February 2025
Cyndie Paul-Girdwood	April 2022	April 2025
David Richardson	February 2022	February 2025
Thomas Rittwage	February 2022	February 2025
Paul Rosebush	February 2022	February 2025
Thomas Rowden	April 2020	March 2023
Elaine Sheppard	February 2022	February 2025
Matthew Stephenson	March 2020	March 2023
Charles Tobias	June 2018	February 2025
Michael Tucker	September 2020	September 2023
Dale Walker	April 2022	November 2022
Thomas Wall	April 2022	April 2025
John (Michael) Watt	May 2019	May 2022

Essex, Kent, Lambton

James (Don) McGugan (Chair)	August 2019	April 2025
Vidya Balachandar	September 2018	September 2024
Janet Barnes	February 2023	February 2024

David Campbell	Janaury 2023	Janaury 2026
Chris Case	September 2020	September 2023
Cindy Crump	January 2019	September 2024
Shawn Dass	March 2023	March 2026
Scott Duquette	March 2021	March 2024
Antoine Francis	March 2021	March 2024
Christine Greydanus	September 2020	September 2023
Tricia Khan	June 2018	February 2025
Jayne Lesperance	June 2018	February 2025
Mike Lowther	August 2020	April 2022
Margaret Misk-Evans	January 2023	January 2026
Kevin Money	January 2019	March 2023
Judith Morris	September 2020	September 2023
Shawn Newman	August 2020	August 2023
Lutz Plotzke	May 2020	May 2023
Stephanie Rogers	March 2019	September 2024
Nelson Silveira	January 2019	August 2022
Robert Sutton	June 2018	February 2025
Fannie Vavoulis	August 2020	August 2023
Raymond (Charles) Webb	January 2023	January 2026

Grand River

Richard Sterne (Chair)	July 2019	April 2025
Justin Bester	November 2021	November 2024
Cindy Chatzis	June 2018	September 2022
Jacqui (Huszczo) Cloet	January 2019	September 2024
Melissa Collver	January 2022	January 2025
Martina Esbaugh	February 2022	February 2025
Larry Gaertner	April 2020	April 2026
Craig Grice	September 2020	September 2023
Sasha Hill	January 2022	January 2025
Robert Latta	June 2020	June 2023
Bill Leask	December 2019	September 2024
Jeff Miller	July 2020	July 2023
Chelsea Noiles	September 2019	September 2024
Teresa Percival	January 2022	January 2025
Adrienne Reddecopp	January 2022	January 2025
Keith Robicheau	May 2020	May 2023
Helen Schultz	March 2019	April 2025
Bryanne Smart	September 2019	September 2024
Roderick Walker	August 2020	March 2023
Jennifer White	April 2020	February 2023

Grey, Bruce, Huron & Perth

Sonja Glass (Chair)	June 2019	February 2025
Waleed Aslam	January 2021	April 2022
Emma Bartz	December 2020	December 2023

