

Thirty-Fourth Report
OF THE
LIQUOR CONTROL BOARD
OF
ONTARIO

FROM APRIL 1st, 1959 TO MARCH 31st, 1960

PRINTED BY ORDER OF
THE LEGISLATIVE ASSEMBLY OF ONTARIO
SESSIONAL PAPER No. 43, 1961



ONTARIO

TORONTO

Printed and Published by
Baptist Johnston, Printer to the Queen's Most Excellent Majesty

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LIQUOR CONTROL BOARD OF ONTARIO

55 Lake Shore Boulevard East
TORONTO 2, Ontario
October 31, 1960

The Lieutenant-Governor in Council
Parliament Buildings
Queen's Park
TORONTO 5
Ontario

Sir:

I have the honour to submit herewith the Thirty-fourth Report of the Liquor Control Board of Ontario for the twelve-month fiscal period which ended the 31st of March, 1960.

SALES

The sale of spirits, wine and beer from liquor stores during the twelve months amounted to \$170,532,427.10. Sales of Canadian Wine made direct to customers from licensed retail wine stores and wineries amounted to \$7,075,061.71. The net value of beer sold from breweries and brewers' retail stores, exclusive of any charge for containers, totalled \$172,598,764.57.

The following comparative sales statistics are given for the fiscal period under review and also for the preceding twelve months:

VALUE

	Twelve months ending March 31, 1960	Twelve months ending March 31, 1959	Increase or Decrease	Percentage
Canadian Spirits . . .	\$127,420,978.40	\$129,760,605.69	\$2,339,627.29	D 1.8
Imported Spirits . . .	28,135,794.53	28,522,819.70	387,025.17	D 1.4
Canadian Wines . . .	7,222,932.45	7,372,169.30	149,236.85	D 2.0
Imported Wines . . .	5,052,990.02	4,877,279.47	175,710.55	I 3.6
Canadian Beers . . .	2,293,977.30	1,761,638.45	532,338.85	I 30.2
Imported Beers . . .	405,754.70	558,006.50	152,251.80	D 27.3
Total Sales from Liquor Stores . . .	170,532,427.40	172,852,519.11	2,320,091.71	D 1.3
B. & B.R.S. Sales (Canadian Beers) (exclusive of con- tainer value) . . .	172,598,764.57	145,633,764.60	26,964,999.97	I 18.5
Wineries' Sales (Canadian Wines) .	7,075,061.71	7,601,634.89	526,573.18	D 6.9
Total	\$350,206,253.68	\$326,087,918.60	\$24,118,335.08	I 7.4

GALLONAGE

	Twelve months ending March 31, 1960	Twelve months ending March 31, 1959	Increase or Decrease	Percentage
Canadian Spirits . . .	4,857,745	5,131,966	274,221	D 5.3
Imported Spirits	905,534	947,683	42,149	D 4.4
Canadian Wines	1,298,961	1,349,509	50,548	D 3.7
Imported Wines	419,917	408,948	10,969	I 2.7
Canadian Beers	940,155	721,982	218,173	I 30.2
Imported Beers	85,576	119,295	33,719	D 28.3
Total Sales from Liquor Stores	8,507,888	8,679,383	171,495	D 2.0
B. & B.R.S. Sales (Canadian Beers)	92,782,690	80,807,634	11,975,056	I 14.8
Wineries' Sales (Canadian Wines)	1,276,461	1,371,194	94,733	D 6.9
Total	102,567,039	90,858,211	11,708,828	I 12.9

The Provincial Treasurer received from the Board the sum of \$76,300,000.00 on account of profits, licence fees, etc. The Board also created a liability for payments to the various municipalities of a proportion of the fees received from licencees. Such payments totalled \$1,048,887.10 which were distributed to 261 municipalities. Payments by the Board to municipalities for realty and business taxes totalled \$371,312.99.

The Dominion Government received \$50,399,280.22 during the course of the year in Customs and Excise Duties, and \$9,273,264.33 for sales tax on spirits, wines and imported beers purchased by the Board, and \$55,064,404.71 for malt duties and taxes on domestic beers and wines sold in Ontario, the total to the Dominion Government aggregating approximately \$115,000,000.00.

