



HAZLITT STEEVES HARRIS LLP

CHARTERED ACCOUNTANTS

*Financial Statements of*

**THE LAMBTON COLLEGE OF APPLIED  
ARTS AND TECHNOLOGY**

*March 31, 2008*



**LAMBTON**  
college

*The bridge to your future*



HAZLITT STEEVES HARRIS LLP

CHARTERED ACCOUNTANTS

## Auditors' Report

**To the Board of Governors of  
The Lambton College of Applied Arts and Technology**

We have audited the statement of financial position of **The Lambton College of Applied Arts and Technology** ("Lambton College") as at March 31, 2008 and the statements of revenue and expenditure, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of Lambton College's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of The Lambton College of Applied Arts and Technology as at March 31, 2008 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Licensed Public Accountants  
May 26, 2008

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

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For the year ended March 31, 2008

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# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

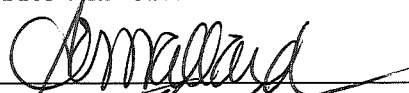
Statement 1

## Statement of Financial Position

As at March 31, 2008

|                                                   | 2008                 | 2007                 |
|---------------------------------------------------|----------------------|----------------------|
| <b>ASSETS</b>                                     |                      |                      |
| <b>CURRENT</b>                                    |                      |                      |
| Cash                                              | \$ 8,220,515         | \$ 7,821,879         |
| Grants receivable                                 | 2,554,118            | 2,574,462            |
| Other receivables                                 | 1,641,929            | 1,404,285            |
| Current portion of long-term receivables (Note 3) | 248,292              | 258,639              |
| Inventories                                       | 459,780              | 406,927              |
| Prepaid expenses                                  | 68,447               | 36,785               |
|                                                   | <b>13,193,081</b>    | <b>12,502,977</b>    |
| LONG-TERM RECEIVABLES (Note 3)                    | <b>789,194</b>       | <b>1,009,760</b>     |
| CAPITAL (Note 4)                                  | <b>36,799,077</b>    | <b>31,879,741</b>    |
|                                                   | <b>\$ 50,781,352</b> | <b>\$ 45,392,478</b> |
| <b>LIABILITIES</b>                                |                      |                      |
| <b>CURRENT</b>                                    |                      |                      |
| Accounts payable and accrued charges              | \$ 3,121,463         | \$ 1,632,868         |
| Accrued payroll and employee deductions           | 3,644,141            | 3,554,392            |
| Deferred revenue                                  | 5,551,247            | 4,276,161            |
| Funds held in trust (Note 5)                      | 1,972,282            | 1,920,922            |
| Current portion of long-term obligations (Note 6) | 373,761              | 378,303              |
|                                                   | <b>14,662,894</b>    | <b>11,762,646</b>    |
| LONG-TERM OBLIGATIONS (Note 6)                    | <b>9,219,777</b>     | <b>9,471,583</b>     |
| EMPLOYEE FUTURE BENEFITS (Note 7)                 | <b>463,000</b>       | <b>458,000</b>       |
| DEFERRED CAPITAL CONTRIBUTIONS (Note 8)           | <b>21,230,056</b>    | <b>20,153,045</b>    |
|                                                   | <b>45,575,727</b>    | <b>41,845,274</b>    |
| CONTINGENT LIABILITY (Note 9)                     |                      |                      |
| <b>NET ASSETS</b>                                 |                      |                      |
| Unrestricted (Note 10)                            | (4,728,554)          | (1,977,203)          |
| Invested in capital assets (Note 11)              | 6,652,242            | 2,597,508            |
| Internally restricted (Note 12)                   | 85,000               | -                    |
| Externally restricted (Note 13)                   | 791,937              | 666,076              |
| Endowment funds (Note 14)                         | 2,405,000            | 2,260,823            |
|                                                   | <b>5,205,625</b>     | <b>3,547,204</b>     |
|                                                   | <b>\$ 50,781,352</b> | <b>\$ 45,392,478</b> |