Rita Christie	January 2023	January 2023
Katie DeBlock Boersma	November 2020	November 2023
Tonya Haverkamp	December 2020	December 2023
Harold Kloeze	December 2020	December 2023
Tim Mancell	April 2019	April 2022
John McDougall	March 2020	March 2023
John McLeod	April 2017	May 2026
Robert (Bob) Parker	October 2021	October 2024
William Pearson	December 2020	December 2023
Matthew Rae	March 2021	June 2022
Sylvia Sheard	March 2020	September 2024
Dan Snow	May 2020	March 2023
Charlie Tatham	April 2021	April 2024
Dave Tiffin	January 2021	January 2024
Hugh Wilson	December 2020	December 2023
Halton-Peel		
Dianne Lawson (Chair)	March 2019	March 2025
Obaro Akpomena	March 2020	March 2023
Naval Bajaj	April 2022	April 2025
Michael Blair	January 2019	April 2022
Taran Chahal	October 2020	September 2023
Jermaine Chambers	February 2022	February 2025
Jane Galbraith	November 2020	February 2023
Mariano Guirguis	August 2019	November 2025
Ruchelle Heckburn	September 2022	September 2023
Robert Higgs	September 2018	February 2025
Dave Kentner	May 2019	February 2023
William Laidlaw	September 2020	September 2023
Nadirah Nazeer	March 2020	March 2023
Cynthia Oudin	April 2021	March 2023
Angela Panacci	February 2022	February 2025
Mario Russo	February 2020	October 2022
Sarbjeet Saini	September 2020	September 2023
Vernal Savage	May 2020	February 2023
Shelley Sriver	June 2018	May 2022
Jotvinder Sodhi	January 2023	January 2026
Chris Tabulski	January 2020	February 2025
Ranjan Thomas	March 2020	March 2023
Malkhaz Tsotsoriya	September 2018	September 2024
Amanda Warren-Ritchie	June 2018	February 2025
Xinyi Zhang	September 2021	September 2024
Hamilton		
Carol Lazich (Chair)	October 2020	September 2023
Bev Ann Brown	September 2018	September 2024
Adam Boettger	September 2018	September 2022

Robert (Scott) Collings	October 2020	September 2023
Ian Dewaard	June 2021	June 2024
Peter Dyakowski	April 2020	March 2023
Shirley Elms	October 2020	September 2023
Melissa Fox	March 2020	August 2022
Hugo Gatsby	April 2020	April 2023
Maria Gianfrancesco	October 2020	April 2022
Ira Greenspoon	November 2020	November 2023
Ugonna Ihekwoaba	June 2021	June 2024
Loren Lieberman	October 2020	September 2023
David March	February 2021	February 2024
Dan Panagakos	November 2019	November 2025
James Whelan	May 2021	May 2024

Muskoka, Nipissing, Parry Sound & Timiskaming

Patricia Arney (Chair)	March 2017	May 2026
Patricia Carr	June 2020	June 2023
Charles Cooper	May 2020	May 2026
Gordon Durnan	January 2023	January 2026
Karen Gibbons	May 2020	February 2025
Angela Knight Van Shaayk	May 2020	May 2023
Chris Litschko	July 2020	July 2023
Moreen Miller	September 2020	September 2023
Lucio Pavone	June 2020	June 2023
Jean Polak	June 2020	June 2023
Sondra Read	January 2023	January 2026
Tiziana Silveri	April 2022	February 2023
Marla Tremblay	September 2019	September 2024
Lee-Ann Turner	June 2018	May 2022
Ish Van Der Rassel	February 2022	February 2025
Leah Welk	December 2020	December 2023
Margaret Williams	April 2020	April 2023

Niagara

Catherine Kuckyt (Chair)	February 2020	March 2026
Isabel Beland	January 2019	September 2024
Gerritt Boerema	March 2021	June 2022
Marie Bowering	February 2022	February 2023
Mike Britton	March 2021	March 2024
Diane Bubanko	June 2021	June 2024
Nick DiFlavio	June 2018	October 2022
Henry Dortmans	November 2021	November 2024
Ted Hessels	March 2020	March 2023
Tony Kamphuis	February 2020	February 2023
Dennis Kowalchuk	March 2020	March 2023
Alma Ligata	January 2019	January 2021
Rick McIntosh	January 2019	September 2024

Mark O'Donnell	January 2022	January 2025
Niclas Switalski	March 2021	March 2024
William Thompson	September 2021	September 2024

Northwestern

Trevor Fitzgerald (Chair)	September 2020	September 2023
Rita Boutette	April 2020	April 2023
Duane Cridland	April 2020	April 2023
Kim Cross	September 2018	September 2024
Filomena Gregorish	July 2020	July 2023
Garth Grunderud	May 2020	May 2022
Sharon Jaspers	September 2021	September 2024
Gillian Lunny	June 2020	June 2023
Jack McCleave Jamieson	June 2021	June 2024
Wilma Mol	January 2023	January 2026
Nicholina Schiewe	June 2019	February 2025
Suzanne Sterling	June 2017	July 2023
Ian Sutherland	September 2021	September 2024
Gordon Sweeney	September 2021	September 2024