Therefore, the grand total of revenue payments received by the respective Dominion, Provincial and Municipal Governments was approximately \$193,000,000.00 as a result of levies on alcoholic beverages sold in Ontario during the year. This amount was exclusive of Corporation, Realty and Business Taxes paid to those Governments by the respective manufacturers and licence holders.

STORES

The number of liquor stores in operation on March 31, 1960, was 255, twenty additional stores having been opened during the year at the following locations:

April	10, 1959	No. 236 109 Errington Avenue	Chelmsford
May	29, 1959	No. 237 Dominion Street	Ridgeway
June	27, 1959	No. 240 Main Street	Port Rowan
July	3, 1959	No. 241 4th Avenue (Summer store)	Temagami
September	4, 1959	No. 251	MacTier
September	5, 1959	No. 247 Park Street	Brighton
September	25, 1959	No. 254 King Street	Millbrook
October	13, 1959	No. 243 1980 Bank Street	Ottawa
(Replacing store No. 38A)			

October	16, 1959	No. 239 Wellington Street	Aylmer
October	23, 1959	No. 238 Market Street	Port Dover
October	26, 1959	No. 250 146 Highway No. 8	Stoney Creek
October	30, 1959	No. 245 Forestry Road	Longlac
November	12, 1959	No. 244 615 Harold Crescent	Fort William
November	16, 1959	No. 252 Glendale Rd. (Shopping Centre)	Merritton
November	20, 1959	No. 246 Helene and Lite Streets	Point Edward
December	7, 1959	No. 242 510 Brimley Road	Scarborough
December	10, 1959	No. 248 133 Yonge Street North	Richmond Hill
December	11, 1959	No. 249 971 Fennell Avenue	Hamilton
December	15, 1959	No. 255 14 Main Street	Milton
December	30, 1959	No. 253 939 Lawrence Avenue East	Don Mills

The addresses of three stores were changed during the period, as follows:

No.	From	To
20	802 Lake Shore Road New Toronto	730 Lake Shore Road New Toronto
31	47 Hurontario Street Collingwood	222 Hurontario Street Collingwood
74	61 Robinson Street Simcoe	83 Sydenham Street Simcoe

BREWERIES AND BREWERS' RETAIL STORES

On March 31, 1960, there were 17 Ontario and 4 Quebec breweries licensed to sell their products in Ontario.

Fourteen brewers' retail stores opened during the 12-month period, being located at the following addresses:

August	1, 1959	No. 523 Kingsley & Main St., Hwy. #2	Brighton
August	13, 1959	No. 223 Argyle Street	Markdale
September	14, 1959	No. 608 900 Bank Street	Ottawa
September	14, 1959	No. 445 500 Dupont Street	Toronto
September	21, 1959	No. 508 Bath Road, Highway #33	Kingston Twp.
October	20, 1959	No. 907 Red River Road	Port Arthur
November	2, 1959	No. 224 Stover Street, Highway #59	Norwich
November	6, 1959	No. 446 35 Etobicoke Drive	Islington
December	10, 1959	No. 447 133 Yonge Street North	Richmond Hill
December	1, 1959	No. 448 855 Kipling Avenue North	Islington
December	10, 1959	No. 449 2300 Lawrence Avenue East	Scarborough
December	14, 1959	No. 329 Portage Rd. & Colborne St.	Stamford
December	18, 1959	No. 621 5 Moulinette Road	Long Sault
January	7, 1960	No. 647 Queen Street	Lakefield

Three brewers' retail stores moved to new locations:

Store No.	From	To
125	Talbot Street Blenheim	Marlborough Street Blenheim
315	78 Lake Street St. Catharines	123 Carlton Street St. Catharines
643	269 Water Street Peterborough	125 George St. North Peterborough

Brewers' retail store No. 600, located at 268 Queen Street West, Ottawa, ceased operations on August 8, 1959.

The number of brewers' retail stores in operation on March 31, 1960 was 278.