APPROVED ON BEHALF OF THE BOARD OF GOVERNORS

 Chair  
 President

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Statement 2

## Statement of Revenue and Expenditure

For the year ended March 31, 2008

|                                                | <u>2008</u>       | <u>2007</u>       |
|------------------------------------------------|-------------------|-------------------|
| REVENUE - Schedule 1                           |                   |                   |
| Grants and reimbursements                      | \$ 23,635,114     | \$ 22,183,400     |
| Student tuition                                | 11,348,574        | 9,798,083         |
| Ancillary operations                           | 3,763,436         | 4,537,333         |
| Other income                                   | 1,869,389         | 1,691,831         |
| Amortization of deferred capital contributions | 2,131,654         | 2,034,721         |
|                                                | <b>42,748,167</b> | <b>40,245,368</b> |
| EXPENDITURE                                    |                   |                   |
| Academic - Schedule 2                          | 23,849,793        | 21,192,154        |
| Student services - Schedule 3                  | 3,776,794         | 3,370,232         |
| Administrative - Schedule 4                    | 3,315,347         | 3,041,460         |
| Physical resources - Schedule 5                | 2,941,238         | 3,092,195         |
| Ancillary - Schedule 6                         | 3,648,423         | 4,243,638         |
| Supplementary - Schedule 7                     | 796,152           | 1,025,355         |
| Vacation pay                                   | 173,024           | 106,937           |
| Employee future benefits                       | 5,000             | (72,000)          |
| Depreciation                                   | 2,854,013         | 2,530,335         |
|                                                | <b>41,359,784</b> | <b>38,530,306</b> |
| EXCESS OF REVENUE OVER EXPENDITURE             | \$ 1,388,383      | \$ 1,715,062      |

THE LAMBTON COLLEGE OF APPLIED ARTS  
AND TECHNOLOGY

Statement of Changes in Net Assets

For the year ended March 31, 2008

Statement 3

|                                                                  | Unrestricted   | Invested in<br>Capital<br>Assets | Internally<br>Restricted | Externally<br>Restricted | Endowment<br>Funds | 2008<br>Total | 2007<br>Total |
|------------------------------------------------------------------|----------------|----------------------------------|--------------------------|--------------------------|--------------------|---------------|---------------|
|                                                                  | (Note 10)      | (Note 11)                        | (Note 12)                | (Note 13)                | (Note 14)          |               |               |
| BALANCE, BEGINNING OF YEAR (Note 3)                              | \$ (1,977,203) | \$ 2,597,508                     | \$ -                     | \$ 666,076               | \$ 2,260,823       | \$ 3,547,204  | \$ 960,752    |
| EXCESS OF REVENUE OVER EXPENDITURE<br>(EXPENDITURE OVER REVENUE) | 2,110,742      | (722,359)                        | -                        | -                        | -                  | 1,388,383     | 1,715,062     |
| INVESTED IN CAPITAL ASSETS                                       | (4,777,093)    | 4,777,093                        | -                        | -                        | -                  | -             | -             |
| APPROPRIATION                                                    | (85,000)       | -                                | 85,000                   | -                        | -                  | -             | -             |
| CHANGE IN EXTERNALLY RESTRICTED<br>NET ASSETS                    | -              | -                                | -                        | 125,861                  | -                  | 125,861       | 23,498        |
| CHANGE IN ENDOWMENT FUNDS                                        | -              | -                                | -                        | -                        | 144,177            | 144,177       | 847,892       |
| BALANCE, END OF YEAR                                             | \$ (4,728,554) | \$ 6,652,242                     | \$ 85,000                | \$ 791,937               | \$ 2,405,000       | \$ 5,205,625  | \$ 3,547,204  |

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Statement 4

## Statement of Cash Flows

For the year ended March 31, 2008

|                                                               | <u>2008</u>         | <u>2007</u>         |
|---------------------------------------------------------------|---------------------|---------------------|
| OPERATING ACTIVITIES                                          |                     |                     |
| Excess of revenue over expenditure                            | \$ 1,388,383        | \$ 1,715,062        |
| Items not involving cash                                      |                     |                     |
| Depreciation                                                  | 2,854,013           | 2,530,335           |
| Amortization of deferred capital contributions                | (2,131,654)         | (2,034,721)         |
| Employee future benefits                                      | 5,000               | (72,000)            |
|                                                               | <u>2,115,742</u>    | <u>2,138,676</u>    |
| Changes in non-cash operating working capital items (Note 15) | <u>2,602,975</u>    | <u>(212,887)</u>    |
|                                                               | <u>4,718,717</u>    | <u>1,925,789</u>    |
| FINANCING ACTIVITIES                                          |                     |                     |
| Deferred capital contributions                                | 3,208,665           | 2,231,878           |
| Repayment of long-term obligations                            | (256,348)           | (305,807)           |
|                                                               | <u>2,952,317</u>    | <u>1,926,071</u>    |
| INVESTING ACTIVITIES                                          |                     |                     |
| Proceeds received from long-term receivables                  | 230,913             | 181,619             |
| Net cash provided from externally restricted funds            | 125,861             | 23,498              |
| Net cash provided from endowment funds                        | 144,177             | 847,892             |
| Acquisition of capital assets                                 | (7,773,349)         | (3,279,011)         |
|                                                               | <u>(7,272,398)</u>  | <u>(2,226,002)</u>  |
| NET CHANGE IN CASH POSITION                                   | <u>398,636</u>      | <u>1,625,858</u>    |
| Cash position, beginning of year                              | <u>7,821,879</u>    | <u>6,196,021</u>    |
| CASH POSITION, END OF YEAR                                    | <u>\$ 8,220,515</u> | <u>\$ 7,821,879</u> |

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Notes to the Financial Statements

For the year ended March 31, 2008

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### 1. STATUTES OF INCORPORATION AND NATURE OF ACTIVITIES

The Lambton College of Applied Arts and Technology ("Lambton College") was incorporated as a College in 1966 under the laws of the Province of Ontario. Lambton College is dedicated to providing high quality education and training as well as contributing to the social and economic well being of the Community.