Quinte, Kingston, Rideau

Jim Pickard (Chair)	May 2019	May 2025
Tamara Baldwin	March 2021	March 2024
Sharon Balsys	March 2021	March 2024
Colin Brown	June 2019	October 2022
Kirk Corkery	January 2023	January 2026
Denise Cumming	February 2022	September 2024
Rosaleen Cutler	July 2020	July 2023
Amy Doyle	January 2023	January 2026
Bonnie Gryce	July 2020	July 2023
Frank Hendry	September 2020	September 2023
Dale Hoard	May 2020	May 2023
Cheryl Knott	May 2019	May 2025
Brigitte Muir	October 2020	September 2023
Janice Nault	September 2019	September 2024
Nancy Parks	September 2020	September 2023
Stephen (James) Pengelly	July 2020	July 2023
Maryellen Price	February 2023	February 2024
Tom Russell	June 2019	April 2025
Barbara Tobin	February 2019	April 2025
Stuart Wright	September 2020	September 2023

Simcoe York

Nalin De Silva (Chair)	October 2020	September 2023
Alden Barty	September 2019	June 2022
Carol Bateman	May 2020	February 2025
Katherine Bawden-Cook	December 2019	September 2024

Debora Bloom-Hall	December 2019	September 2024
Heather Breckles	October 2019	November 2025
Marvin Chantler	October 2020	September 2023
Tammy Deschambault	December 2019	September 2024
Emily Dunford	January 2019	June 2022
Shanicka Edwards	June 2021	June 2024
Sarah Gill	March 2020	September 2024
Doug Jure	December 2020	December 2023
Yash Kapur	February 2022	February 2025
Soobin (Christine) Lee	December 2019	September 2024
Gary Marshall	October 2020	September 2023
Janice McGurran	November 2021	November 2924
Ferguson Mobbs	March 2020	September 2024
Ziauddin Muhammad	February 2022	February 2025
Laura Parsons	December 2019	September 2024
Melissa Pestill	April 2022	July 2022
Austin Phillips	February 2022	February 2025
Arun Prasad	December 2019	December 2022
Vanessa Quesnel	December 2019	September 2024
Peter Rutkauskas	November 2020	November 2023
Kenneth Simpson	December 2020	December 2023
Arlette Utton	February 2022	February 2025
Xi Wang	May 2019	May 2025
Shelley Wister-Smith	January 2020	January 2026

Thames Valley

Amelia Sloan (Chair)	May 2020	May 2023
Allan Abias	March 2019	September 2024
Joy Bevan	April 2020	March 2023
Jack Coukuyt	April 2020	October 2022
Mike Lang	June 2020	June 2023
John Louis	February 2020	April 2026
Madeleine Castellano	September 2019	February 2023
Gillian Martin	May 2020	May 2023
Dennis O'Grady	July 2020	February 2023
Wildred (Wilf) Riecker	May 2020	May 2023
Bill Ungar	April 2020	April 2023
Lori Van Opstal	September 2020	September 2023
Steve Walsh	April 2020	April 2023

Toronto

Julie Hughes (Chair)	January 2020	February 2025
Huda Abuzeid	June 2021	February 2025
Andrea Adler	January 2022	January 2025
Jude Aloysius	March 2023	March 2026
Nilo Ang	May 2019	May 2022
Camila Arango	June 2021	June 2024