BEER SALES

The following table shows the gallonage of Canadian beer sold in Ontario during the years 1956 to 1960 inclusive. Sales to other provinces and to destinations outside the Dominion are also tabled:

	1956 Gallons	1957 Gallons	1958 Gallons	1959 Gallons	1960 Gallons
Sales from Liquor Stores Stock	2,238,291	1,777,261	1,059,569	721,982	940,155
Sales from Breweries and Brewers' Retail Stores	84,964,172	85,830,504	89,322,706	80,807,634	92,782,690
Total Ontario Sales ..	87,202,463	87,607,765	90,382,275	81,529,616	93,722,845
Sales to other Provinces	10,734,340	7,354,158	4,549,939	5,176,627	5,852,803
Export Sales	2,343,499	2,229,899	2,491,999	2,516,962	2,548,487
	13,077,839	9,584,057	7,041,938	7,693,589	8,401,290

All brands of beer produced by the Ontario Breweries and by the Quebec Breweries which were sold in this province were periodically analyzed as in previous years, thus ensuring that beer sold in Ontario is in conformity with the Regulations passed pursuant to The Food and Drugs Act of Canada.

The Board receives from its Laboratory, at the Toronto Warehouse, current analytical reports of all brands of spirits, wine and beer.

WINERIES

The number of wineries operating in the Province was reduced to 10 during the year, the licence and assets of Peerless Wine Manufacturers Limited having been purchased by Chateau-Gai Wines Limited on October 13, 1959, and the licence surrendered to the Board.

The number of retail wine stores remained at 51, the following changes being made:

CLOSED—Peerless Wine Manufacturers Limited
448 Queen Street East, Toronto

OPENED—Chateau-Gai Wines Limited
403 Parliament Street, Toronto

The location of one retail wine store operated by Danforth Wines Limited was changed from 904 Dufferin Street, Toronto, to 890 Dufferin Street, Toronto.

The following table which has been compiled from monthly reports to the Board shows the gallonage of Canadian wine sold during the fiscal years from 1956 to 1960:

	1956 Gallons	1957 Gallons	1958 Gallons	1959 Gallons	1960 Gallons
Sales by Wineries	1,010,731	1,083,953	1,168,392	1,371,194	1,276,461
Sales by the Board	880,696	975,680	1,071,568	1,349,509	1,298,961
Total Ontario Sales ...	1,891,427	2,059,633	2,239,960	2,720,703	2,575,422
Sales to other Provinces	2,152,093	2,325,377	2,352,425	2,495,798	2,586,581
Export Sales	7,429	4,252	3,579	1,468	1,328
	2,159,522	2,329,629	2,356,004	2,497,266	2,587,909

The tonnage of grapes and cherries used by the various wineries during the past five years was as follows:

	1956 Tons	1957 Tons	1958 Tons	1959 Tons	1960 Tons
Grapes used in the manufacture of wine	18,405	15,888	17,679	25,903	20,600
Grapes used in the manufacture of concentrates	3,852	4,177	3,050	4,193	5,272
Cherries used in the manufacture of wine	202	Nil	118	23	181
	22,459	20,065	20,847	30,119	26,053

HOME-MADE WINE PERMITS

Regulations which became effective January 1, 1940, require that any person manufacturing more than 100 gallons of home-made wine must obtain a permit from the Board. Since that date, 1,546 permits have been issued and 48 cancelled, with the result that 1,498 were in force at March 31, 1960.

PERMITS

Individual liquor permits issued during the year totalled 1,332,899. In addition, 1,221 special permits were issued to physicians, hospitals, etc., including 371 permits issued to druggists. The permits issued to druggists allowed them to purchase limited quantities of spirits for compounding medicine, or for use as a solvent or preservative. They were also permitted to buy rubbing alcohol for resale.

CLASSIFICATION OF THE OFFENCES AGAINST THE LIQUOR CONTROL ACT OF ONTARIO ACCORDING TO THE MONTHLY CERTIFICATES RECEIVED FROM ONTARIO MAGISTRATES FROM APRIL 1, 1959, TO MARCH 31, 1960.

	No. of Fines	No. Com. to Jail	No. S.S. and Remanded for Sentence	Total Convictions
Sec. 43(1) L.C.A. having liquor in an illegal place	11,049	1,220	177	12,446
Reg. 64(2) Consumption of beer in an illegal place	2,610	80	2	2,692
Sec. 69(1) L.C.A. Selling liquor illegally or keeping for sale	529	230	6	765
Sec. 79(1) L.C.A. Consuming liquor in other than a residence	276	24	6	306
Sec. 79(2) L.C.A. Intoxication	18,962	17,837	3,637	40,436
Sec. 89(3) L.C.A. Illegal possession	715	191	14	920
Sec. 92 L.C.A. Persons found in	2,104	438	36	2,578
All other L.C.A. infractions	6,791	1,728	264	8,783
	43,036	21,748	4,142	68,926

FINANCIAL STATEMENTS

The Balance Sheet and Statements of Profit and Loss and Unappropriated Surplus are reported on by Mr. H. A. Cotnam, F.C.A., The Provincial Auditor.