Lambton College is exempt from income taxes under Section 149 of the Income Tax Act.

Lambton College has an economic interest in The Lambton College Foundation. The Foundation was incorporated without share capital on March 29, 1994 under the Ontario Corporations Act. The operations of the Foundation are not included in these financial statements. The objectives of the Foundation are to promote interest in and awareness of Lambton College and to establish and administer funds for the support of students, research and development in the areas of curriculum and instruction, facilities and equipment and new initiatives.

### 2. ACCOUNTING POLICIES

The financial statements of Lambton College have been prepared in accordance with Canadian generally accepted accounting principles and include the following significant accounting policies:

#### *Revenue recognition*

Lambton College follows the deferral method of accounting for contributions, which includes donations and government grants. Deferred contributions are recognized as revenue in the year in which the related expenses are recognized. Other contributions are recognized as revenue when received or receivable.

Donations of assets are recorded at fair value when a fair value can be reasonably estimated. Endowment contributions are recognized as direct increases in net assets.

Revenue from student fees and from the sale of services and products is recognized at the time the products are delivered or the services provided.

#### *Accrual accounting*

The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Notes to the Financial Statements

For the year ended March 31, 2008

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### 2. ACCOUNTING POLICIES - continued

- *Employee future benefits*

The College accrues its obligations under employee benefit plans and the related costs, net of plan assets. The College has adopted the following policies.

The costs of post retirement benefits, other than pensions earned by employees, is actuarially determined using the projected benefit method prorated on service and management's best estimate of expected plan investment performance, retirement ages of employees and expected health care costs.

For the purpose of calculating the expected return on plan assets, those assets are measured at fair value. Past service costs from plan amendments are amortized on a straight-line basis over the average remaining service period of employees active at the date of amendment.

Benefits paid in the year under this plan are recorded as benefit expense in the year. Future benefits payable under this plan are recorded as a non-current liability. The change in this liability from year-to-year is recorded as employee future benefits expense on the statement of revenue and expenditure.

- *Accumulated sick pay*

Costs of employee absences are recorded as salary expenditures in the year in which they occur. Certain administrative and academic staff have vested in Lambton College's former Cumulative Sick Leave ("CSL") plan, which entitles them to a cash payment when they retire or leave the College's employment. The resulting cash payment is calculated based on the number of accumulated sick leave credits multiplied by one-half of the employee's ending daily salary to a maximum of one-half of the employee's annual ending salary. The amount of these future payments are calculated annually and included as a liability in accrued payroll and employee deductions. Any increase or decrease in this liability is reflected annually in the statement of revenue and expenditure.

#### *Inventories*

Inventories are valued at the lower of cost and net realizable value.

#### *Capital assets*

Capital assets are recorded at cost with the exception of donated assets which are recorded at their fair market value at the date of acquisition. Depreciation is provided on a straight-line basis over the following periods:

|                            |               |
|----------------------------|---------------|
| Buildings                  | 30 - 40 years |
| Site improvements          | 10 years      |
| Major equipment            | 10 years      |
| Equipment and vehicles     | 5 years       |
| Computer hardware          | 3 years       |
| College information system | 10 years      |

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Notes to the Financial Statements

For the year ended March 31, 2008

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### 2. ACCOUNTING POLICIES - continued

#### *Deferred capital contributions*

Contributions received to fund capital asset acquisitions are deferred and amortized over the same term and on the same basis as the related capital asset.

#### *Restricted funds*

Restricted funds account for monies received for a specific purpose. The funds follow the restricted fund method of accounting for contributions.

Internally restricted funds (appropriations) represent current year budget allocations primarily relating to capital projects which were unable to be completed during the fiscal year.

Externally restricted funds represent receipts which are fully expendable for the stated purposes as defined by the fund providers.

#### *Endowment funds*

The endowment funds receive all revenue designated by the benefactors to be held in trust to generate income. Funds received from the Province of Ontario are held in the College bank account and these values are not subject to market rate fluctuations. Income from these funds is to be used to fund projects meeting the guidelines provided by the funding body.

#### *Financial instruments*

##### Interest rate risk

Lambton College is subject to interest rate risk on its operating line of credit which is subject to fluctuations in the bank's prime lending rate. The College is active in managing its interest rate risk and has entered into an interest rate swap arrangement on the largest portion of the long-term obligations in order to mitigate this risk.

##### Credit risk

Credit risk arises from the potential that a customer or student will be unable to pay an amount owing to the College. The College monitors its accounts receivable regularly and establishes allowances for doubtful accounts as needed.