Olenksandr (Nathan) Bomshteyn	November 2022	November 2025
Danielle Burton	March 2023	March 2026
Angelo Carnevale	May 2019	May 2025
Teresa Catalano	June 2018	February 2025
Mei Chen	March 2021	September 2024
BJ Del Conte	February 2022	February 2025
Timothy Dobson	December 2020	December 2023
Jessica Farias	September 2018	September 2024
Safaa Fateh	March 2021	September 2024
Jeffrey Gilchrist	February 2022	February 2025
Angelo Ioannides	April 2021	April 2024
Aparna Kamath	March 2021	February 2023
Fatima Kamenge	March 2021	September 2024
Ellen Konadu	February 2023	February 2024
Sara Krynitzki	September 2022	September 2023
Valentina Latorre-Franky	September 2019	September 2024
Daniel Lee	January 2022	January 2025
Stachen Lett-Frederick	September 2022	September 2023
Duncan MacCallum	September 2018	September 2024
Peter McLeman	June 2021	June 2024
Nishant Nayak	January 2021	January 2024
Alex Simakov	February 2022	September 2022
Robyn Small	March 2021	September 2024
Adri Stark	March 2021	September 2022
Reena Tandon	February 2023	February 2024
Patrick Tuns	June 2021	June 2024
Karen Wood	May 2021	May 2024
Sheryl Yip	September 2022	September 2023

Waterloo, Wellington, Dufferin

Brendan Wylie-Toal (Chair)	February 2018	June 2024
Joe Atherton	March 2020	September 2024
Ted Bleaney	September 2020	September 2023
Shelley Boettger	June 2019	June 2025
Brian Bourke	November 2020	November 2023
Barb Chrysler	June 2019	April 2022
Connie Cody	February 2022	February 2025
Robert Coole	June 2021	June 2024
Madison Cox	September 2020	September 2023
Vicki Dickson	September 2018	June 2022
Eugenio DiMira	March 2021	March 2024
Angela Grant	September 2018	September 2024
William Justason	June 2021	June 2024
Gareth Myhal	February 2023	February 2024
Luane Roberts	September 2019	September 2024
Jeffrey Thomson	July 2020	July 2023

Tracey Van Kalsbeek	March 2020	September 2024
Michael Walker	February 2020	February 2023
Wayne White	December 2019	December 2022
Andrew Wilding	May 2020	May 2023
Linda Zenser	March 2020	September 2024
Jerry Zhang	September 2021	September 2024

YOF Grant Review Committee 2022-2023

Name	Catchment	Appointed	Appointment Ends
E. Victoria Bomberly (Chair)	Grand River	November 2020	March 2023
Everton James (Jamie) Caine (Co-Chair)	Peel	November 2020	March 2023
Ashley Bach	Northwestern (NAN)	September 2022	September 2023
Vidya Balachandar	Windsor	November 2020	September 2024
Alisa Buckley	Durham	November 2020	September 2024
Khady Florent	Toronto	September 2022	September 2023
Meghan French	Chippewas of the Thames	September 2022	September 2023
Charity Kobango	Toronto	November 2020	November 2023
Nicholas Kumiotis	Toronto	September 2022	September 2023
Alain Lutala	Ottawa	September 2022	April 2023
Younis Mohamed	Ottawa	November 2020	September 2024
Janice Nault	Gananoque	September 2022	September 2023
Atinuke Olajide	WWD	November 2021	March 2023
Dr Ruth Rodney	Hamilton	November 2020	September 2024
Mustafa Sayedi	GTA	November 2020	November 2023
Hanna Wasawa	Northwestern	November 2021	November 2023
Sheryl Yip	Peel	September 2022	September 2023

Financial statements

2022–2023

Financial Statements of

ONTARIO TRILLIUM FOUNDATION

And Independent Auditor's Report thereon

Year ended March 31, 2023



KPMG LLP
Vaughan Metropolitan Centre
100 New Park Place, Suite 1400
Vaughan ON L4K 0J3
Canada
Tel 905-265-5900
Fax 905-265-6390

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Ontario Trillium Foundation

Opinion

We have audited the financial statements of Ontario Trillium Foundation (the Entity), which comprise:

- the statement of financial position as at March 31, 2023
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at March 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



Page 3

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font. Below the signature is a single horizontal line that starts under the 'K' and ends under the 'P'.