Current assets totalling \$26,839,488.41 consisted of the following:

Cash on hand and in banks	\$ 7,566,780.71
Accounts Receivable: Hospital charge sales, licence holder fees, beer levies, duty recoverable items, freight claims, fines, etc.	2,269,296.71
Inventories of liquors and supplies	17,003,410.99
	<u>\$26,839,488.41</u>

Prepaid Charges for insurance, taxes, etc., amounted to: \$151,767.14

The fixed Assets are shown at a nominal valuation of \$1.00 for each parcel of land, and \$1.00 for each building, either completed or in process, plus \$1.00 for all furniture, fixtures, machinery, equipment and leasehold improvements in stores, warehouses and offices. The real estate consists of the land and buildings at 55 Lake Shore Boulevard East, Toronto; lands and warehouses at Fort William, and land and warehouse at Ottawa. Also included in the real estate are 46 store sites containing stores in operation; 14 store sites, against 8 of which charges have been made for costs of uncompleted store buildings and 3 store parking lots. The costs of all lands and buildings incurred during the year (less \$1.00 for each unit), totalling together \$1,674,365.59, have been charged against Income. The accumulations of Reserves for Depreciation have been increased by \$265,366.64, representing the purchases, less disposals, of furniture, fixtures, machinery, equipment and alterations to owned and rented premises.

Current liabilities of the Board totalled \$2,250,466.81 and consisted of accounts payable for liquors and supplies, accrued charges, deferred revenue, deposits, etc.

The liability for Mortgages Payable of \$93,620.99 is the total of the balances of two mortgages owing on store properties in Windsor.

The Reserve for Insurance of \$1,000,000.00 remains the same as at the end of the previous year.

The Reserve for Contingencies of \$500,000.00 represents the balance remaining at the end of the previous year less \$12,572.97 transferred to surplus.

Contingent Liabilities amounted to \$16,592,570.11. These items represent the value of undelivered orders totalling \$11,273,616.40, the amount of \$5,207,-310.20 for Customs and Excise Duties which are payable on the goods which were in bond in warehouse on March 31, 1960, and the liabilities for property under option and uncompleted building contracts. These contingent liabilities have no reflection on the trading profits of the Board.

The Statement of Profit and Loss shows that sales for the 12 months of spirits, wines and beer from Liquor Control Board stores amounted to \$170,532,427.40.

The same statement shows a gross trading profit of \$68,275,623.64 and other revenue of \$23,362,179.44 consisting of levies on brewers and wine manufacturers and their products, licence holders' fees, permit sales and fines. Expenses for the year totalled \$15,285,963.62, consisting of administrative and operating expenses (including \$727,726.56 incurred by The Liquor Licence Board) and cost of additions to lands and buildings and furniture, fixtures, equipment and alterations. The net income carried forward to the Surplus Account is \$76,351,839.46.

After bringing forward the net income of \$76,351,839.46, a balance in Surplus is shown of \$23,147,294.75. Conforming with the procedure of previous years, the portion of Surplus represented by Accounts Receivable, Inventories, Prepaid Charges and Net Fixed Assets amounting to \$19,424,601.84, has been shown separately as Appropriated Surplus. The remainder of \$3,722,692.91, being available for transfer to the Provincial Treasurer, appears on the Balance Sheet as Unappropriated Surplus.

For comparative purposes, the percentages that the cost of stock sold, other revenue and expenses bear to sales and net income are given for the 12 month period reported upon herein and the two preceding fiscal years.

A statement showing the expenses of administration and operation for the twelve months is also attached. Individual percentages in comparison to the total sales are given for the 12 months and also for the preceding fiscal year. On March 31, 1960, the staff of the Liquor Control Board and The Liquor Licence Board numbered 1,968 employees, 122 of these being part-time or seasonally employed, compared with a total of 1,913 employees, including 163 part-time at the previous year end.

A classification of permits and licences issued during the fiscal year appears on the attached Schedule.