##### Fair value

The fair value of cash, grants receivable, other receivables, accounts payable and accrued charges, accrued payroll and employee deductions and funds held in trust is approximately equal to their carrying values due to their short-term maturity.

The fair value of long-term receivables and long-term obligations under current financing agreements is approximately equal to the carrying value.

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Notes to the Financial Statements

For the year ended March 31, 2008

### 2. ACCOUNTING POLICIES - continued

#### *Management estimates*

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

### 3. LONG-TERM RECEIVABLES

|                                                                                                                                                  | <u>2008</u>       | <u>2007</u>         |
|--------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|
| Note receivable, 7%, due in equal, annual instalments of \$90,000, plus interest, secured by land                                                | \$ 58,678         | \$ 184,177          |
| Note receivable, 7%, due in equal, annual instalments of \$81,000, plus interest, until March 2010, secured by land                              | 302,049           | 363,524             |
| The Students Association of Lambton College advance, 5.23%, due in equal, consecutive, blended monthly instalments of \$6,716, due in April 2014 | 676,759           | 720,698             |
|                                                                                                                                                  | <u>1,037,486</u>  | <u>1,268,399</u>    |
| Current portion                                                                                                                                  | 248,292           | 258,639             |
|                                                                                                                                                  | <u>\$ 789,194</u> | <u>\$ 1,009,760</u> |

### 4. CAPITAL

|                                         | <u>2008</u>          |                                 |                       | <u>2007</u>           |
|-----------------------------------------|----------------------|---------------------------------|-----------------------|-----------------------|
|                                         | <u>Cost</u>          | <u>Accumulated Depreciation</u> | <u>Net Book Value</u> | <u>Net Book Value</u> |
| Land                                    | \$ 3,274,682         | \$ -                            | \$ 3,274,682          | \$ 3,274,682          |
| Buildings                               | 44,902,567           | 17,543,720                      | 27,358,847            | 23,470,548            |
| Site improvements                       | 1,527,366            | 656,625                         | 870,741               | 782,086               |
| Major equipment, equipment and vehicles | 5,688,132            | 2,668,215                       | 2,999,917             | 1,866,953             |
| Computer hardware                       | 1,300,926            | 902,857                         | 398,069               | 538,365               |
| College information system              | 2,564,752            | 874,120                         | 1,690,632             | 1,947,107             |
| Construction in progress                | 186,189              | -                               | 186,189               | -                     |
|                                         | <u>\$ 59,444,614</u> | <u>\$ 22,645,537</u>            | <u>\$ 36,799,077</u>  | <u>\$ 31,879,741</u>  |

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Notes to the Financial Statements

For the year ended March 31, 2008

### 5. FUNDS HELD IN TRUST

The funds held in trust are unsecured, due on demand, bear interest at the 30 day Banker's Acceptance rate and consist of the following:

|                                                    | <u>2008</u>         | <u>2007</u>         |
|----------------------------------------------------|---------------------|---------------------|
| Due to The Lambton College Foundation              | \$ 1,152,161        | \$ 1,164,758        |
| Due to Lambton College Industrial Fire School      | 346,486             | 381,491             |
| Due to The Students Association of Lambton College | 473,635             | 374,673             |
|                                                    | <u>\$ 1,972,282</u> | <u>\$ 1,920,922</u> |

### 6. LONG-TERM OBLIGATIONS

|                                                                                                                                       |                     |                     |
|---------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|
| Promissory note, 5.23%, due in equal, consecutive, blended, monthly instalments of \$6,716 with the balance due in April 2014         | \$ 676,759          | \$ 720,698          |
| Demand loan, 6.20%, due in equal, consecutive, blended, monthly instalments of \$61,283, secured by land and building                 | 8,260,902           | 8,431,931           |
| Demand loan, prime, due in equal, consecutive, monthly instalments of \$2,414 plus interest                                           | 596,328             | 625,299             |
| Balance of purchase payable, non-interest bearing, due in equal, consecutive, monthly instalments of \$4,167, commencing August, 2004 | 59,549              | 71,958              |
|                                                                                                                                       | <u>9,593,538</u>    | <u>9,849,886</u>    |
| Current portion                                                                                                                       | 373,761             | 378,303             |
|                                                                                                                                       | <u>\$ 9,219,777</u> | <u>\$ 9,471,583</u> |

Principal amounts due in the next five years are as follows:

|             |            |
|-------------|------------|
| <b>2009</b> | \$ 373,761 |
| <b>2010</b> | \$ 302,472 |
| <b>2011</b> | \$ 318,589 |
| <b>2012</b> | \$ 335,659 |
| <b>2013</b> | \$ 353,735 |

The College has an operating line of credit with its bankers which is due on demand and bears interest at prime less .65%. As at March 31, 2008 the balance was \$nil.

Interest expense incurred on long-term obligations has been recorded as an expense in Academic Expenditures on Schedule 2 and in Ancillary Expenditures on Schedule 6. These payments amounted to \$581,259 (2007 - \$568,971).