Chartered Professional Accountants, Licensed Public Accountants

Vaughan, Canada

June 15, 2023

ONTARIO TRILLIUM FOUNDATION

Statement of Financial Position

March 31, 2023, with comparative information for 2022

	2023	2022
Assets		
Cash	\$ 1,033,599	\$ 13,543,399
Accounts receivable and other	1,020,156	585,404
Investments (note 2)	131,804,191	213,337,556
Capital assets (note 3)	273,511	332,214
	\$ 134,131,457	\$ 227,798,573

Liabilities and Net Assets

Liabilities:

Accounts payable and accrued liabilities	\$ 1,848,653	\$ 1,635,899
Deferred contributions (note 4(a))	8,846,081	13,164,732
Grants payable (note 4(b))	120,864,681	210,425,900
	131,559,415	225,226,531

Net assets:

Invested in capital assets	273,511	332,214
Unrestricted	2,298,531	2,239,828
	2,572,042	2,572,042

	\$ 134,131,457	\$ 227,798,573
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See accompanying notes to financial statements.

On behalf of the Board:

	Director
	Director

ONTARIO TRILLIUM FOUNDATION

Statement of Operations

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Revenue:		
Ontario government funding (note 4(a))	\$ 122,644,869	\$ 222,424,106
Grants rescinded or recovered (note 4(a))	5,788,783	3,834,524
Investment income (note 4(a))	3,588,420	1,978,809
	<u>132,022,072</u>	<u>228,237,439</u>
Expenses:		
Program activities:		
Grants pledged (note 4(a) and (b))	110,148,900	202,051,400
Grantmaking expenses (notes 4(a) and 5)	15,824,669	17,918,331
Agent grants paid (note 4(a))	1,070,000	4,245,800
Partnership grants (notes 4(a), 5 and 6)	2,465,599	1,613,000
	<u>129,509,168</u>	<u>225,828,531</u>
Support services (notes 4(a) and 5)	2,393,769	2,220,206
Amortization of capital assets	119,135	188,702
	<u>132,022,072</u>	<u>228,237,439</u>
Excess of revenue over expenses	\$ —	\$ —

See accompanying notes to financial statements.

ONTARIO TRILLIUM FOUNDATION

Statement of Changes in Net Assets

Year ended March 31, 2023, with comparative information for 2022

	2023			2022
	Invested in capital assets	Unrestricted	Total	Total
Net assets, beginning of year	\$ 332,214	\$ 2,239,828	\$ 2,572,042	\$ 2,572,042
Excess (deficiency) of revenue over expenses	(119,135)	119,135	—	—
Purchase of capital assets	60,432	(60,432)	—	—
Net assets, end of year	\$ 273,511	\$ 2,298,531	\$ 2,572,042	\$ 2,572,042

See accompanying notes to financial statements.

ONTARIO TRILLIUM FOUNDATION

Statement of Cash Flows

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Cash provided by (used in):		
Operating activities:		
Amortization of capital assets which does not involve cash	\$ 119,135	\$ 188,702
Change in non-cash operating items	(94,101,868)	26,299,751
	(93,982,733)	26,488,453
Capital activities:		
Net purchase of capital assets	(60,432)	(13,578)
Investing activities:		
Purchase of investments	(1,281,834,428)	(767,043,791)
Disposal of investments	1,363,367,793	753,196,449
	81,533,365	(13,847,342)
Increase (decrease) in cash	(12,509,800)	12,627,533
Cash, beginning of year	13,543,399	915,866
Cash, end of year	\$ 1,033,599	\$ 13,543,399

See accompanying notes to financial statements.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements

Year ended March 31, 2023

Ontario Trillium Foundation (the "Foundation" or "OTF"), an agency of the Ministry of Tourism, Culture and Sports ("MTCS"), is financially supported by the Ontario government. OTF began operations as an arm's-length agency of the Ontario government on August 23, 1982 and was incorporated without share capital under the laws of Ontario under letters patent dated November 17, 1982. The mission of OTF is to build healthy and vibrant communities throughout Ontario by investing in community-based initiatives and strengthening the impact of Ontario's non-profit sector.