GENERAL

For their manifest co-operation and good work, I wish at this time to express my appreciative thanks to the Officers and Staff of the Board.

I have the honour to be, Sir,

Your obedient servant,

W. H. COLLINGS,

Chief Commissioner.

STATEMENT SHOWING THE NUMBER OF PERMITS AND LICENCES WHICH WERE ISSUED DURING THE YEAR ENDED MARCH 31, 1960.

PERMITS 1959-60

Individual	1,332,899
Physicians	42
Druggists	371
Dentists and Veterinarians	63
Mechanical and Scientific	257
Manufacturers	175
Hospitals	270 (free)
First Aid	43 (free)

LICENCES 1959-60

Breweries	17
Wineries	10
Sacramental Wine Vendorship	12
Non-Potable Alcohol, Storage Warehouse	3

THE LIQUOR CONTROL

BALANCE SHEET

ASSETS

CURRENT ASSETS

Cash on hand, in transit and in banks	\$ 7,566,780.71	
Accounts receivable from breweries, wineries, hospitals, licencees, etc.	2,269,296.71	
Inventories		
Liquors in warehouses and stores, at cost	\$16,845,570.88	
Stationery, supplies, empties, etc.	157,840.11	17,003,410.99
Total Current Assets		\$26,839,488.41
Prepaid Insurance and other charges		151,767.14

FIXED ASSETS

Land, at cost	\$ 2,071,108.52	
Buildings, at cost	15,677,629.46	
Furniture, equipment and fixtures, at cost	3,166,094.74	
Alterations to owned and rented premises, at cost	2,047,833.05	
	\$22,962,665.77	
Less amounts written off	22,962,538.77	127.00
		<u>\$26,991,382.55</u>

Approved

J. G. SPRAGGE

Comptroller

J. H. COLLINS, F.C.A.

Chief Accountant

AUDITOR'S

I have examined the balance sheet of The Liquor Control Board of Ontario as at March 31, 1960 and the statements of profit and loss and unappropriated surplus for the year ended on that date. My examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as I considered necessary in the circumstances.

Toronto, Ontario, June 27, 1960.

BOARD OF ONTARIO

March 31, 1960

LIABILITIES

CURRENT LIABILITIES

Accounts payable, accrued charges, deferred revenue, etc.	\$ 2,177,166.81
Deposits for transfer fees held for The Liquor Licence Board of Ontario	73,300.00
Total Current Liabilities	\$ 2,250,466.81
Mortgages Payable	93,620.99
Reserve for Insurance	1,000,000.00
Reserve for Contingencies	500,000.00
Appropriated Surplus — represented by accounts receivable, inventories, pre- paid charges and net fixed assets ...	19,424,601.84
Unappropriated Surplus	3,722,692.91
	<u>\$26,991,382.55</u>

CONTINGENT LIABILITIES

Duty on stocks in bond	\$ 5,207,310.20
Liquors ordered but not delivered (including duty, freight, etc.)	11,273,616.40
Property under option and uncompleted building contracts	111,643.51
	<u>\$16,592,570.11</u>

REPORT

In my opinion the accompanying balance sheet and statements of profit and loss and unappropriated surplus present fairly the financial position of the Board as at March 31, 1960 and the results of its operations for the year ended on that date, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

H. A. COTNAM, F.C.A., Provincial Auditor

THE LIQUOR CONTROL

STATEMENT OF PROFIT AND LOSS

SALES

Sales of spirits, wines and beer	
Cost of Sales	
Inventories April 1, 1959	\$ 20,294,385.93
Purchases	98,807,988.71
	<u>\$119,102,374.64</u>
Less: Inventories March 31, 1960	<u>16,845,570.88</u>
Gross Profit on Sales	

OTHER REVENUE

Brewers' licence fees	\$ 22,500.00
Brewers' retail store licence fees	154,083.26
Gallonage fees on beer production, Ontario breweries	13,991,849.90
Gallonage fees on beer sales, Extra — Provincial breweries	1,802,952.02
Licences and fees — The Liquor Licence Act (net after deducting Municipalities' share)	4,426,798.10
Fines (net)	192,264.48
Ontario wine licence fees	748,260.16
Permit Sales	1,334,564.00
Banquet permits	551,113.00
Interest on bank balances	103,594.92
Miscellaneous receipts	<u>34,199.60</u>