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Notes to the Financial Statements

For the year ended March 31, 2008

### 7. EMPLOYEE FUTURE BENEFITS

|                                                         | <u>2008</u>       | <u>2007</u>       |
|---------------------------------------------------------|-------------------|-------------------|
| <i>Post retirement benefits</i>                         |                   |                   |
| Accrued benefit obligations                             |                   |                   |
| Non-pension post retirement benefits                    | \$ 315,000        | \$ 329,000        |
| <i>Post employment benefits</i>                         |                   |                   |
| Premium waiver on long-term disability                  | 33,000            | 34,000            |
| Medical and dental benefits during long-term disability | 171,000           | 153,000           |
|                                                         | <u>519,000</u>    | <u>516,000</u>    |
| <i>Value of assets</i>                                  |                   |                   |
| Post employment benefits                                | 56,000            | 58,000            |
|                                                         | <u>\$ 463,000</u> | <u>\$ 458,000</u> |

Discount rate assumption in actuarial valuation ranged from 4.85-5.50% (2007 – 4.85-5.00%) per annum on non-pension post-retirement benefits as well as post employment benefits.

### 8. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount of donations and grants received to fund the purchase of capital assets. The amortization of the deferred capital contributions is recorded as revenue in the statement of revenue and expenditure. Changes in the deferred capital contributions balance are as follows:

|                                                |                      |                      |
|------------------------------------------------|----------------------|----------------------|
| Balance, beginning of year                     | \$ 20,153,045        | \$ 19,955,888        |
| Contributions received for capital purposes    | 3,208,665            | 2,231,878            |
| Amortization of deferred capital contributions | (2,131,654)          | (2,034,721)          |
| Balance, end of year                           | <u>\$ 21,230,056</u> | <u>\$ 20,153,045</u> |

### 9. CONTINGENT LIABILITY

The College has been named as defendant in litigation alleging general and punitive damages resulting from a property matter. The outcome and the amount of losses, if any, are not determinable at this time and accordingly, no provision for losses has been made in these financial statements. Should any losses arise as a result of this matter they will be accounted for in the year that the amount becomes determinable.

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Notes to the Financial Statements

For the year ended March 31, 2008

### 10. NET ASSETS UNRESTRICTED

|                          | <u>2008</u>           | <u>2007</u>           |
|--------------------------|-----------------------|-----------------------|
| Operating                | \$ (1,865,428)        | \$ 849,162            |
| Employee future benefits | (463,000)             | (458,000)             |
| Vacation pay             | (1,778,548)           | (1,632,071)           |
| Accumulated sick pay     | (621,578)             | (736,294)             |
|                          | <u>\$ (4,728,554)</u> | <u>\$ (1,977,203)</u> |

### 11. INVESTED IN CAPITAL ASSETS

- a. Change in net assets invested in capital assets is calculated as follows:

|                                        |                     |                     |
|----------------------------------------|---------------------|---------------------|
| Excess of expenditure over revenue     |                     |                     |
| Amortization of deferred contributions |                     |                     |
| related to capital assets              | \$ 2,131,654        | \$ 2,034,721        |
| Depreciation of capital assets         | (2,854,013)         | (2,530,335)         |
|                                        | <u>\$ (722,359)</u> | <u>\$ (495,614)</u> |

|                                                              |                     |                     |
|--------------------------------------------------------------|---------------------|---------------------|
| b. Net investment in capital assets                          |                     |                     |
| Capital assets acquired                                      | \$ 7,773,349        | \$ 3,279,011        |
| Repayment of long-term obligations related to capital assets | 212,409             | 264,103             |
| Amounts funded by deferred capital contributions             | (3,208,665)         | (2,231,878)         |
|                                                              | <u>\$ 4,777,093</u> | <u>\$ 1,311,236</u> |

- c. Net assets invested in capital assets are represented by

|                                                 |                     |                     |
|-------------------------------------------------|---------------------|---------------------|
| Capital assets, net book value                  | \$ 36,799,077       | \$ 31,879,741       |
| Less:                                           |                     |                     |
| Deferred capital contributions                  | 21,230,056          | 20,153,045          |
| Long-term obligations related to capital assets | 8,916,779           | 9,129,188           |
|                                                 | <u>30,146,835</u>   | <u>29,282,233</u>   |
| Net assets invested in capital assets           | <u>\$ 6,652,242</u> | <u>\$ 2,597,508</u> |

During the 2008 fiscal year substantial renovations were performed on the Lambton Inn residence which were funded out of operating cashflow. Arrangements for additional long-term obligations are being negotiated which will reduce the investment in capital assets and increase unrestricted net assets by approximately \$4,000,000 in 2009.