Government funding is subject to Memoranda of Understanding that define how the funds must be invested and distributed.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards, including the 4200 standards for government not-for-profit organizations.

(a) Revenue recognition:

OTF follows the deferral method of accounting for contributions, which includes government funding. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are deferred and recognized as revenue in the year in which the related expenses are incurred.

Investment income is recorded on accrual basis.

(b) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. All other financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value. The Foundation has not elected to carry any such financial instruments at fair value.

Financial instruments are adjusted by transaction amortized costs incurred on acquisition and financing costs, which are amortized using the effective interest rate method.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2023

1. Significant accounting policies (continued):

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations.

As financial instruments are recorded at cost or amortized costs, a statement of remeasurement of gains and losses has not been included.

(c) Grants:

Grants awarded by the Foundation are recorded as grants pledged expenses in the year that the Foundation approves the grant.

Grants awarded by third party organizations for which the Foundation acts as an administrative agent are recorded as agent grant payments when payments are issued.

(d) Allocation of support services expenses:

The Foundation classifies expenses on the statement of operations by function. The Foundation allocates certain costs by identifying the appropriate basis of allocating and applying that basis consistently each year. The Foundation allocates its support services expenses proportionately on a per capita basis.

(e) Capital assets:

Capital assets are recorded at cost less accumulated amortization. Amortization is provided on a straight-line basis over the following periods:

Furniture and fixtures	5 years
Computer hardware	4 years
Computer software	3 years

(f) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Items subject to estimates and assumptions include the allocation of expenses. Actual results could differ from those estimates.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2023

2. Investments:

	2023	2022
Short-term investments	\$ 57,276,373	\$ 138,707,385
Laddered bond portfolio	74,527,818	74,630,171
	<u>\$ 131,804,191</u>	<u>\$ 213,337,556</u>

All investments, excluding the laddered bond portfolio, are in cash or cash equivalents, or in fixed income securities and mature within the next 43 months (2022 - seven months). These fixed income investments bear interest from 4.419% to 4.80% (2022 - 0.428% to 1.04%).

In OTF's laddered bond portfolio, all bond investments are in fixed income securities and have maturity dates between 2 months and 3 years (2022 - 5 months and 3 years). These investments bear interest from 0.546 % to 3.867 % (2022 - 0.376% to 1.758%).

The Ontario Financing Authority acts as OTF's investment manager under an investment management agreement that adheres to OTF's policies and procedures governing risk and also includes additional risk concern measures.

All investments purchased starting April 1, 2019 are recorded at cost. Investments purchased prior to April 1, 2019 are recorded at amortized cost.

3. Capital assets:

			2023	2022
	Cost	Accumulated amortization	Net book value	Net book value
Furniture and fixtures	\$ 168,435	\$ 141,806	\$ 26,629	\$ 46,442
Computer hardware	399,568	190,764	208,804	285,772
Computer software	267,249	229,171	38,078	—
	<u>\$ 835,252</u>	<u>\$ 561,741</u>	<u>\$ 273,511</u>	<u>\$ 332,214</u>

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2023

4. Deferred contributions and grants payable:

- (a) Deferred contributions represent funding received from Ministries that has not yet been pledged as grants, paid to Local Poverty Reduction Fund ("LPRF") grantees or spent on operations. These funds are restricted until grants are approved by the Board of Directors and pledged to third parties, LPRF grant conditions are met and payments are made or until operating expenditures are made. OTF has controls in place to ensure that the restrictions on grant pledges are met prior to utilization of these funds.