INCOME

EXPENSES

Administration and operating expenses The Liquor Control Board and The Liquor Licence Board	\$ 13,241,629.47
Furniture, equipment and fixtures and alterations written off — The Liquor Control Board and The Liquor Licence Board	342,838.24
Additions to land and buildings during the year — written off	1,674,365.59
Fire loss — store 75 (Iroquois Falls)	<u>27,130.32</u>

NET INCOME

BOARD OF ONTARIO

For the year ended March 31, 1960

Percentages to Sales		
1959-60	1958-59	1957-58
%	%	%
\$170,532,427.40	100.00	100.00

Percentages to Income		
1959-60	1958-59	1957-58
%	%	%

102,256,803.76	59.96	59.46	59.50
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\$ 68,275,623.64	40.04	40.54	40.50	74.51	78.96	74.79
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23,362,179.44	13.70	10.81	13.65	25.49	21.04	25.21
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\$ 91,637,803.08	53.74	51.35	54.15	100.00	100.00	100.00
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15,285,963.62	8.97	7.32	10.08	16.68	14.25	18.61
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\$ 76,351,839.46	44.77	44.03	44.07	83.32	85.75	81.39
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UNAPPROPRIATED SURPLUS

For the year ended March 31, 1960

Balance at credit April 1, 1959	\$	756,039.28
Add: Net income for year		76,351,839.46
Transfer from Reserve for Contingencies		12,572.97
Transfer from Appropriated Surplus		2,902,799.03
		<u>\$80,023,250.74</u>
Deduct: Adjustments affecting prior years	\$	557.83
Treasurer of Ontario on account of profits	76,300,000.00	76,300,557.83
Balance, March 31, 1960	\$	<u><u>3,722,692.91</u></u>

RESERVE FOR CONTINGENCIES

For the year ended March 31, 1960

April 1, 1959, Balance at credit	\$	512,572.97
Less: Transferred to Surplus		<u>12,572.97</u>
March 31, 1960, Balance at credit	\$	<u><u>500,000.00</u></u>

**ADMINISTRATION AND OPERATING EXPENSES,
AND THE NUMBER OF EMPLOYEES ON THE STAFF AT MARCH 31, 1960,
THE LIQUOR CONTROL BOARD AND THE LIQUOR LICENCE BOARD
FOR THE YEAR ENDED MARCH 31, 1960**

		Percentage to Sales	
		1959-60	1958-59
Salaries	\$ 8,760,871.25	5.14	4.75
Rents paid, less received	1,037,730.50	.61	.58
Travelling	282,764.10	.17	.16
Superannuation	448,479.75	.26	.25
Retirement Fund	146.87	.00	.00
Insurance	75,007.71	.04	.04
Workmen's Compensation	6,270.07	.01	.01
Postage	35,918.43	.02	.02
Stationery	249,770.02	.14	.14
Telephone and telegraph	78,840.32	.05	.04
Protection service	20,949.36	.01	.01
Breakage	13,670.88	.01	.01
Light, heat and power	265,329.47	.15	.13
Repairs and maintenance	394,291.14	.23	.20
Sundries	66,428.87	.04	.02
Freight and cartage	681,969.21	.40	.38
I.B.M. rental and supplies	102,182.11	.06	.05
Realty taxes	203,151.59	.12	.08
Business taxes	168,161.40	.10	.08
Discounts to hospitals, N.A.T.O., etc.	117,986.09	.07	.00
Truck maintenance	3,834.49	.00	.00
Packing materials	213,055.52	.12	.12
Permit expense	14,820.32	.01	.01
	<u>\$13,241,629.47</u>	<u>7.76</u>	<u>7.08</u>

NUMBER OF EMPLOYEES ON THE STAFF

(Including temporary employees whose services are either part-time or seasonal)

The Liquor Licence Board	101
Commissioner's Staff	1
Personnel Department	9
Comptroller's Staff	5
Legal Department	2
Laboratory Staff	6
Accounting Department	78
Beer and Wine Department	28
Permit Department	10
Realty and Maintenance Department	14
Purchasing Department	7
Traffic Department	4
Customs Department	4
Stock Administration Department	12
Brewery Inspection Department	50
Winery Inspection Department	4
Store Audit Department	24
Store Supervisor's Department	20
Garage	6
Stores	1463
Warehouses	120
	<u>1968</u>