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Notes to the Financial Statements

For the year ended March 31, 2008

### 12. NET ASSETS INTERNALLY RESTRICTED

Internally restricted net assets are funds committed for specific purposes which reflect current year budget allocations primarily relating to capital projects which were unable to be completed during the 2008 fiscal year.

|                | <u>Balance,<br/>Beginning<br/>of Year</u> | <u>Additions</u> | <u>Transfers,<br/>Adjustments,<br/>Disbursements</u> | <u>Balance,<br/>End<br/>of Year</u> |
|----------------|-------------------------------------------|------------------|------------------------------------------------------|-------------------------------------|
| Appropriations | \$ -                                      | \$ 85,000        | \$ -                                                 | \$ 85,000                           |

### 13. NET ASSETS EXTERNALLY RESTRICTED

Externally restricted net assets are funds committed for specific purposes as follows:

|                                   | <u>Balance,<br/>Beginning<br/>of Year</u> | <u>Additions</u>    | <u>Transfers,<br/>Adjustments,<br/>Disbursements</u> | <u>Balance,<br/>End<br/>of Year</u> |
|-----------------------------------|-------------------------------------------|---------------------|------------------------------------------------------|-------------------------------------|
| Bursaries and awards              | \$ 72,496                                 | \$ 116,651          | \$ 107,155                                           | \$ 81,992                           |
| Financial assistance fund         | 264,347                                   | 624,701             | 569,866                                              | 319,182                             |
| Employment Stability Fund         | 59,289                                    | 2,660               | -                                                    | 61,949                              |
| Conferences and external projects | 269,944                                   | 1,088,429           | 1,029,559                                            | 328,814                             |
|                                   | <u>\$ 666,076</u>                         | <u>\$ 1,832,441</u> | <u>\$ 1,706,580</u>                                  | <u>\$ 791,937</u>                   |

### 14. ENDOWMENT FUNDS

The endowment funds net assets are funds committed for specific purposes as follows:

|                                  | <u>Balance,<br/>Beginning<br/>of Year</u> | <u>Additions</u>  | <u>Transfers,<br/>Adjustments,<br/>Disbursements</u> | <u>Balance,<br/>End<br/>of Year</u> |
|----------------------------------|-------------------------------------------|-------------------|------------------------------------------------------|-------------------------------------|
| OSOTF and OTSS                   | \$ 2,199,674                              | \$ 196,784        | \$ 53,393                                            | \$ 2,343,065                        |
| Other scholarships and bursaries | 61,149                                    | 2,686             | 1,900                                                | 61,935                              |
|                                  | <u>\$ 2,260,823</u>                       | <u>\$ 199,470</u> | <u>\$ 55,293</u>                                     | <u>\$ 2,405,000</u>                 |

Endowment funds include grants provided by the Government of Ontario from the Ontario Student Opportunity Trust Fund (OSOTF) and the Ontario Trust for Student Success (OTSS). Under these programs, the government matches funds raised by the College to be maintained as endowment principal. The purpose of these programs is to assist academically qualified individuals who, for financial reasons, would not otherwise be able to attend College.

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Notes to the Financial Statements

For the year ended March 31, 2008

### 14. ENDOWMENT FUNDS - continued

#### *Changes in Endowment Fund Balances*

|                                  | <u>OSOTF</u> | <u>OSOTF II</u> | <u>OTSS</u> | <u>Other</u> | <u>Total</u> |
|----------------------------------|--------------|-----------------|-------------|--------------|--------------|
| Fund balances, beginning of year | \$ 1,071,656 | \$ 138,146      | \$ 853,234  | \$ 57,500    | \$ 2,120,536 |
| Funds transferred in from        |              |                 |             |              |              |
| Lambton College Foundation       | -            | -               | 48,636      | -            | 48,636       |
| MTCU Matching funds              | -            | -               | 48,636      | -            | 48,636       |
| Fund balances, end of year       | 1,071,656    | 138,146         | 950,506     | 57,500       | 2,217,808    |

#### *Changes in Expendable Funds Available for Awards*

|                                                    | <u>OSOTF</u> | <u>OSOTF II</u> | <u>OTSS</u> | <u>Other</u> | <u>Total</u> |
|----------------------------------------------------|--------------|-----------------|-------------|--------------|--------------|
| Fund balances, beginning of year                   | 125,901      | 6,385           | 4,352       | 3,649        | 140,287      |
| Expendable donations                               | 1,100        | -               | 25          | -            | 1,125        |
| Investment income                                  | 53,142       | 6,399           | 38,846      | 2,686        | 101,073      |
| Bursaries awarded                                  | (45,693)     | (3,800)         | (3,900)     | (1,900)      | (55,293)     |
| Fund balances, end of year                         | 134,450      | 8,984           | 39,323      | 4,435        | 187,192      |
| Total endowment funds balances<br>and market value | \$ 1,206,106 | \$ 147,130      | \$ 989,829  | \$ 61,935    | \$ 2,405,000 |

|                       |    |   |   |   |    |
|-----------------------|----|---|---|---|----|
| Awards issued in 2008 | 54 | 5 | 3 | 5 | 67 |
|-----------------------|----|---|---|---|----|