						2023	2022
	General operations	Youth Opportunities Fund	Local Poverty Reduction Fund	Employment and Social Development Canada	Community Building Fund	Total	Total
Deferred contributions, beginning of year	\$ 5,936,646	\$ 2,557,874	\$ 1,135,708	\$ –	\$ 3,534,504	\$ 13,164,732	\$ 39,866,884
Funding received or receivable:							
Ministry of Tourism, Culture and Sports	103,557,000	–	–	–	–	103,557,000	177,140,954
Ministry of Children, Community and Social Services	–	15,247,426	–	–	–	15,247,426	18,581,000
Employment and Social Development Canada	–	–	–	657,500	–	657,500	–
Funding reimbursed:							
Ministry of Children, Community and Social Services	–	–	(1,135,708)	–	–	(1,135,708)	–
	103,557,000	15,247,426	(1,135,708)	657,500	–	118,326,218	195,721,954
Investment income recorded as revenue	3,382,420	206,000	–	–	–	3,588,420	1,978,809
Grants pledged	(95,619,300)	(14,529,600)	–	–	–	(110,148,900)	(202,051,400)
Agent grants paid	–	–	–	–	(1,070,000)	(1,070,000)	(4,245,800)
Grantmaking expenses	(10,959,167)	(3,078,863)	–	(39,435)	(1,747,204)	(15,824,669)	(17,918,331)
Support services	(2,393,769)	–	–	–	–	(2,393,769)	(2,220,206)
Amortization	(118,016)	(1,119)	–	–	–	(119,135)	(188,702)
Partnership grants	(1,847,534)	–	–	(618,065)	–	(2,465,599)	(1,613,000)
Grants rescinded or recovered	4,749,897	227,700	–	–	811,186	5,788,783	3,834,524
Amounts recognized as Ontario government funding	(102,805,469)	(17,175,882)	–	(657,500)	(2,006,018)	(122,644,869)	(222,424,106)
Change during the year	751,531	(1,928,456)	(1,135,708)	–	(2,006,018)	(4,318,651)	(26,702,152)
Deferred contributions, end of year	\$ 6,688,177	\$ 629,418	\$ –	\$ –	\$ 1,528,486	\$ 8,846,081	\$ 13,164,732

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2023

4. Deferred contributions and grants payable (continued):

Youth Opportunities Fund:

On November 7, 2013, the Foundation signed an agreement with the Ministry of Children and Youth Services ("MCYS") to administer the Youth Opportunities Fund ("YOF") to provide grants for community-based and positive youth development projects that improve conditions for youth who face multiple barriers to positive outcomes in the Greater Toronto Area.

Local Poverty Reduction Fund:

On November 19, 2015, the Foundation signed an agreement with the Provincial Government and MTCS to act as an administrative agent for the Local Poverty Reduction Fund, a granting program to provide funding to support innovative, community-driven projects that measurably improve the lives of those most affected by poverty. The transactions were deferred until such time that grant payments were made or operating expenses are incurred. The Ministry of Children, Community and Social Services ("MCCSS") was responsible for application review and approval, and the Foundation supported applicants through the application process and manages the grants once they were approved.

The total funding received from MCCSS was \$49,371,625 over six years.

The program ended on March 31, 2022. In May 2022, the program balance was returned to the Provincial Government.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2023

4. Deferred contributions and grants payable (continued):

Community Building Fund:

On February 11, 2021, the Foundation signed an agreement with MTCS to administer the Community Building Fund Program. The total funding received from MTCS was \$105,000,000. The purpose of the program was to provide recovery support to municipalities, Indigenous communities and non-profit organizations in the heritage, sport and recreation, tourism, and culture sectors impacted by COVID-19. The program was a time-limited, application-based program that will provide funding to eligible organizations through three funding streams: (i) Operating Funding; (ii) Capital Funding; and (iii) Strategic Initiatives. Operating Funding provided emergency operating relief. Capital Funding supported investments in infrastructure repairs, rehabilitation and renovation, in order to meet public health protocols and local community needs. Strategic Initiative Grants were approved by the MTCS for organizations that required more than the maximum program threshold and/or did not meet program parameters.

Employment and Social Development Canada: Investment Readiness Program:

On March 25, 2022, the Foundation signed an agreement with Employment and Social Development Canada ("ESDC") to administer the Social Innovation and Social Finance Strategy: Investment Readiness Program. The total funding received from ESDC was \$657,500. The purpose of the program was to support social purpose organizations to improve their capacity and ability to participate in the social finance market, access new investment opportunities, and move along the investment readiness continuum.

- (b) Once OTF pledges grants for distribution, the grants are recorded as grants payable. Grants pledged and not yet distributed are payable, subject to the receipt of funds by OTF and to certain performance conditions placed on the recipients. The continuity of Community Investment grants payable is as follows:

	2023	2022
Grants pledged	\$ 110,148,900	\$ 202,051,400
Grants rescinded	(4,291,900)	(2,716,300)
Grants paid	(194,959,700)	(159,639,400)
	(89,102,700)	39,695,700
Grants payable, beginning of year	208,580,500	168,884,800
Grants payable, end of year	\$ 119,477,800	\$ 208,580,500

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2023

4. Deferred contributions and grants payable (continued):

Grants are payable to various organizations in the fiscal years ending March 31 as follows:

2024	\$ 86,353,300
2025	22,940,700
2026	7,286,900
2027	1,953,800
2028	793,100
Thereafter	150,000
	\$ 119,477,800

Included in grants payable is \$1,386,881 (2022 - \$1,845,400) relating to partnership grants.

5. Allocation of expenses:

The Foundation allocates certain of its support services expenses based on the proportion of the total staff directly involved with grantmaking and partnership grants. The following percentages were used to calculate the allocation: grantmaking: 55.28% (2022 - 55.8%) and partnership grants: 0.75% (2022 - 0.72%).

Support services reported in the statement of operations of \$2,393,769 (2022 - \$2,220,206) are reported after allocation of \$3,384,036 (2022 - \$3,836,200) to grantmaking expenses and \$37,809 (2022 - \$39,900) to partnership grants.

6. Partnership grants:

Partnership grants are grants to non-profit organizations that perform activities such as research and development, convening, knowledge sharing, capacity building and providing technical assistance to the sector. These partnerships are innovative in nature and their objective is to maximize impact across the sector and the province. Grants are issued in accordance with OTF's Partnership Investment Policy introduced in 2021.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2023

7. Indemnification of officers and directors:

OTF has indemnified its past, present and future directors, officers, employees and volunteers against expenses (including legal expenses), judgments, and any amount actually or reasonably incurred by them in connection with any action, suit or proceeding in which the directors are used as a result of their service, if they acted honestly and in good faith with a view to the best interests of OTF. The nature of the indemnity prevents OTF from reasonably estimating the maximum exposure. OTF has purchased directors' and officers' liability insurance with respect to this indemnification.

8. Financial risks:

(a) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements. The Foundation prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 60 days of receipt of an invoice.

(b) Market risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates, will affect the Foundation's income or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing return on investment.

(c) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

Financial assets and financial liabilities with variable interest rates expose the Foundation to cash flow interest rate risk. The Foundation is exposed to this risk through its investments.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2023

8. Financial risks (continued):

As at March 31, 2023, had prevailing interest rates increased or decreased by 1%, assuming a parallel shift in the yield curve, with all other variables held constant, the estimated impact on the market value of bonds would approximate \$1.07M.

The Foundation's investments are disclosed in note 2.

There have been no significant changes to the risk exposures from 2022.

9. Change in accounting standards:

PS 3280 Asset Retirement Obligations:

On April 1, 2021, the Entity adopted Canadian public sector accounting standard PS 3280 Asset Retirement Obligations. The new accounting standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets, such as asbestos removal in retired buildings by public sector entities. The standard was adopted on the modified retroactive basis at the date of adoption. Management assessed their legal obligations and concluded there is no impact.