### 15. CHANGES IN NON-CASH OPERATING WORKING CAPITAL ITEMS

|                                      | <u>2008</u>  | <u>2007</u>  |
|--------------------------------------|--------------|--------------|
| Grants receivable                    | \$ 20,344    | \$ (867,234) |
| Other receivables                    | (237,644)    | 419,699      |
| Inventories                          | (52,853)     | 4,808        |
| Prepaid expenses                     | (31,662)     | 4,651        |
| Accounts payable and accrued charges | 1,578,344    | 413,271      |
| Deferred revenue                     | 1,275,086    | (523,777)    |
| Funds held in trust                  | 51,360       | 335,695      |
|                                      | \$ 2,602,975 | \$ (212,887) |

# **THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY**

## **Notes to the Financial Statements**

**For the year ended March 31, 2008**

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### **16. PENSION PLAN COSTS**

A majority of Lambton College's employees are enrolled in a final average pay defined benefit pension plan administered by the Colleges of Applied Arts and Technology Plan. Contributions by Lambton College to the plan during the year on account of current service pension costs amounted to \$1,456,851 (2007 - \$1,300,408). No provision has been made for actuarial deficiencies of the plan, if any, in these financial statements.

### **17. COMMITMENTS**

Lambton College leases premises for its Bayside Mall campus. The Bayside Mall campus lease is effective through July 2009 at \$28,886 per year.

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Analysis of Operating Revenue

For the year ended March 31, 2008

### Schedule 1

|                                                       | <u>2008</u>          | <u>2007</u>          |
|-------------------------------------------------------|----------------------|----------------------|
| <b>GRANTS AND REIMBURSEMENTS</b>                      |                      |                      |
| Basic operating and supplemental grants               | \$ 19,367,351        | \$ 18,445,971        |
| Apprentice training                                   | 972,441              | 920,178              |
| Municipal taxes                                       | 174,825              | 175,650              |
| Capital support grants                                | 230,949              | 105,155              |
| Job Connect program                                   | 1,196,129            | 1,348,227            |
| Literacy and Basic Skills program                     | 431,012              | 332,815              |
| Bursaries                                             | 150,197              | 171,073              |
| Other provincial grants                               | 636,220              | 659,056              |
| Federal grants                                        | 341,584              | 25,275               |
| Municipal grants                                      | 134,406              | -                    |
|                                                       | <b>23,635,114</b>    | <b>22,183,400</b>    |
| <b>STUDENT TUITION</b>                                |                      |                      |
| Full-time                                             | 5,479,929            | 5,180,341            |
| Part-time                                             | 686,268              | 487,767              |
| Contract education                                    | 2,061,148            | 1,524,013            |
| International education                               | 1,463,657            | 1,066,377            |
| Sundry fees                                           | 1,657,572            | 1,539,585            |
|                                                       | <b>11,348,574</b>    | <b>9,798,083</b>     |
| <b>ANCILLARY OPERATIONS</b>                           |                      |                      |
| Bookstore                                             | 1,982,885            | 1,751,142            |
| Parking                                               | 365,539              | 358,979              |
| Residence and conference centre                       | 1,415,012            | 2,427,212            |
|                                                       | <b>3,763,436</b>     | <b>4,537,333</b>     |
| <b>OTHER INCOME</b>                                   |                      |                      |
| Day care centre                                       | 691,545              | 660,293              |
| Industrial Fire School administration fee             | 127,100              | 115,600              |
| Other sources                                         | 859,727              | 724,186              |
| Donations from The Lambton College Foundation         | 191,017              | 191,752              |
|                                                       | <b>1,869,389</b>     | <b>1,691,831</b>     |
| <b>AMORTIZATION OF DEFERRED CAPITAL CONTRIBUTIONS</b> |                      |                      |
|                                                       | <b>2,131,654</b>     | <b>2,034,721</b>     |
|                                                       | <b>\$ 42,748,167</b> | <b>\$ 40,245,368</b> |

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Analysis of Academic Expenditure

For the year ended March 31, 2008

**Schedule 2**

|                                     | <u>2008</u>          | <u>2007</u>          |
|-------------------------------------|----------------------|----------------------|
| Salaries and benefits               |                      |                      |
| Academic officers                   | \$ 1,372,616         | \$ 1,178,506         |
| Full-time teaching                  | 8,410,953            | 7,695,143            |
| Part-time teaching                  | 2,799,767            | 2,392,432            |
| Support staff                       | 4,178,291            | 3,474,234            |
| Approved leaves                     | 15,243               | 48,800               |
| Sick leave buy-outs and gratuities  | 32,758               | 69,571               |
| Benefits                            | 2,885,360            | 2,718,986            |
|                                     | <b>19,694,988</b>    | <b>17,577,672</b>    |
| Tuition set-aside                   | 624,700              | 598,800              |
| Advertising and promotion           | 134,838              | 89,814               |
| Travel and conferences              | 295,457              | 210,294              |
| Office expenses and supplies        | 226,978              | 167,883              |
| Professional fees                   | 12,625               | 42,112               |
| Instructional supplies and software | 2,349,677            | 2,038,620            |
| Equipment maintenance               | 241,008              | 212,713              |
| Premise rental and services         | 122,593              | 116,012              |
| Professional development            | 133,812              | 121,275              |
| Field work                          | 11,920               | 12,624               |
| Equipment rentals                   | 1,197                | 4,335                |
|                                     | <b>\$ 23,849,793</b> | <b>\$ 21,192,154</b> |

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Analysis of Student Services Expenditure

For the year ended March 31, 2008

**Schedule 3**

|                                     | <u>2008</u>         | <u>2007</u>         |
|-------------------------------------|---------------------|---------------------|
| Salaries                            | \$ 2,670,685        | \$ 2,348,261        |
| Benefits                            | 478,523             | 458,697             |
|                                     | <b>3,149,208</b>    | <b>2,806,958</b>    |
| Advertising and recruitment         | 113,945             | 105,174             |
| Calendars and brochures             | 107,139             | 108,725             |
| Travel and conferences              | 22,335              | 15,014              |
| Professional development            | 4,807               | 1,478               |
| Office expenses                     | 101,138             | 58,040              |
| Instructional supplies and software | 91,624              | 103,687             |
| Equipment maintenance               | 55,281              | 42,940              |
| Athletics                           | 131,317             | 128,216             |
|                                     | <b>\$ 3,776,794</b> | <b>\$ 3,370,232</b> |

## Analysis of Administrative Expenditure

For the year ended March 31, 2008

**Schedule 4**

|                                     | <u>2008</u>         | <u>2007</u>         |
|-------------------------------------|---------------------|---------------------|
| Salaries                            | \$ 1,565,326        | \$ 1,298,575        |
| Benefits                            | 290,800             | 263,436             |
|                                     | <b>1,856,126</b>    | <b>1,562,011</b>    |
| Staff employment expense            | 133,660             | 35,957              |
| Advertising and marketing           | 228,362             | 209,652             |
| Travel, conferences and memberships | 73,611              | 64,395              |
| Office expenses and supplies        | 698,865             | 892,785             |
| Professional fees                   | 203,005             | 161,671             |
| Insurance                           | 121,718             | 114,989             |
|                                     | <b>\$ 3,315,347</b> | <b>\$ 3,041,460</b> |

# THE LAMBTON COLLEGE OF APPLIED ARTS AND TECHNOLOGY

## Analysis of Physical Resources Expenditure

For the year ended March 31, 2008

**Schedule 5**

|                                | <u>2008</u>         | <u>2007</u>         |
|--------------------------------|---------------------|---------------------|
| Salaries                       | \$ 551,810          | \$ 463,255          |
| Benefits                       | 115,645             | 98,369              |
|                                | <b>667,455</b>      | 561,624             |
| Travel and conferences         | 3,251               | 4,045               |
| Telephone                      | 98,607              | 91,812              |
| Building and equipment repairs | 454,515             | 607,517             |
| Security services              | 149,606             | 149,113             |
| Cleaning services and supplies | 451,580             | 421,183             |
| Grounds maintenance            | 29,002              | 27,969              |
| Utilities and services         | 1,056,330           | 1,067,278           |
| Vehicles and service           | 9,644               | 8,554               |
| Professional fees              | -                   | 133,398             |
| Office expenses and supplies   | 21,248              | 19,702              |
|                                | <b>\$ 2,941,238</b> | <b>\$ 3,092,195</b> |

## Analysis of Ancillary Expenditure

For the year ended March 31, 2008

**Schedule 6**

|                                 | <u>2008</u>         | <u>2007</u>         |
|---------------------------------|---------------------|---------------------|
| Bookstore                       | \$ 1,753,791        | \$ 1,554,824        |
| Parking                         | 228,348             | 216,325             |
| Residence and conference centre | 1,666,284           | 2,472,489           |
|                                 | <b>\$ 3,648,423</b> | <b>\$ 4,243,638</b> |

## Analysis of Supplementary Expenditure

For the year ended March 31, 2008

**Schedule 7**

|                                       | <u>2008</u>       | <u>2007</u>         |
|---------------------------------------|-------------------|---------------------|
| Participants' allowances and benefits | \$ 452,695        | \$ 654,568          |
| Special support allowances            | 18,435            | 24,064              |
| Municipal taxes                       | 174,825           | 175,650             |
| Provincial bursaries                  | 150,197           | 171,073             |
|                                       | <b>\$ 796,152</b> | <b>\$ 1,025,355</b> |